

Innovation for Conservation: Theodore Roosevelt Genius Prize Competitions

Introduction: The Power of Open Innovation

NASA Tournament Lab

Center of Excellence for Collaborative Innovation

Steve Rader steven.n.rader@nasa.gov 713.447.7867

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NASA's Center of Excellence for Collaborative Innovation (CoECI)

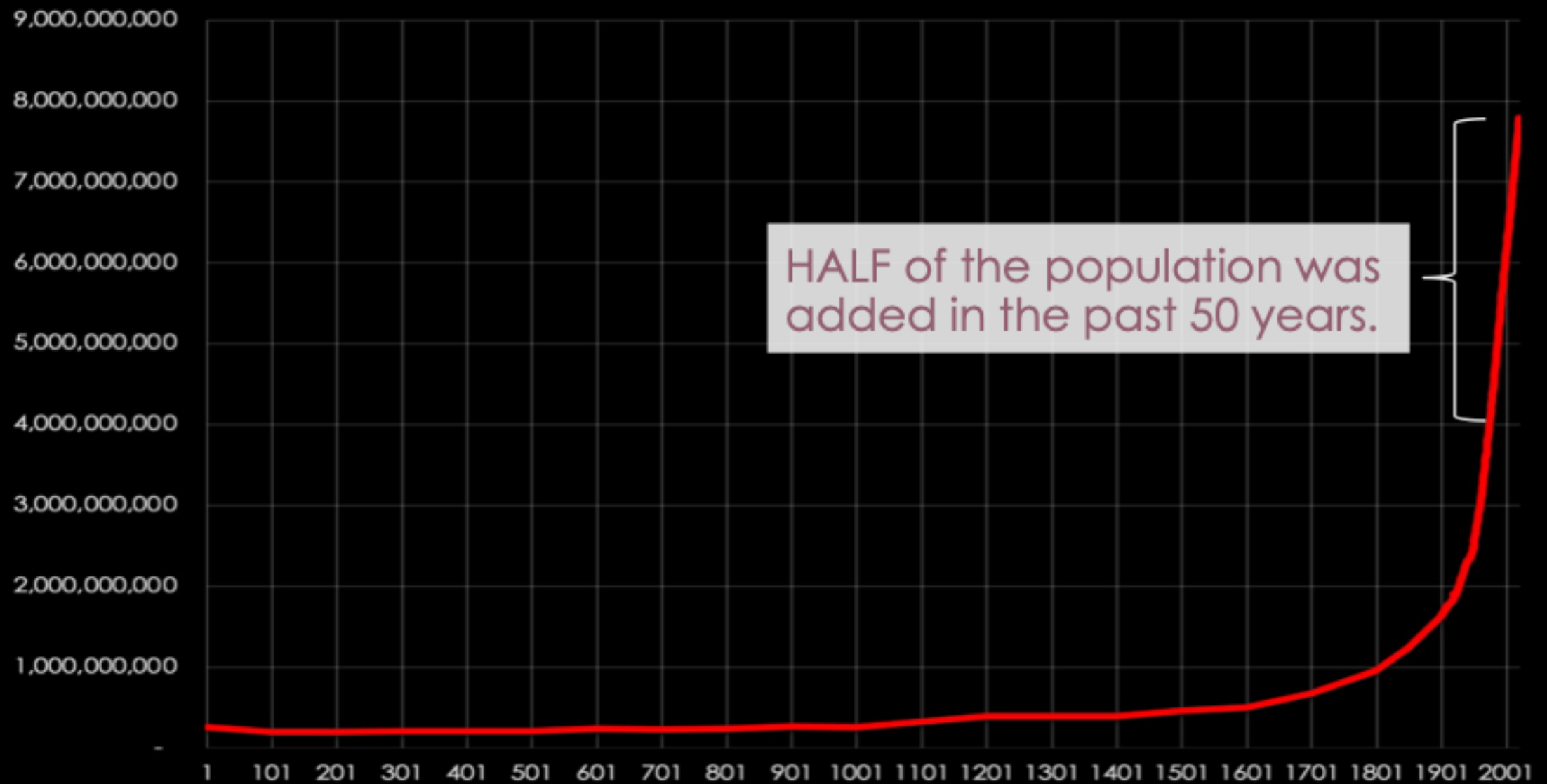
CoECI works across NASA and other U.S. Federal Government Agencies to assist organizations in understanding and using open innovation tools.



THE WORLD HAS CHANGED

Much of what worked for us in the past
will not work in the future!

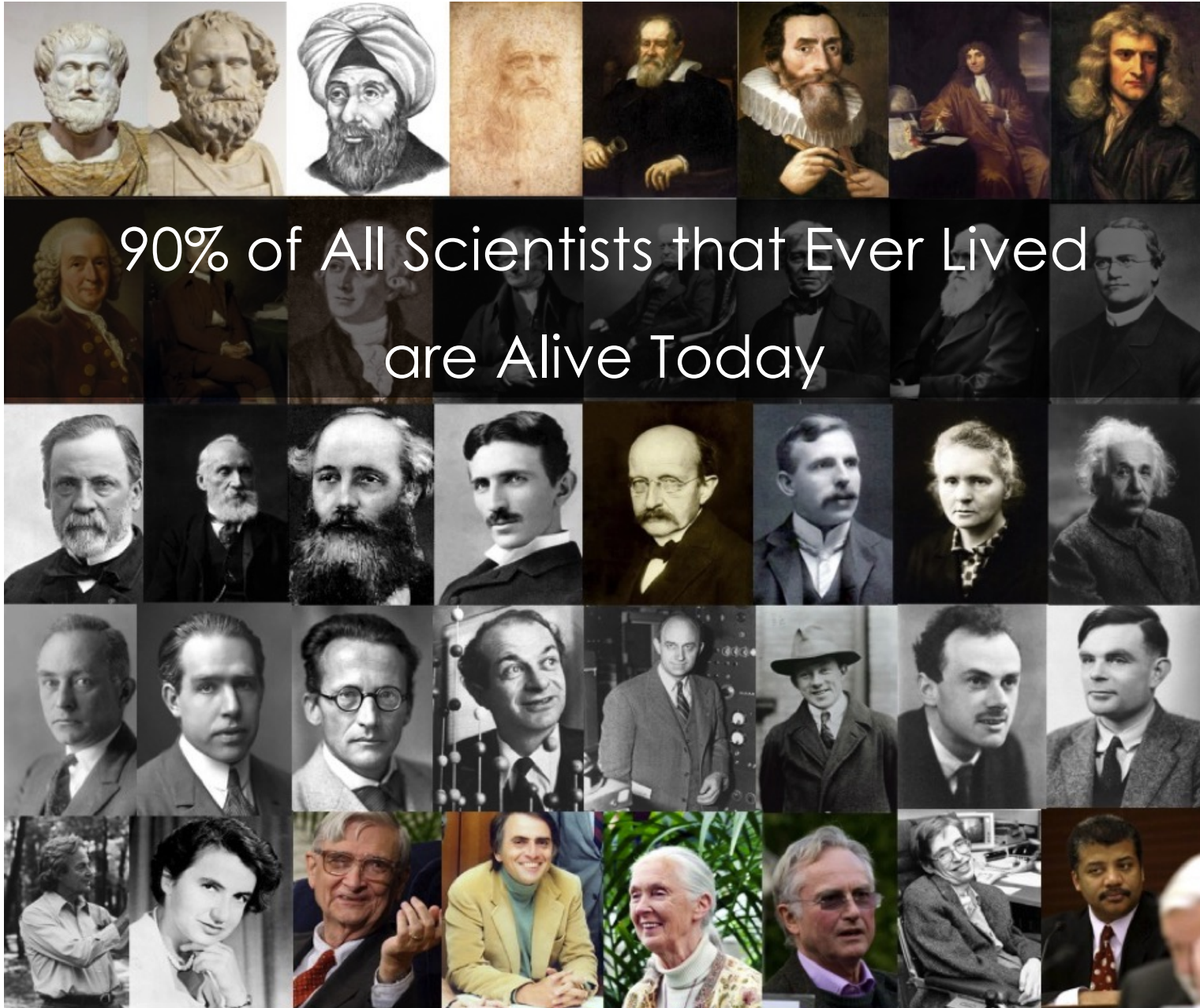
World Population Growth Over the Last 2,000+ Years



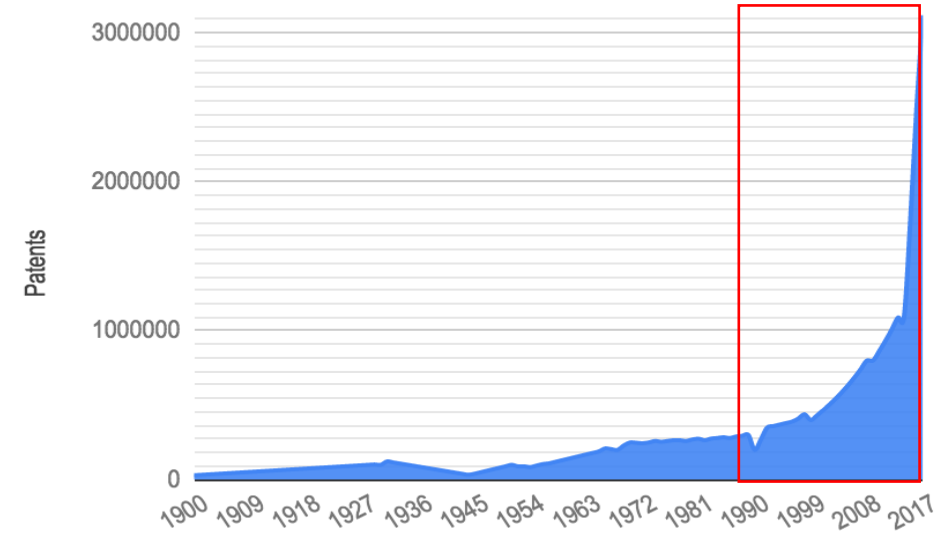


2.5X Increase in
Secondary Education
over the Past 20 Years

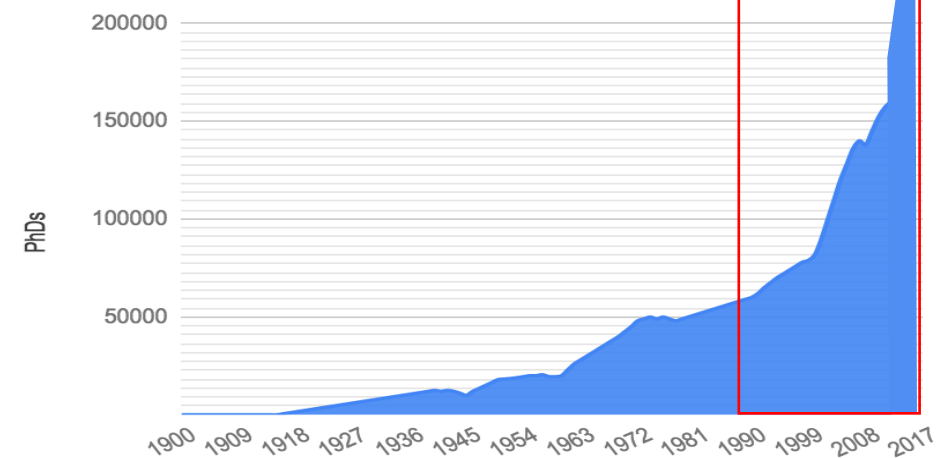
The World has Changed Significantly over the Past 20 Years



Patents Worldwide over Time (1900-2017)



PhDs Granted Worldwide over Time (1900-2012)



Technology Building Blocks Accelerating the Rate of Change



Additive Manufacturing

Photo Credit: Betatype



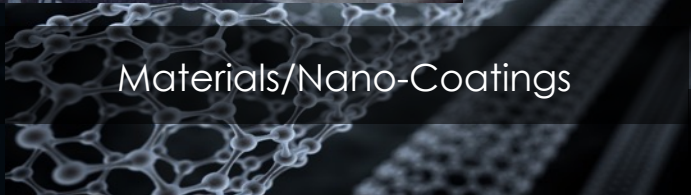
CRISPR



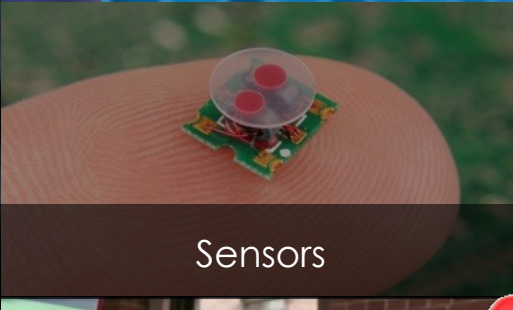
Processors/GPUs



Blockchain



Materials/Nano-Coatings



Sensors



Machine Learning Components



Open Software Components



Robotics Components



Complex Manufacturing



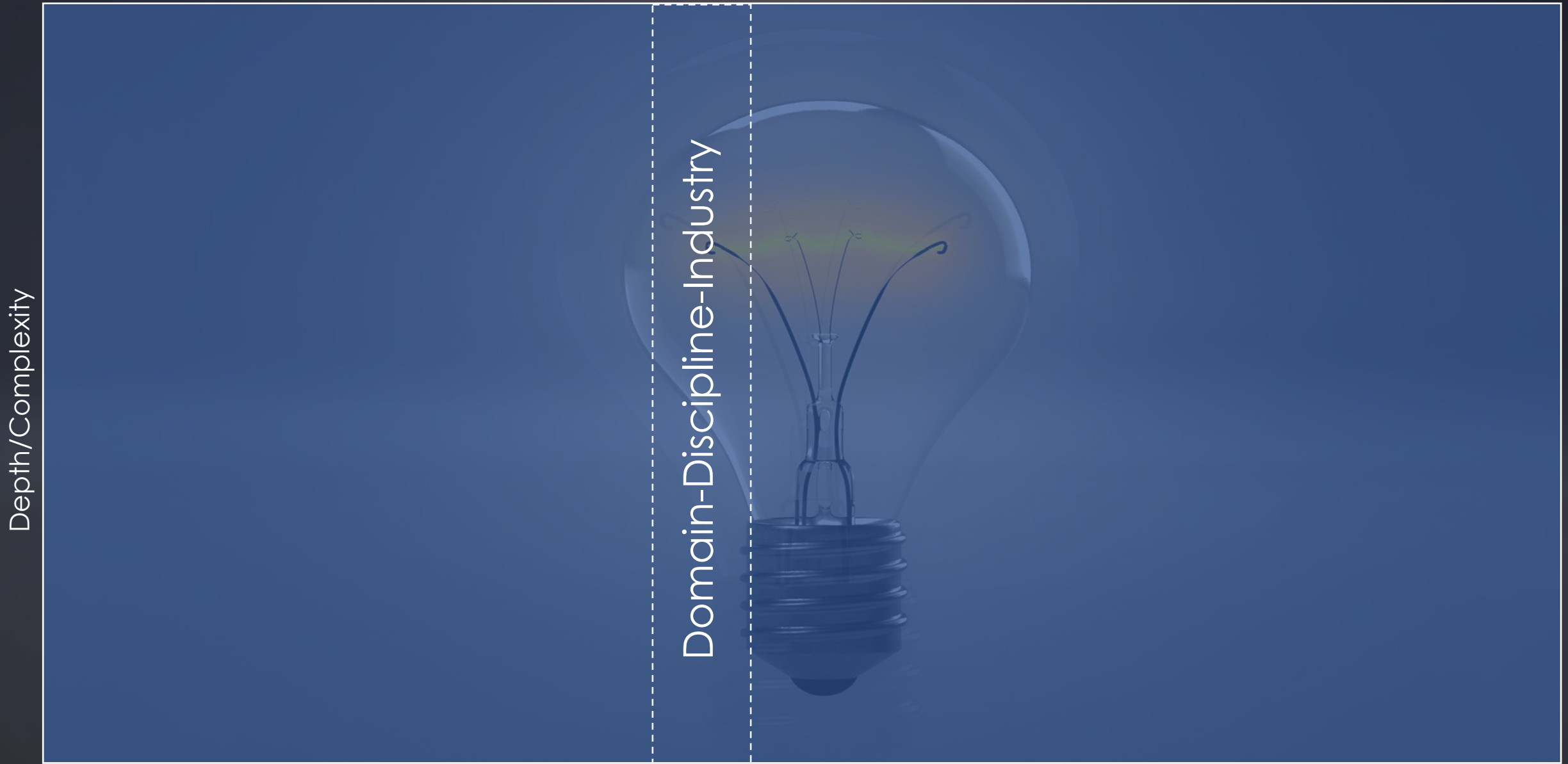
Autonomous Vehicles



Cloud/Quantum Computing

The accelerating rate of change is driven by low cost access to powerful **technology building blocks** and tools.

The Breadth and Depth of Skills, Expertise, and Technology

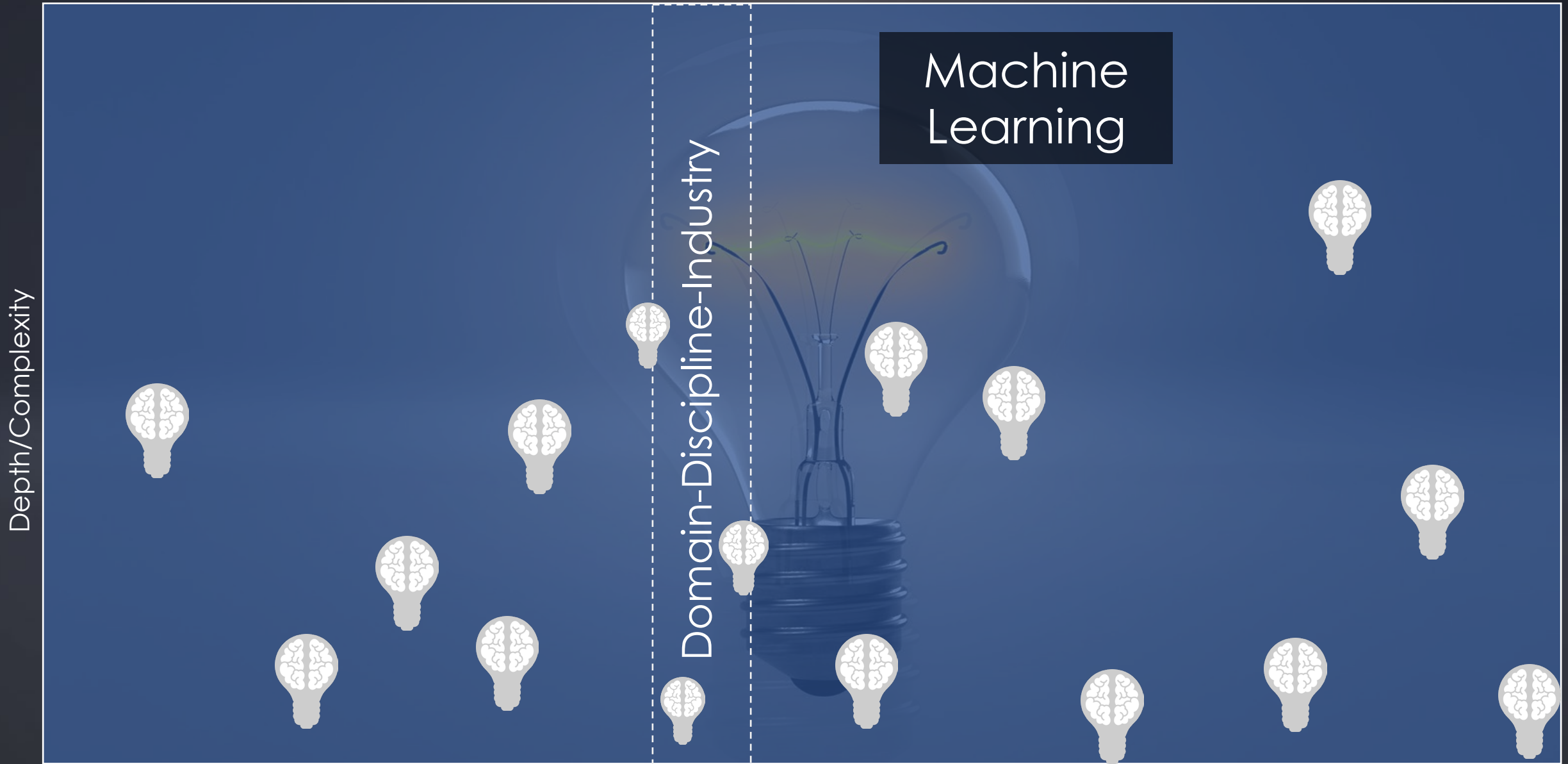


Depth/Complexity

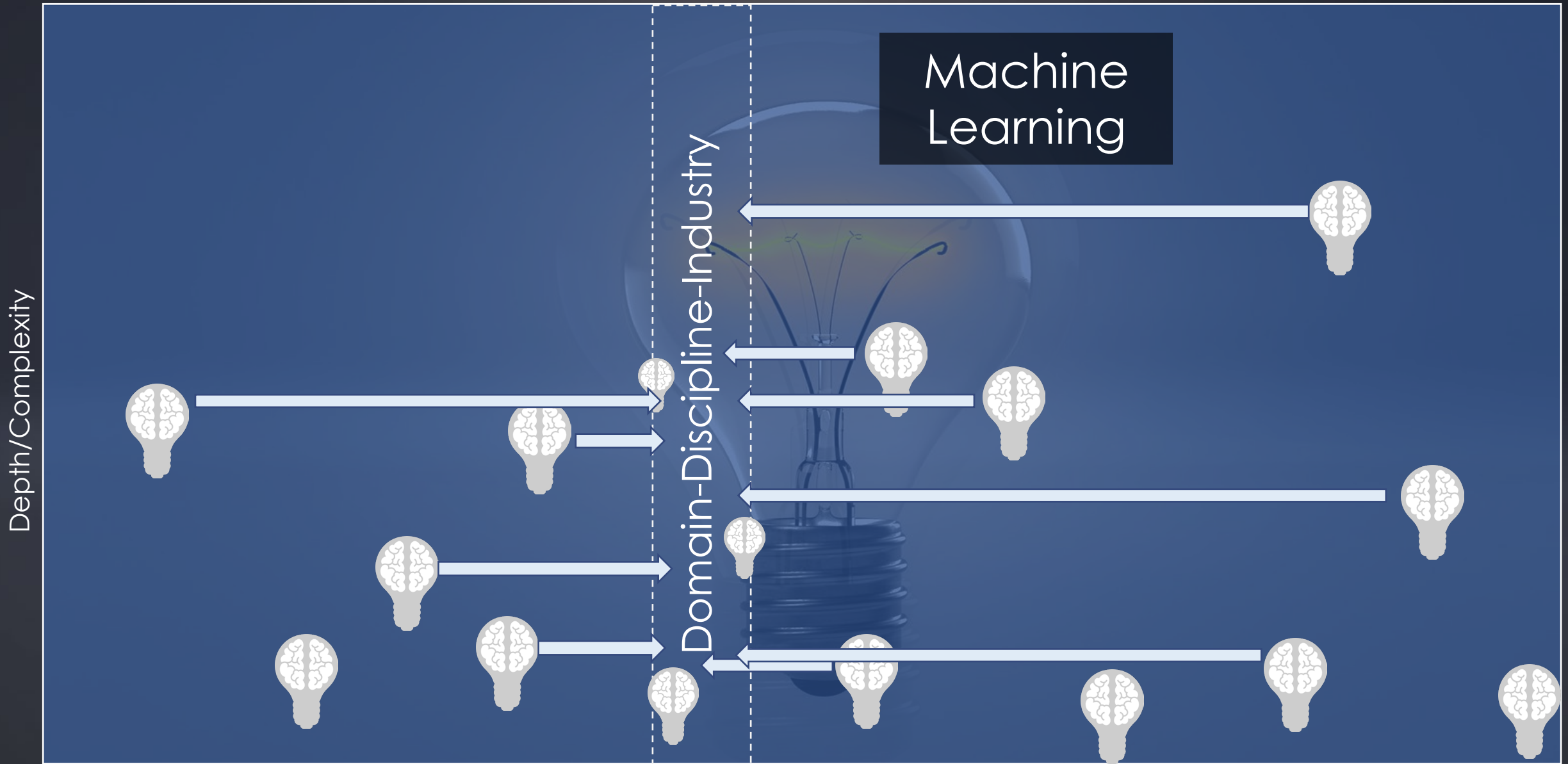
Domain-Discipline-Industry

Breadth of Domain Expertise and Technologies

The Breadth and Depth of Skills, Expertise, and Technology



The Breadth and Depth of Skills, Expertise, and Technology



PRO

Amazing new technologies that could result in significant gains towards solving hard problems

CON

Finding these technologies & solutions across the growing number of possible sources is hard

The Rate of Change for Knowledge
and Technology is Increasing

Hard to Find Skills and
Expertise

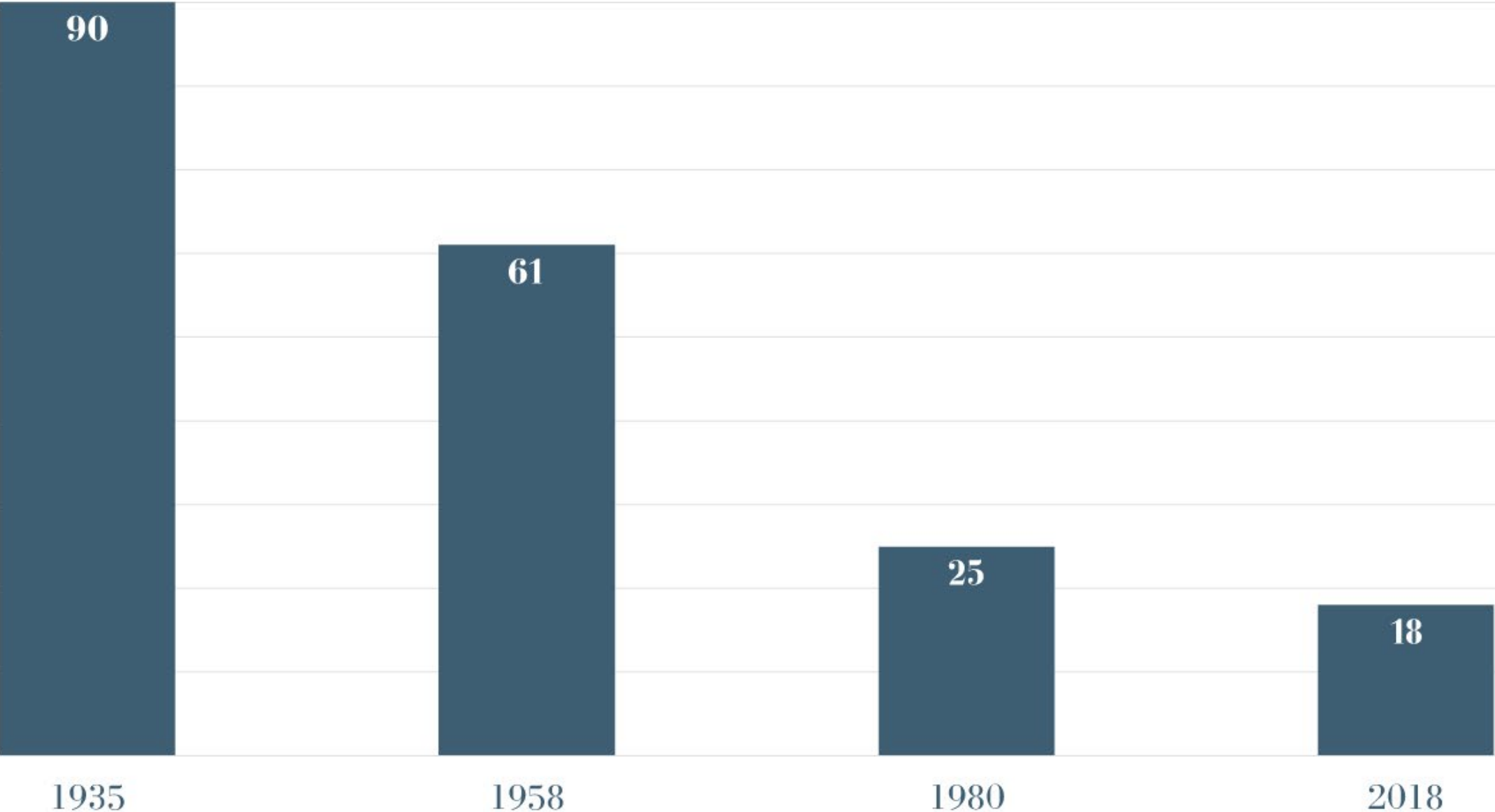
Hard to Keep Up with
Tech Advances

**High Risk to Remaining
Competitive/Relevant**

IN THE LAST 15 YEARS, 52% OF THE
FORTUNE 500 COMPANIES HAVE
GONE EXTINCT



Average Lifespan of S&P 500 Listed Companies in Years



Source: U.S. Bureau of Labor Statistics | Innovative Securities

Improving Pipeline Bundle Inspection

subsea 7

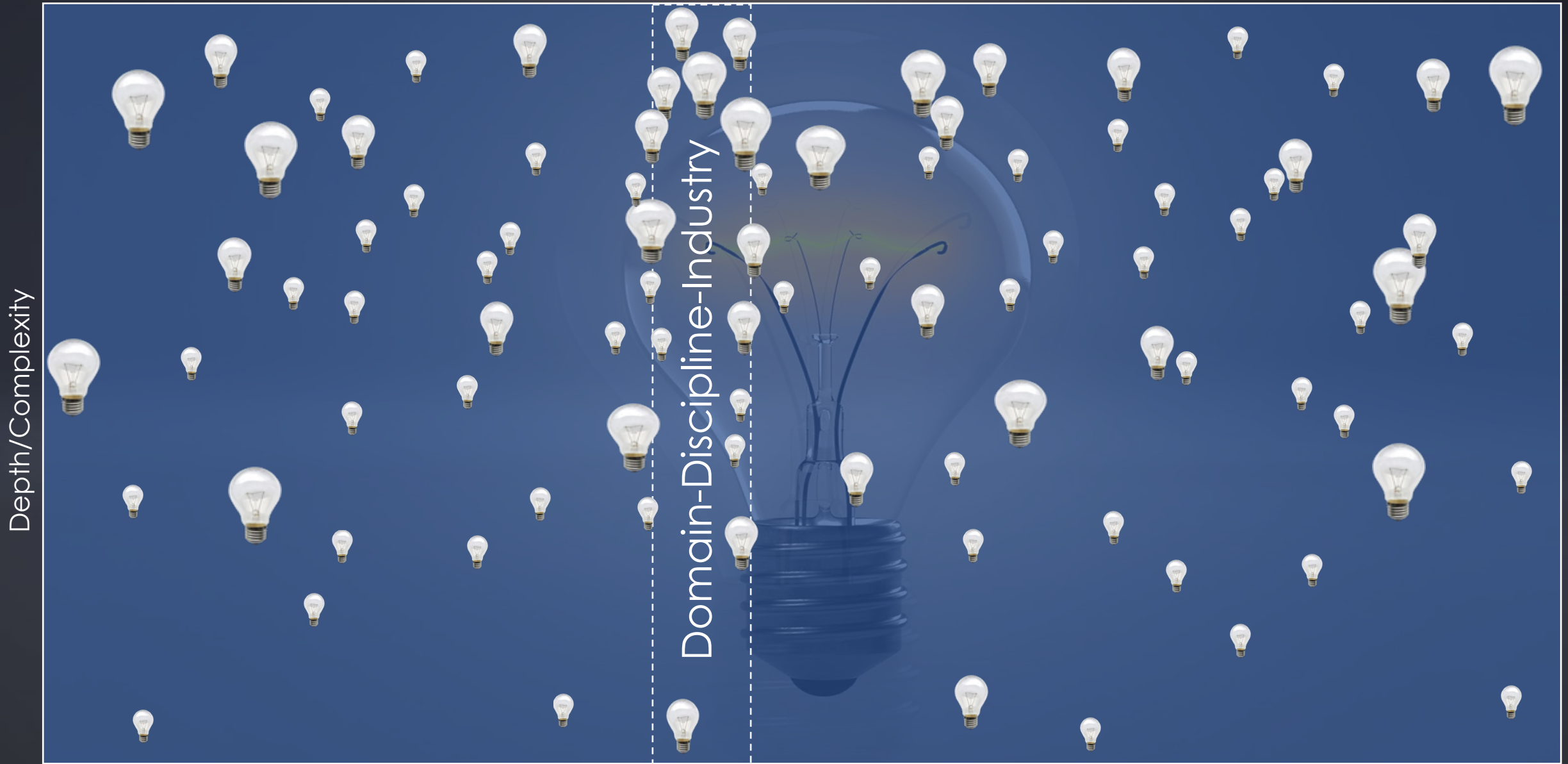
Subsea7 was seeking to improve pipeline inspections.

Result: Found a technology a fraction of the size that performs inspections over **100x faster** that will be much less expensive to operate.

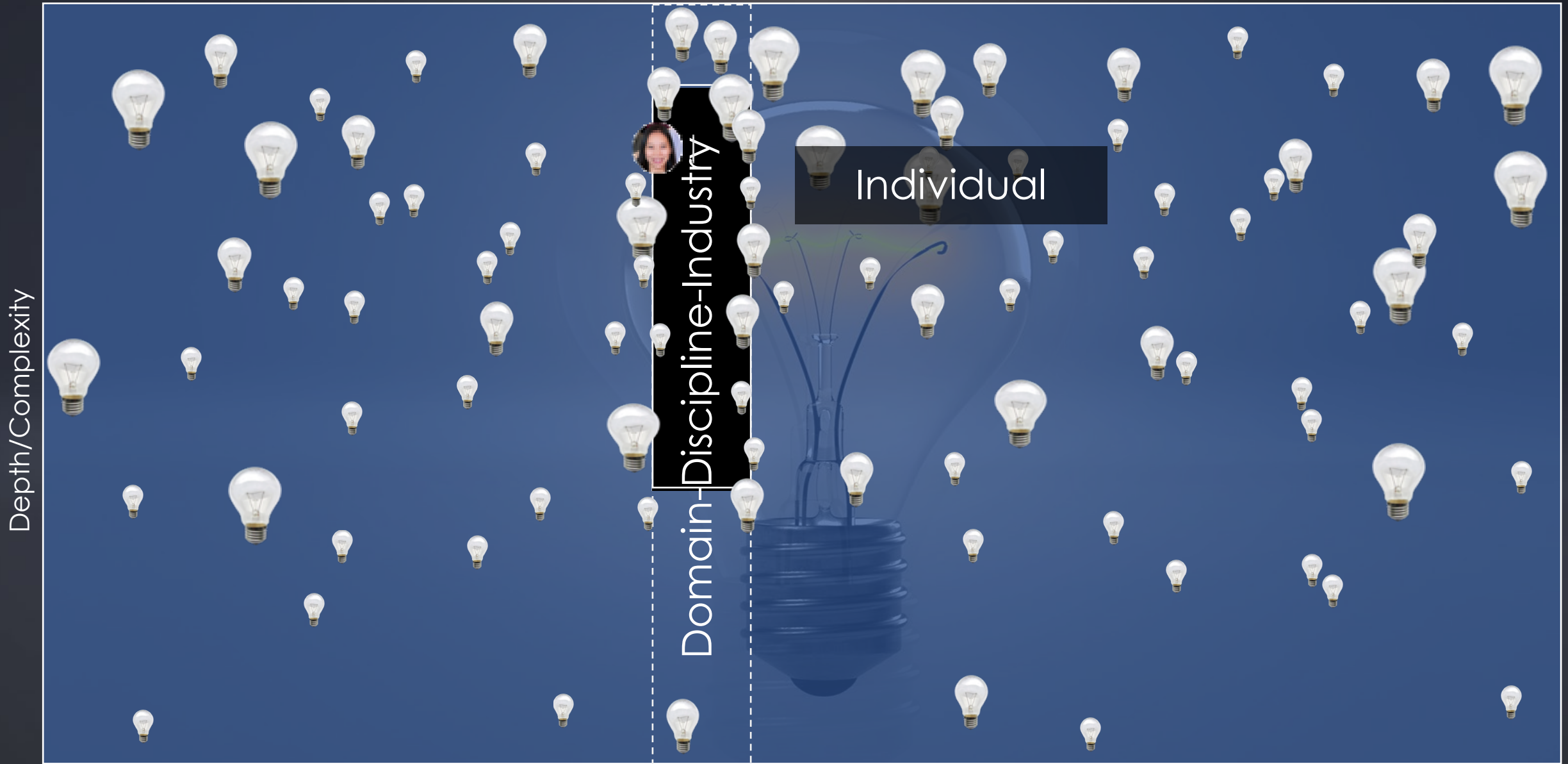
This new technology was poised to transform the industry.

NINESIGMA

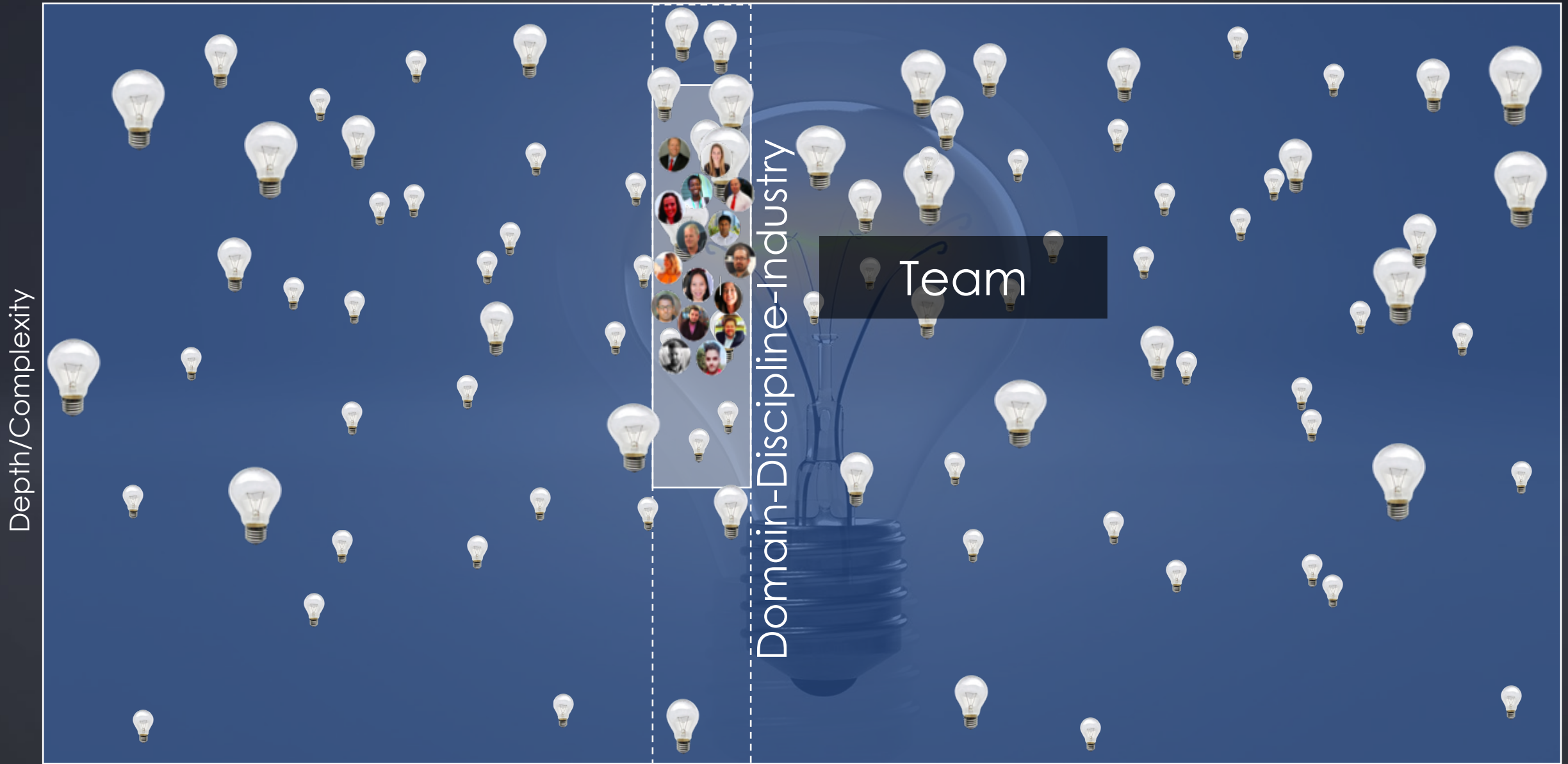
The Breadth and Depth of Skills, Expertise, and Technology



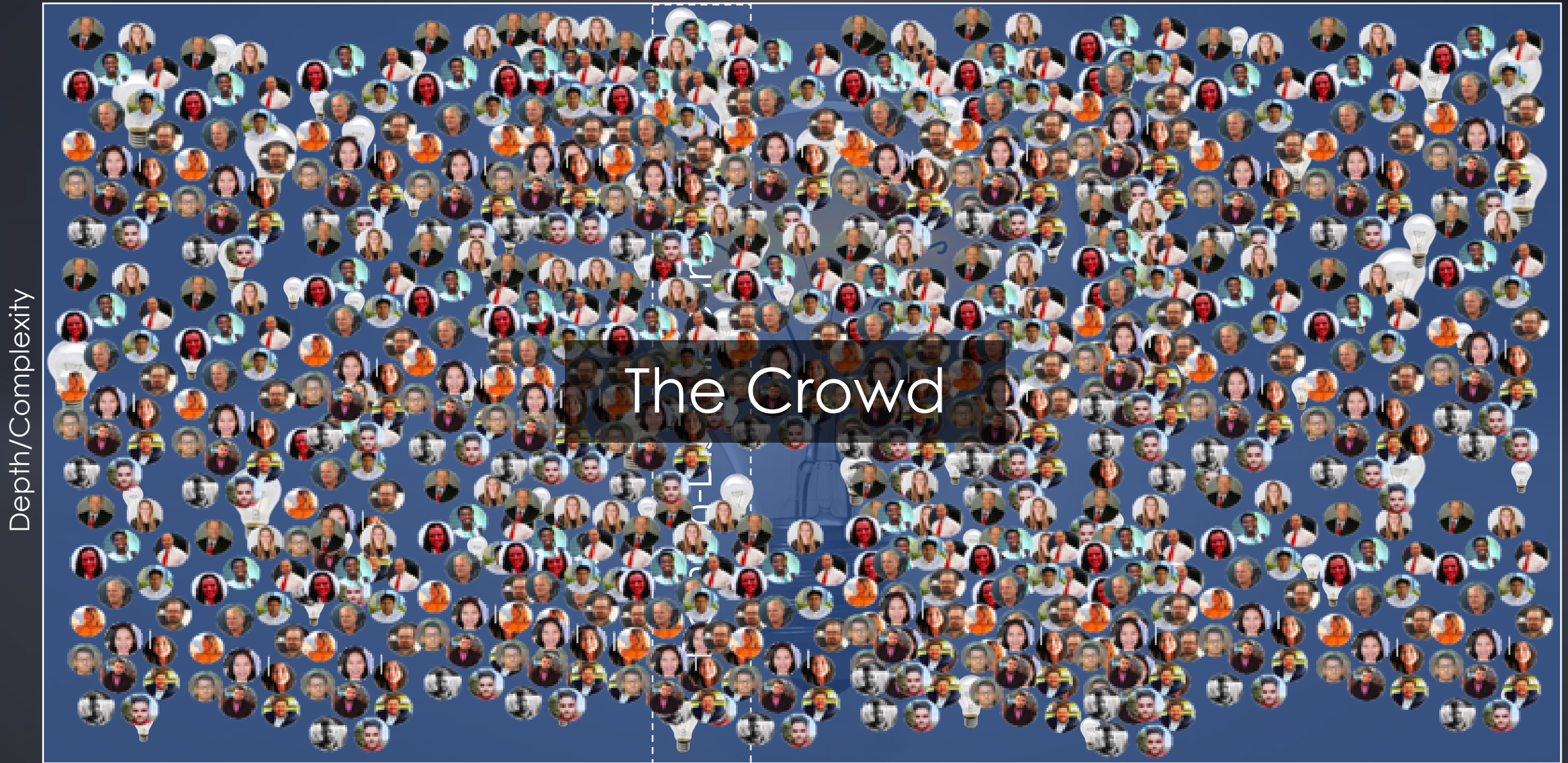
The Breadth and Depth of Skills, Expertise, and Technology



The Breadth and Depth of Skills, Expertise, and Technology



The Breadth and Depth of Skills, Expertise, and Technology



Depth/Complexity

The Crowd

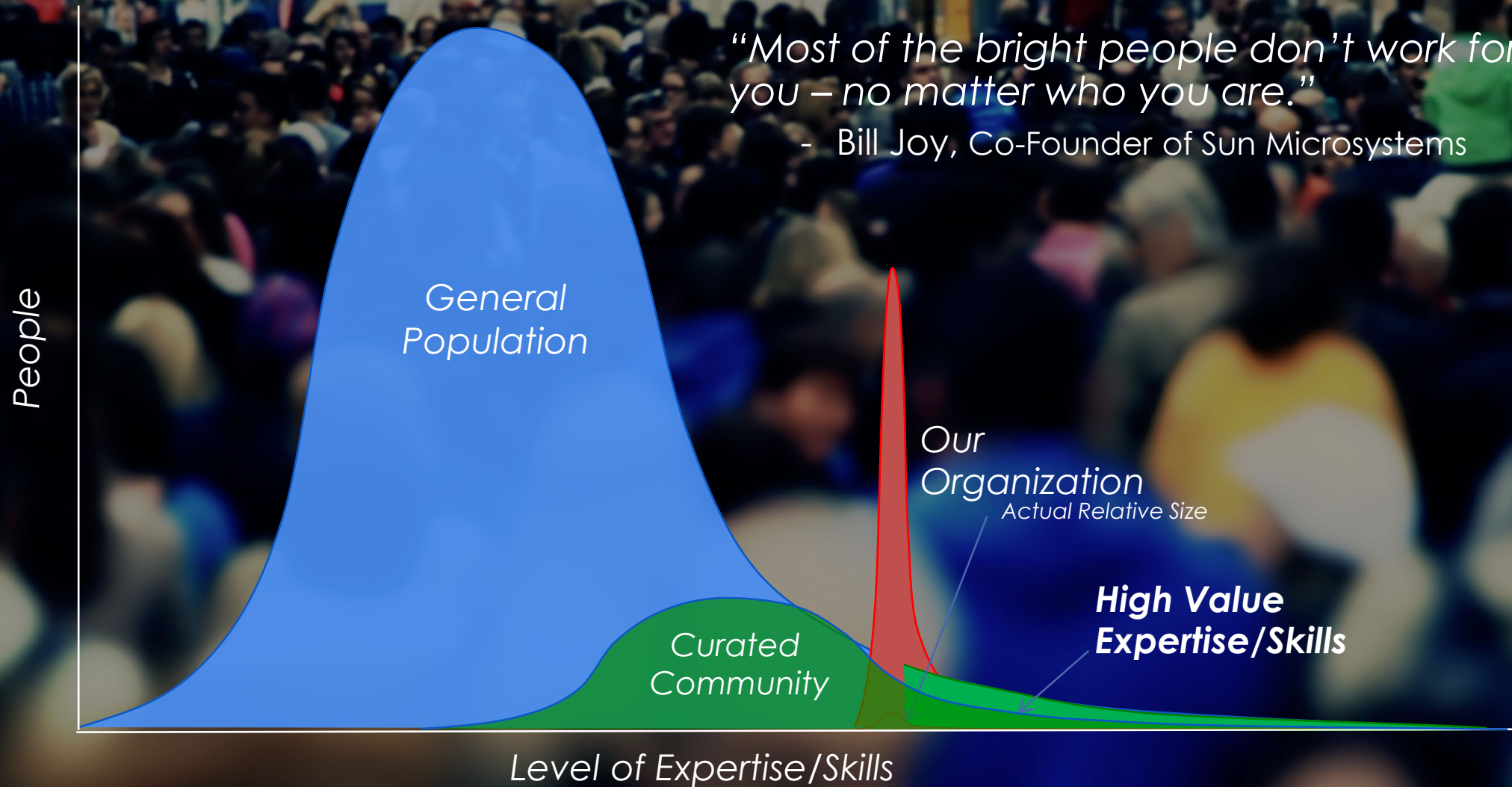
“Open Innovation” is an Effective Tool to Keep Pace with Accelerating Change

Open Innovation or crowdsourcing platforms are bringing together and curating large numbers of people from all over the world with all types of backgrounds, skills, and expertise to provide valuable products and services.

Crowds Provide Access to High Value Expertise/Skills

"Most of the bright people don't work for you – no matter who you are."

- Bill Joy, Co-Founder of Sun Microsystems



Crowds Provide Access to High Value Expertise/Skills



Crowds Cut Across a Broad Set of Technical Disciplines

Physics/Mech Eng



Biotech/Genom

Materials/Nano

Electrical Eng

Math/Data Science/ML



Multispectral Sensing

Computing



Automation



Power Gen/Storage

...

Solutions many times
come from knowledge,
perspectives or
technologies from other
technical domains

The Value Provided by Diverse Crowds

Study data of successful InnoCentive challenge solutions showed...

70% of successful challenge solutions are solved by individuals outside of the challenge's specific technical domain.

"75% of successful solvers already knew the solution to the problem."

*Dr. Karim Lakhani **

- *Jeppesen, Lars Bo and Karim R. Lakhani. Forthcoming. Marginality and problem solving effectiveness in broadcast search. *Organization Science* 20. Published Version <http://orgsci.journal.informs>.

Using Crowds to Solve Problems

But HOW Can You Find the
“Right” Expert or the Existing
Solution from Some Other
Domain Using the Crowd?

Depth/Complexity

Breadth of Domain Expertise and Technologies

Accessing Crowd VALUE Using Challenges

Formulate the Problem Statement

A well formulated problem statement (with good success criteria)

Design the Challenge

A well designed challenge (including setting the right prize amount)

Execute the Challenge

Solution Filtering (optional)

Solution filtering mechanisms are

Pick the Winner(s)
Evaluating

offered by some platforms

Get Your Solution
IP licensing and/or transfer

Well designed challenges posed to a curated community have proven very effective for discovering new and existing (but unknown) solutions and technologies.

The Problem

Remove grease
from potato chips



Existing Solution

Mechanically vibrate the chips to shake off the cooking oil.





The Problem - Generalized For a Broader Crowd

Remove a viscous fluid
from a delicate wafer



Winning Solution:

Acoustically vibrate the air around the chip at resonant frequencies that cause the cooking oil to separate from the chip.

Unexpected Solution Source:

A Violinist (Adjacent Domain Expert)



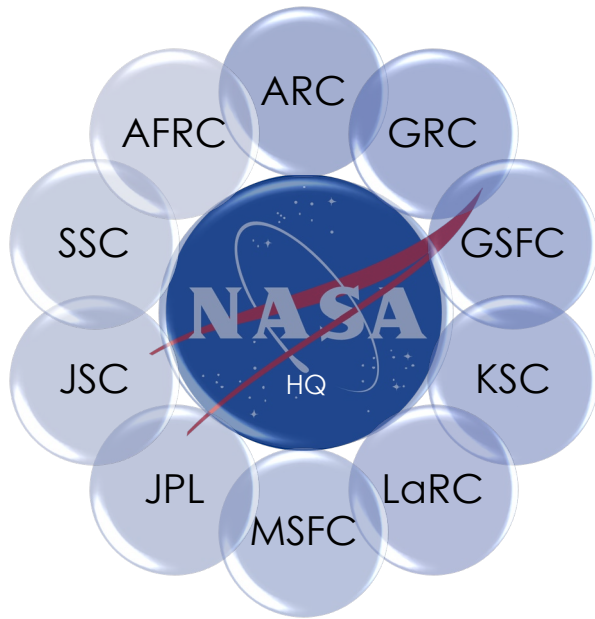
NASA's Center of Excellence for Collaborative Innovation



Across NASA Centers & Programs

Public Facing - Worldwide

Across US Federal Agencies



27 Organizations across
15 Agencies To Date

Provides Access to Open Innovation (OI) Platforms Worldwide
 Contracts/Mechanisms
 Processes/Support
 Education/Outreach
 Research

Part of NASA's Space Technology Mission Directorate (STMD)
 Prizes and Challenges Program
 Provides services across NASA & other Federal Agencies
 Virtual Office hosted within Johnson Space Center Director's
 Business Development and Technical Integration Office



Products and Services Provided by:

Crowd-Based Prize Competitions/Challenges | Freelance Experts/Workers | Micro-Tasking | OI Program Support



Technical Solutions

Multimedia

Ideas 130	Conceptual Designs 120	System Designs 17	Demos/Prototypes 5	Engineering Models 28	Software 60	Algorithms/Data Science 45	Graphics 50	Video 25	Crowd Prog Engagement 59	Technology Search 98	Technology Catalyst 16
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675+ Projects

94% Were Successful

75% Have Cost Savings

49% Average Cost Savings

\$74M+ Estimated Cost Savings



Department of Interior Challenges on NTL



- Divide and Conquer: Modeling Large-Scale Hydraulics Faster
- Rodeo II: Sub-Seasonal Climate Forecasting Streamflow Forecasting
- Imperfection Detection Challenge: Detect Me If You Can
- Counting Every Drop Challenge
- Water America's Crops Challenge
- More Water Less Concentrate
- Rust Busters Challenge
- Canal Safety Challenge
- Automated Maintenance of Protection Systems Challenge (AMPS)
- Detecting Leaks and Flaws in Water Pipelines
- Reservoir Sediment Collection and Removal Techniques
- Temperature Control Devices/Management at High Head Dams
- Arsenic Sensors
- Nondestructive Testing of Composite Materials for Hydraulic Structures
- Canal Seepage Reduction Technology
- Self Contained Carriable Water Treatment System
- Liquefaction Mitigation Technology
- Debris Removal and Mitigation
- Photogrammetric Data Sets and Crack Mapping
- Data Anomaly Software
- USBR Mussel Scent Detection Technology
- USBR Next Generation Power Supply
- USBR Aquatic Vegetation Control in Canals
- Snowcast Showdown
- Guardians of the Reservoir
- Better Call Trawl Challenge
- Where's Whale-do?

38 Challenges Total
28 Complete
10 In-Progress

1 Ideation
7 Algorithm
10 Technical Solutions
7 Hardware/Prototype
13 Tech surveys

Methods for Protecting Sensitive Challenges: Contextual Obscuration

A challenge was posted to find a way to track a specific bison in Yellowstone National Park using only images posted on social media.



The challenge owner was the CIA who needed to find a way of tracking Russian actors in Crimea but needed to keep the actual problem secret.

An innovative solution was found and deployed without detection.

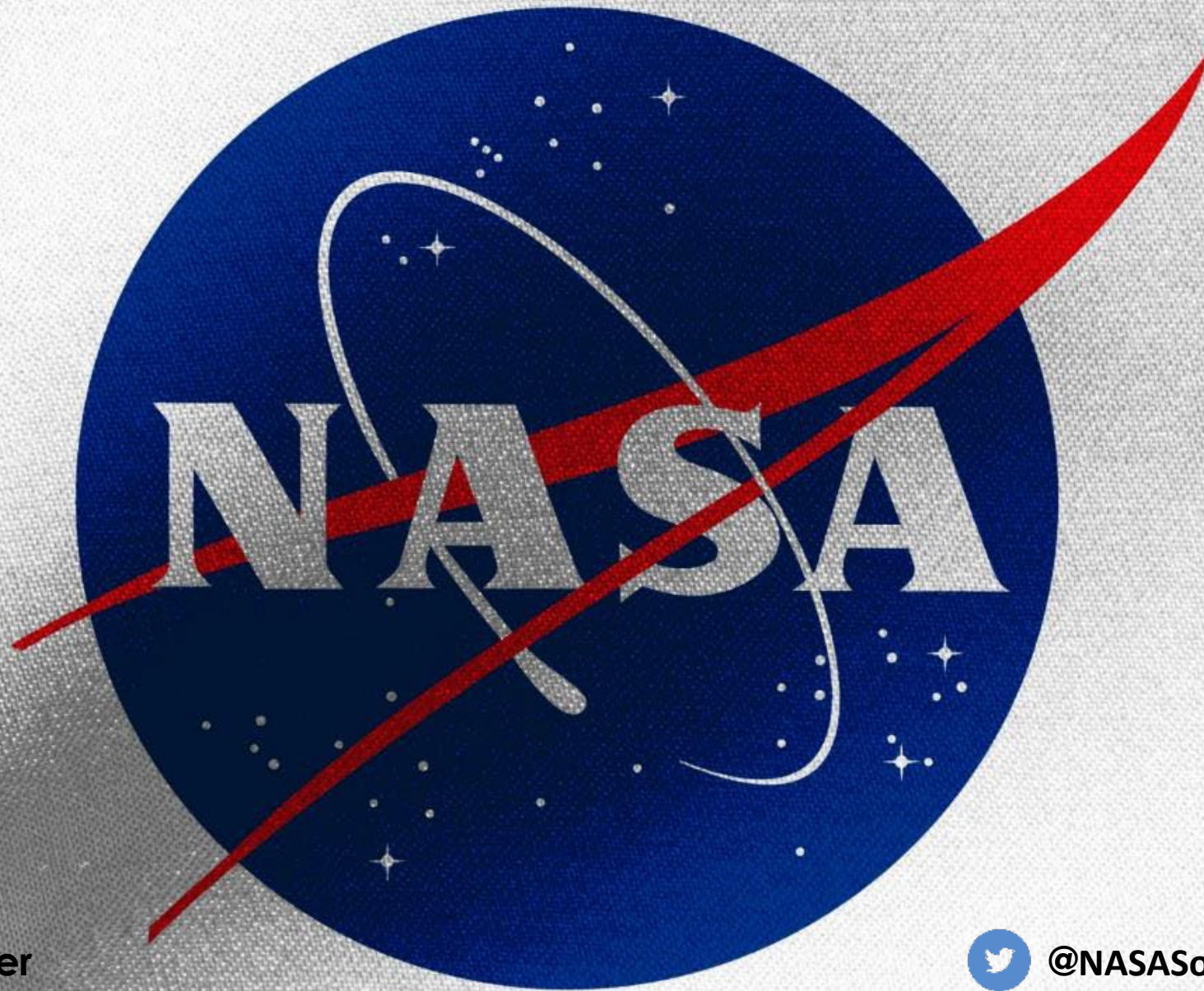
“OPEN” is the Future and “INNOVATION” is No Longer Optional

Crowds, gig-workers, freelancers are a rapidly growing resource with **increasing capabilities**

Curated communities are attracting **passion** and building **expertise** and **skills**

Open methods are **extremely effective** for accessing valuable innovations

Those that fail to innovate will be **left behind**



@SteveRader



@NASASolve