Chapter 2

Alternatives, Including Our Service-Preferred Alternative

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Introduction

This chapter presents

- the process for formulating alternatives,
- the actions common among all alternatives,
- the actions or alternatives we considered but did not fully develop, and
- the descriptions of the three alternatives we analyzed in detail.

At the end of this chapter, you will find a tabular matrix that compares specific management actions and strategies by alternative and issue (table 2.1). We organized that table to show how the actions and strategies address the significant issues identified in chapter 1.

Formulating Alternatives

Goals and objectives define each alternative. Our goals are intentionally broad, descriptive statements of desired future condition for refuge lands. By design, they are less quantitative than prescriptive in defining the targets of our management. They also articulate the principal elements of refuge purposes and our vision statement and the foundation for developing specific management objectives. The same goals appear in each alternative. The alternatives vary in how they accomplish them.

Next, we considered a range of possible management objectives that would help us meet our goals. Essentially, objectives are incremental steps we take to achieve a goal; they further define the management targets in measurable terms. They often vary among the alternatives. Objectives provide the basis for determining more detailed strategies, monitoring refuge accomplishments, and evaluating our successes. Service guidance in “Writing Refuge Management Goals and Objectives: A Handbook” (November 2003), recommends that objectives possess five properties: (1) Specific, (2) Measurable, (3) Achievable, (4) Results-oriented, and (5) Time-fixed.” Their initials form the acronym “SMART.”

You will notice that the objectives in alternative A do not adhere strictly to the SMART format, because they describe management activities that were already established on the refuge before the Service published its 2003 handbook.

The objectives we considered ranged from those that require only minimum levels of funding and staffing to those that require considerable increases in funding, staffing, and developing infrastructure and partnerships. Some of them relate directly to managing habitat, while others relate to meeting population targets tied to species recovery or other regional plans. We developed them in collaboration with other New England refuges in a Habitat Management Plan (HMP). This chapter also describes that process.

We include a rationale in every objective, so you can understand its context and why we consider it important. We will use the ones our Regional Director selects for the final CCP in refuge step-down plans, including its HMP. Our successes will reflect how well we achieve them.

Finally, we developed strategies for each objective. Strategies are specific actions, tools, techniques, considerations, or a combination of those, that we may use in achieving the objectives. Most likely, we will carry them directly over into subsequent, step-down plans; but, we may revise some of them in the process of developing those plans.
Alternatives, Including the No Action Alternative

After identifying a range of possible management objectives and strategies, we began the process of creating alternatives. Simply put alternatives package complementary management objectives for achieving the Service and Refuge System missions, the purposes for which the refuge was established, and refuge vision and goals, while responding to issues and opportunities identified during the planning process. To that end, we grouped various objectives that fit together in what we loosely called themes. We believe our three alternatives and their respective objectives represent a reasonable range of proposals for achieving the purposes, vision, and goals of the refuge and addressing the significant issues in chapter 1.

NEPA requires our analysis of a “No Action” alternative, which continues our current management of the refuge. In this draft CCP/EA, alternative A fulfills that requirement. We refer to alternative A throughout this plan as the “Current Management Alternative.” It provides the baseline for comparing or contrasting the other two action alternatives. In fact, we suggest first reading chapter 3, “Affected Environment,” for detailed descriptions of refuge resources.

Actions Common to All Alternatives

We will implement some actions regardless of the alternative selected. Those

- may be required by law or policy,
- represent NEPA decisions that have recently gone through a public and agency review,
- compose administrative actions that do not necessarily require public review, but that we wanted to highlight in this document,
- are considered so fundamentally important in achieving refuge purposes and goals, we determined they should occur regardless of the alternative, or
- fill approved, essential staffing positions, and provide essential maintenance, visitor, and administrative space required to fulfill refuge obligations.

❖ Habitat Management Plan

A Habitat Management Plan (HMP) for the refuge is the requisite first step in achieving the objectives under goals 1 through 3 in all of the alternatives. For example, it establishes what specific strategies are necessary to enhance, restore, and manage important habitats and minimize impacts on significant species assemblages.

It also describes the timing of those actions, and identifies how we will measure our success. We drafted a HMP at the same time as the CCP so their habitat objectives would be consistent. We are still developing specific habitat prescriptions for each management unit of the refuge. However, appendix E includes the range of management prescriptions that the refuge likely will use during the 15-year periods of the CCP and HMP.

❖ Inventory and Monitoring Plan

Completing an Inventory and Monitoring Plan (IMP) for the refuge is also a priority. That plan is vital for measuring our success in meeting our objectives in all of the alternatives. It will outline the methods we will use to assess whether our original assumptions and
proposed management actions are, in fact, supporting our habitat and species objectives. The results of our inventory and monitoring will provide more extensive information on the status of refuge wildlife and their habitats and allow more informed management decisions.

**Fire Management Plan**

Service policy mandates a Fire Management Plan for refuges that have “vegetation capable of sustaining fire.” The fire plan addresses wildland and prescribed fires, with guidelines on the level of protection needed to ensure safety, protect facilities and resources, and restore and perpetuate natural processes. We have revised the refuge FMP first approved in 1997. The refuge completed the revision in 2005 and expects to have it approved by the end of 2006. We prepare step-down prescribed burn plans each year.

**Land Protection**

All three alternatives include, at a minimum, the continued acquisition from willing sellers of land in the currently approved refuge boundary. We now have approval to acquire the 3,833 acres that remain in private ownership in that boundary. We believe their acquisition is essential for meeting refuge purposes and goals. Although all three alternatives include those 3,833 acres, they differ in how much additional land they propose for Service acquisition. All the lands we acquire would become part of the refuge (see appendix A).

In addition to Service acquisition, all three alternatives would allow us to continue cooperating with our conservation partners to identify and protect areas of high biodiversity value important for Federal trust resources and other rare or declining species or plant communities. Our working together to complement each other’s land protection is important, given the limited funding and resources available.

**Refuge Revenue Sharing Payments**

Annual refuge revenue sharing payments to the 11 towns in which refuge lands lie will continue under each alternative as law and policy allow. Future payments will be made in accordance with approved, appraised values, considering new acquisitions, and the level of Congressional appropriations each year. Please refer to chapter 3 for additional information on refuge revenue sharing payments.

**Partnerships**

All three alternatives support partnerships to the fullest possible extent. They are vital in successfully managing all aspects of the refuge, from land protection to habitat and species management to public use. Chapter 5 lists many of our partners.

**Friends Group Support**

All three alternatives would continue to support the Friends of Rachel Carson association. We expect that group to provide us with valuable assistance in implementing the final CCP.

**Volunteer Opportunities**

All three alternatives would continue our successful volunteer program. Volunteers perform thousands of hours of work in administration, public use, and the biological program. Volunteers have enhanced our ability to complete many tasks associated with refuge management.
☒ **Existing Facilities Maintenance**

The periodic maintenance and renovation of existing facilities is a critical need, regardless of the alternative finally selected, to ensure safety and accessibility for refuge staff and visitors. Future maintenance needs vary among the alternatives, since they differ in the amount of new facility construction. Appendix E lists new construction projects from our Refuge Operating Needs Systems (RONS) database and projects from our Maintenance Management System (MMS) that identify repairs, replacements, and other work needed for existing facilities and equipment.

We would seek funds for refuge public use, parking lots, bridges, restrooms, and trails from the Refuge Roads Program (RRP), a Federal Lands Highway Program that Congress funded through the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) (P.L. 109–59; 119 STAT. 1144). Those funds can also be used for interpretive enhancements associated with the projects, as long as the costs for the interpretive facilities do not exceed 5 percent of the project budget. RRP funds can be used as the non-federal match for FHA funds available through state departments of transportation. Refuges can use appropriated Service funds as the non-federal match for those funds, as well. That matching ability can be used to further city, county, and state transportation and transit funds for projects that benefit the refuge.

☒ **Refuge Facilities**

All three alternatives include the construction of a new administrative facility to support both our present and approved staffing, a new maintenance facility to improve the efficiency of refuge infrastructure maintenance and biological operations, and a pole shed to protect refuge vehicles and equipment from weather and vandalism (see the sidebar on the following page).

☒ **Permitting Special Uses**

In all of the alternatives, we will continue to allow existing, compatible, approved special use permits. The refuge manager evaluates all requests for special use permits individually for their appropriateness and compatibility. At a minimum, all commercial activities and all research projects require special use permits unless new information indicates they are no longer compatible.

We will encourage research projects that improve or strengthen natural resource management decisions on the refuge. Research on species of concern and their habitats will continue to be a priority. The refuge manager may also consider research not directly related to refuge objectives, but contributes to the broader enhancement, protection, or management of native species and biological diversity in the region and beyond.

We will promote partnerships with local universities and colleges, the USGS and other federal and state research agencies. The refuge manager will determine on a case-by-case basis whether they can directly support a project through funding or in-kind services (e.g., housing or use of other facilities), field assistance, or through sharing data and records.

All present and future researchers on the refuge will be required to submit a detailed research proposal following Service policy in the Refuge Manual, chapter 4, section 6. Special use permits must also identify a schedule for progress reports (at least annually), criteria for determining when a project should cease, and publication or other final reporting requirements. Service divisions and state agencies may be asked to review and
Refuge Facilities—History and Current Needs

Rachel Carson refuge began in 1966 as an unstaffed satellite of Parker River refuge in Newburyport, MA. The first staffed position at the refuge was established in 1977, at a small cabin off Drakes Island Road in the Lower Wells Division. A new office/residence was built in 1980 at its current location on Route 9 in the Upper Wells Division. Three staff occupied a one-room office.

Between 1989 and 1990, a new office was constructed to accommodate the three staff, with private offices for the manager and assistant manager; a general work area for the administrative staff; a small visitor contact area; a garage and a workshop. In 1996, the building was modified, adding approximately 300 square feet for a new visitor contact area and converting the garage into office space for a staff that had grown to four positions.

In 1997 the addition of a visitor services specialist increased the permanent refuge staff to five. That staff continued to grow; adding three permanent positions, two permanent seasonal positions, and as many as seven temporary positions, a YCC crew, and a co-located Wildland-Urban Interface (WUI) coordinator. We converted the maintenance area into offices and built an 18x30-foot addition for staff space. In 2003, the staff total swelled to 22 (10 permanent, 12 seasonal). The present building offers crowded office and work space, no additional file storage, only one bathroom, and inadequate parking for visitor, staff, and work vehicles.

The existing building and parking area cannot accommodate the approved staffing chart strength (see alternative A) of 13 permanent employees plus seasonal employees. In summer, a staff of 22 has only one bathroom. The refuge headquarters lacks adequate space and parking area to host meetings with partners. The only parking available is for the Carson Trail, which has a limit of 15 vehicles.

The refuge needs a new administrative facility to provide safe, adequate facilities for permanent and seasonal staff under all three alternatives, and to increase the overall efficiency of operations. The existing headquarters site, although convenient for the 100,000-plus annual visitors to the Carson Trail, cannot accommodate any additional building or parking because of its proximity to two rivers. A new administrative facility may include co-location with the Service’s Gulf of Maine Coastal Program, other Service programs, and possibly other federal agencies. The facility would include a visitor contact area of sufficient size to accommodate and provide information to the approximately 300,000 refuge visitors as well as an estimated 100,000 to 200,000 additional visitors expected at the refuge. The Service’s “Suite of Facilities” criteria will be used to determine the appropriate facility.

Executive Order No. 13123, “Greening the Government Through Efficient Energy Management,” calls for the federal government to have 20,000 solar energy systems at federal facilities by the end of 2010. The new facility would incorporate various green technologies, such as recycled materials, porous materials for roads and parking, and solar energy. The facility would demonstrate the federal commitment to energy conservation in government facilities, and provide a modern example of Rachel Carson’s legacy.

A maintenance facility is also essential to accommodate refuge vehicles and equipment and serve as a refuge workshop. Ongoing projects now must be moved out of the way to accommodate new or emergency projects. Deliveries of supplies and materials must be placed on the floor, often filling work space or creating obstacles. Current vehicles are wedged among pine and oak trees that occasionally fall down in storms. In 2003, a tree with a diameter between 18 and 24 inches nearly fell on three or four vehicles with a combined value of almost $100,000. A pole building would be constructed to accommodate the more than $600,000 worth of vehicles and equipment now subject to the salt air as well as an annual snowfall over 72 inches. The existing maintenance facility is a storage building that would continue to provide storage.

comment on research proposals. Research results will be shared within the Service, with the MDIFW, and elsewhere as appropriate.

Some projects, such as depredation and banding studies, require additional Service permits. We will not approve them until they have met all the requirements for Service permits and Endangered Species Act consultation. Instances may arise when a special use request is found to be unsuitable for refuge lands. In those instances, the refuge manager may decline to issue the permit.

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Adaptive Management

All three alternatives share a strategy of adaptive management to keep the CCP relevant and current through scientific research and management. We acknowledge that our information on species and ecosystems is incomplete, provisional, and subject to change as our knowledge base improves.

Climate plays a significant role in the geographic distribution of ecosystems and wildlife, and most scientists agree that global climate change is already affecting some ecosystems. “Global temperatures increased by over 1°F in the past century and are projected to increase 2.5-10.4°F by 2100 as a result of human emissions of greenhouse gases” (Parmesan and Galbraith 2004). Some recent shifts in wildlife populations are attributed to changing climate conditions, and those impacts are projected to increase. Changes in temperature and precipitation will affect biological diversity, including national wildlife refuges, and challenge land managers.

Our objectives and strategies must be adaptable in responding to new information and spatial and temporal changes. We will continually evaluate our management actions, both formally and informally, through monitoring or research, to reconsider whether their original assumptions and predictions are still valid. In that way, management becomes an active process of learning what really works. Public understanding and appreciation of the adaptive nature of natural resource management is most important, especially in light of the potential large-scale impacts of global climate change. The refuge manager is responsible for changing management actions if they do not produce the desired conditions. Significant changes may warrant additional NEPA analysis. Minor changes will not, but we will document them in annual monitoring or project evaluation reports or the refuge Annual Narrative Report.

Alternatives or Actions Considered But Not Fully Developed

No Service Land Acquisition

We considered an alternative that proposes no acquisition of additional Service land, and forgoes acquiring those tracts in our currently approved refuge boundary. However, we quickly found that alternative would compromise our ability to achieve our refuge purposes and goals. As we noted above in discussing land protection, at a minimum, acquiring the privately owned lands in our currently approved boundary is most important. They are important for their federal trust resource values, and would provide us with more efficient, effective management boundaries. Furthermore, their potential development would adversely impact resources on adjacent refuge lands. Finally, we note that no individual, agency, organization, or elected official has recommended that alternative to us. Therefore, we decided that developing it in further detail was not warranted.

Description of Individual Alternatives Analyzed in Detail

The rest of this chapter presents the three alternatives that we analyzed in detail. We describe each one in overview, and then present its goals, objectives, and strategies, as well as its proposed public use programs and infrastructure.

Following those descriptions, table 2.1 presents a side-by-side comparison of how the alternatives address the significant issues identified in chapter 1. We designed it to provide you with a quick overview of the principal federal actions the alternatives propose, and how those actions distinguish the alternatives. Chapter 4 describes in detail the environmental consequences of implementing those actions.
Alternative A. Current Management

Introduction

This alternative portrays current, planned, approved management activities. It describes projects planned, funded, or underway, and serves as a baseline for comparing the other two alternatives. It would continue these priorities of the biological program: piping plover and least tern management, salt marsh monitoring and restoration, waterfowl management, limited fall shorebird surveys, sharp-tailed sparrow ecology, invasive plant evaluation and eradication, shrubland, thicket and grassland management for migratory birds and New England Cottontail, and rare plant and animal conservation. The refuge gathers baseline data on ecosystems and plant communities and manages these areas with the best sustainable strategies. It would sustain those priorities as completely as possible, within the limitations of our current staffing and the present involvement of our conservation partners.

The refuge first opened for hunting in 1980; its most recent Hunting Plan was approved in 1990. We prepare annual hunt programs, seek State review, and have instituted several changes in the 1990 Hunting Plan. Those include reinstating a permit requirement (1992), implementing a user fee (1995, modified in 1996), closing the refuge to the hunting of New England cottontail and other small game (1998), and opening the Little River Division for archery deer hunting (2001).

Portions of eight divisions on the refuge are now open for shotgun and archery deer hunting in all state seasons, except muzzleloader season. The Moody and Biddeford Pool divisions are closed to all hunting. Migratory bird hunting (waterfowl and woodcock) and falconry are allowed on portions of 6 of the 10 divisions. Upland game bird hunting (pheasant and grouse) is permitted on the same eight divisions above, and in areas that are open for deer hunting.

An annual average of 387 people have hunted on the refuge since the 2000 season. The number of permits issued annually has averaged 423 for the same time period (a hunter can have more than one permit, e.g., for deer and for migratory birds). In fiscal year 2004, hunters spent an estimated 6,600 days on the refuge.

The refuge officially opened for sport fishing in September 2000. It now has designated eight sites for bank fishing on seven divisions. In fiscal year 2004, anglers spent an estimated 1600 days on the refuge, fishing primarily for striped bass and sea-run brown trout. Most anglers either fly fish or use bait, primarily for those two species, although other species can be caught as well. In addition to the sites designated for bank fishing, all of the divisions have a tidal waterway accessible by boat, thus providing more fishing opportunities.

We attempted several times to develop and implement a Public Use/Visitor Services Plan (1990, 1993, and 1994), but none were completed. Despite the lack of that plan, we implemented some visitor opportunities and programs. In the 1980s, we upgraded the Carson Trail at the refuge headquarters in Wells to wheelchair accessibility. It provides year-round wildlife viewing opportunities to an estimated 100,000 visitors annually. We completed a wildlife observation platform on the Goosefare Brook Division in 2002 and the Cutts Island Trail on the Brave Boat Harbor Division in 2003. The Youth Conservation Corps started a wildlife observation platform on the Mousam River Division in 2003 and finished it in 2004. Several other trails owned and maintained by refuge partners cross through or lie adjacent to the refuge (e.g., WNERR in Wells, the Harts Road and Bridle Path in Kennebunk, Atlantic Way Trail, Plymouth Way Trail in Saco, Ted Wells Trail in Old

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Orchard Beach), providing recreation opportunities to an estimated 75,000 users. Maps 2–1 through 2–11 on pages 2-24 to 2-34 show the present public use on each division.

An internship program that began in 1996 has provided limited programs, primarily on summer weekends, to visitors at the refuge headquarters in Wells. Refuge staff also provide a small number of programs, depending on their individual workloads and interests. However nothing is routinely scheduled. A partnership with the Kittery Trading Post began in 2002, for an expert from the Trading Post to hold a fly fishing demonstration for kids in late June or early July. In fall 2002, the refuge assumed the responsibility for coordinating and hosting the Federal Junior Duck Stamp Competition in Maine. In 2004, that competition received more than 425 entries.

The refuge comprises 10 divisions and protects more than 5,200 acres of wildlife habitat. We would continue to pursue acquisition from willing sellers of the 3,833 acres of land that remains privately owned in the approved acquisition boundary, potentially bringing its total acreage to 9,126. Those lands include salt marshes and upland edge habitats that provide important resting, nesting, and feeding locations for a host of waterfowl, wading birds, shorebirds, raptors and songbirds, and also include uplands that provide critical buffers for salt marshes, streams and freshwater wetlands.

The refuge staff now consists of seven permanent employees: a refuge manager (GS-13), a deputy refuge manager (GS-12), a wildlife biologist (GS-11), a LMRD biologist (GS-12/13), a maintenance worker (WG-8), an administrative officer (GS-7), and one career-seasonal forestry technician (GS-6).

We now have two vacancies: a visitor services manager (GS-11) and a career-seasonal forestry technician (GS-4). Four additional permanent positions (Tier 1 RONS – see appendix F) are now on the currently approved staffing chart, but are not filled: park ranger/law enforcement officer (GS-9), maintenance worker (WG-9), visitor services specialist (GS-5); and one part time position, administrative support assistant (GS-5). Filling those essential positions is part of alternative A (see appendix F for our staffing charts). One of the two regional wildland-urban interface (WUI) coordinators is co-located at the refuge, and receives administrative support from refuge staff.

The refuge office was built for a staff of three, with a single bathroom and two garage bays, one of which serves as a maintenance shop. Both garages were converted to offices and meeting room/general workspace, and an addition was built for offices. The original visitor contact area was approximately 60 feet square, which we converted to office space when an addition provided a new contact area of 180 square feet.

In the 2003 and 2004 field seasons, more than 20 employees, the wildland-urban interface coordinator, interns, and seasonal and temporary employees filled all available work space. Two or even three shared some areas. Despite earlier additions, only one staff bathroom is available. Available staff parking overflows with service and personal vehicles squeezed among trees and along the access road.

Much of the rationale for each objective is included under alternative B, because that is our preferred action, and documents the need to expand staffing and facilities to meet refuge goals. The strategies in each objective below are those we are now implementing, or already have been identified as priorities in the next few years under our current management (alternative A).
GOAL 1.  Perpetuate the biological integrity and diversity of coastal habitats to sustain native wildlife and plant communities, including species of conservation concern.

Objective 1.1 – Salt Marsh

Manage salt marsh to ensure that its quality and natural functions are sustained and it provides breeding, wintering and migrating habitat for bird species of conservation concern.

Rationale

Coastal salt marshes provide breeding habitat for black ducks. Coastal marshes, estuaries, and sheltered coves are especially important to wintering black ducks for foraging and shelter (Dettmers 2004). Many other species of wading birds, waterfowl, and shorebirds forage in the salt marsh during migrating and breeding seasons. In summer 2004, intensive fall shorebird surveys were conducted. Eight sites were surveyed weekly through the summer and into the fall. The three most common species were semipalmated sandpiper, black-bellied plover, and semipalmated plover.

Over 90 percent of salt marshes in the Northeast were parallel-grid-ditched by 1938 for mosquito control (Bourn and Cottom 1950). Since 1996, the refuge has restored salt marsh on several divisions, primarily by plugging ditches to restore pools and salt pannes. Recent projects also included partnering to restore tidal flow, eradicate invasive plants, or remove fill from impaired marshes. See goal 4, “Land Management Research Demonstration,” on page 2-15 for more about our work on salt marshes.

Strategies

- Continue to monitor salt marsh restoration sites
- Identify areas of salt marsh for restoration and implement restoration as resources permit
- Identify and permanently protect high-priority salt marsh habitats
- Continue invasive species (e.g., purple loosestrife, phragmites) monitoring and control using mowing, biological (e.g., beetles), tidal restoration, and hand pulling methods
- Identify high-density areas of sharp-tailed sparrows and continue ecological studies of these birds
- Work with partners each year to control and manage stormwater runoff
- Conduct fall shorebird surveys each year and contribute to the International Shorebird Survey (ISS)
- Plan for oil spill response
- Determine mercury and other contaminant exposure for sharp-tailed sparrows in Maine coastal marshes
Objective 1.2 – Piping Plover

Protect beach berm and associated dune edges, washovers, and intertidal areas for nesting, staging and feeding piping plovers.

Rationale

Piping plovers are federal-listed as threatened and state-listed as endangered in Maine. They nest above the high tide line on open sand, gravel or shell-covered beaches, especially on sand spits and blowout areas in dunes. Fifty percent to 75 percent of the Maine piping plover population nests at three sites on or near the refuge, including Crescent Surf Beach, Goosefare Brook, and Marshall Point at Goose Rocks. Since 2000, the refuge has assumed the primary responsibility for monitoring several piping plover sites on and off the refuge. That involves working cooperatively with private landowners, the Ferry Beach State Park, and the Wells National Estuarine Research Reserve to protect nesting plovers on their lands.

The refuge uses several techniques, including hazing, fencing, trapping, and shooting, to control diurnal predators such as crows and foxes. Fencing around plover nests is occasionally vandalized, and dogs on the beaches can kill plover chicks and cause plovers to abandon their nests. Beachgoers can sometimes cause nest abandonment by sitting too close to them. Refuge staff work to educate the public about the protection necessary to meet piping plover recovery goals, and also work with 12 to 20 beachfront landowners willing to protect nesting plovers.

Strategies

- Continue monitoring the productivity of piping plover nests
- Continue fencing, signing, and patrolling nesting areas
- Continue controlling predators where necessary using lethal (e.g., trapping, shooting) and non-lethal (e.g., live trapping, scarecrows, and effigies) deterrents
- Continue working with private landowners to protect plovers on nesting beaches
- Continue on-site public outreach and education on nesting beaches

Objective 1.3 – Least Tern

Protect beach berm and associated dune edges, washovers, and intertidal areas for nesting, staging and feeding least terns.

Rationale

The least tern is a state endangered species in Maine and is listed as a bird of high conservation concern for BCR 30. They nest in late April and early May, feed on small fish, and congregate and forage by late July and early August (McCollough, et al. 2003).

Crescent Surf Beach is one of the primary least tern nesting colonies within the State. Since 1999, it has hosted the largest colony of nesting terns in the State, with the exception of 2004. In recent years colony productivity has been depressed by crow predation and mammalian predators. The refuges use several management techniques to control predators, including hazing, fencing, trapping and shooting.
Strategies

- Continue fencing and signing nesting areas
- Continue controlling predators where necessary using deterrents both lethal (e.g., trapping, shooting) and non-lethal (e.g., trapping, scarecrows, and effigies)
- Continue on-site public outreach and education on nesting beaches
- Conduct minimal monitoring to estimate population size and productivity

Objective 1.4 – Tidal River, Estuary, and Bay

Through an active role in local and state partnerships, help maintain water quality and quantity of open water habitat in tidal rivers, estuaries and bays to provide resting and foraging habitat for waterfowl, marsh and wading birds and other birds of conservation concern.

Rationale

The refuge was established around a series of tidal rivers and associated estuaries along Maine’s southern coast. Those coastal habitats teem with wildlife all year. Black ducks, common eiders, scoters, mallards, red-breasted mergansers, goldeneyes, buffleheads, and loons are the most common wintering waterfowl that forage in the open water areas of the bays and rivers. Management issues include habitat degradation from the development of adjacent and upstream upland habitat, oil spills, stormwater discharge, human disturbance, and contaminants.

Protecting the water quality and ecological integrity of habitats in Maine’s tidal rivers and estuaries requires a partnership among government agencies, civic groups, conservation organizations, and residents throughout the watershed. The WNERR developed a series of watershed conservation strategy reports for seven watersheds in southern Maine, providing a baseline of existing information on them (WNERR 2003).

Strategies

- Promote land conservation annually with conservation partners to maintain the ecological integrity of coastal Maine watersheds
- Seek volunteers to complete minimal waterfowl and shorebird surveys

GOAL 2. Perpetuate the biological integrity and diversity of freshwater habitats to sustain native wildlife and plant communities, including species of conservation concern.

Objective 2.1 – Emergent Marsh, Scrub-Shrub Wetland, Bog, Vernal Pool, Forested Wetland

Maintain emergent marsh, scrub-shrub, bog, forested wetland, and vernal pool habitats to sustain populations of species of conservation concern, including Blanding’s turtle, wood frog, and blue-spotted salamander.
**Rationale**

The undeveloped forests and wetlands in the eastern Biddeford and northern Kennebunkport region contain high concentrations of pocket swamps and vernal pools: habitats that are becoming increasingly rare in Maine. Forests at Brave Boat Harbor and in the Upper Wells divisions also contain high concentrations of vernal pool habitat. Vernal pools offer important breeding habitat for some species of amphibians and invertebrates, including wood frog, spotted and blue-spotted salamander, and fairy shrimp. Several rare species also use them, including the state-listed endangered Blanding’s turtle, and the state-listed threatened spotted turtle. Most of those species require a large area of relatively undisturbed upland habitat for nesting, foraging, and dispersal.

**Strategies**

- Identify and survey vernal pools before actively managing any forest

**GOAL 3.** Perpetuate the biological integrity and diversity of upland habitats to sustain native wildlife and plant communities, including species of conservation concern.

**Objective 3.1 – Shrubland/Early Successional**

Maintain shrubland as early successional habitat to support New England cottontail and to provide nesting and feeding habitat for birds of conservation concern, such as woodcock.

**Rationale**

The New England cottontail has declined significantly in the past 40 years. In 1989, the Service listed this species as a candidate for threatened or endangered species status, and the Northeast Nongame Technical Committee lists the New England cottontail as a species of high conservation priority. Cottontails now occupy a variety of habitats, including shrubby wetlands, idle farm fields, powerline corridors, and patches of early successional forest.

New England cottontails were found on 5 of 29 sites inventoried on the refuge (see Litvaitis 2003b for site numbers). They are common on the Wells Research Reserve, and occasionally are found near the refuge headquarters.

Woodcock are another early successional species of conservation concern. Long-term trends show a decline of 2.3 percent per year from 1968 to 2003. The major causes for those declines are thought to be the loss and degradation of habitat on the breeding and wintering grounds caused by forest succession and changes in land use (Kelley 2003).

**Strategies**

- Maintain moderate (>10 ha) to large (>25 ha) shrubland/early successional patches in some of the core habitats identified by Litvaitis et al. (2003b) and other habitat associates using mechanical methods
- Continue to work with partners to identify and manage shrublands using mechanical methods, for high-priority shrubland nesting birds
Objective 3.2 – Grassland

Maintain and manage existing grasslands as nesting and feeding habitat for bobolink and to maintain field conditions for other wildlife.

Rationale

Populations of grassland birds are declining as grassland habitats and other agricultural conditions diminish. Grassland habitats in the northeast are important for these species, given their continental decline and habitat loss in the core of their ranges in the Midwest. Most of the those species (e.g., grasshopper, vesper, and savannah sparrows, and eastern meadowlark) that have declined in the region require 20 acres or more of contiguous grassland habitat (Jones and Vickery 1997). Only the bobolink occupies areas less than 10 acres, although a viable population would require a larger grassland.

Strategies

- Evaluate our grassland bird management and monitoring program to improve conservation benefits
- Mow fields every 1 to 3 years in late fall or spring following the step-down HMP
- Burn fields every 2 to 5 years following the step-down HMP

GOAL 4. Develop the Rachel Carson National Wildlife Refuge as an outstanding center for research and demonstration emphasizing land management techniques for restoring and sustaining healthy estuarine ecosystems in concert with the national Land Management Research and Demonstration (LMRD) program.

Objective 4.1 – Research

Identify high-priority estuarine ecosystem management research needs, develop research proposals, and facilitate and implement research projects.

Rationale

The techniques of land and habitat management are constantly changing and being fine-tuned as our knowledge of species’ needs increases and technology advances. Experimenting with new management techniques is essential for the LMRD sites to function as premier examples of habitat-based land management.

Salt marsh ecosystems along the Atlantic coast have been altered and manipulated for the nearly 400 years since the arrival of European settlers. Since 1600, coastal states from Virginia to Maine have lost between 9 and 74 percent of their wetlands. Salt marshes in the mid-Atlantic states (NJ, NY, CT, MA) and elsewhere along the Atlantic coast were extensively ditched and drained before the 1940s for mosquito abatement and for salt marsh haying. By the time ditching was halted during World War II, 9 of every 10 acres of salt marsh in New England had been drained. Nationally, an estimated 105 million acres of wetlands remain, of which only 5 million acres are salt marsh. The potential and need of research into improved management and restoration is high. Research in estuarine ecosystems at this LMRD refuge will benefit many federal trust resources including waterfowl, shorebirds, marsh and wading birds, terns, loons, anadromous and inter-jurisdictional fish and other aquatic resources.
The work of a number of organizations relates to salt marshes and estuarine habitats. Partnering with those groups is a natural process, and benefits the organizations involved (including the Rachel Carson/Parker River LMRDs), salt marsh and estuarine habitats, and the science of restoration and land management. We aim to make the partnerships long-term, to promote the advantages of working with the Rachel Carson/Parker River LMRDs. Particular benefits arise from the ability to employ new management techniques in the field and to use those sites as educational opportunities for other land managers and regulators.

**Strategies**

- Continue partnerships to further research estuarine ecosystem restoration, management and conservation
- Continue to collaborate with partners to provide financial support for research projects
- Continue research projects on the refuge to test different habitat-specific restoration techniques
- Continue to test habitat management techniques, and ensure that findings are documented, subjected to peer review, and published in appropriate journals
- Review existing work and develop a repository of information on the function and management of estuarine habitats

**Objective 4.2 – Demonstration (Internal and External Audiences)**

Demonstrate habitat management techniques and advances to other refuges and land managers, the scientific community and the general public, to promote the wider application of estuarine ecosystem restoration and sustainable management.

**Rationale**

The essential purpose of the Salt Marsh/Estuary LMRD program is to effectively communicate sound salt marsh management techniques, enabling visiting land managers to understand, evaluate, and duplicate our models. The inter-jurisdictional nature of salt marshes extends that outreach component to an enormous audience. Millions of people live within a short drive of the refuge.

Target audiences primarily include land managers, particularly at all coastal national wildlife refuges. Other agencies, planning commissions, and conservation organizations will also benefit.

Interpreting our work to landowners is essential in our outreach strategies. The refuge is producing salt marsh interpretive signs to complement its current salt marsh management. They will be placed where visitors can learn about restoration. The visitor center at the Parker River refuge will enable it to interpret the Salt Marsh/Estuary LMRD site for 250,000 visitors.

**Strategies**

- Select appropriate restored salt marsh areas for demonstration sites
- Pursue funding each year to bring on a graduate student, two additional seasonal field assistants, and an intern
• Develop annual programs of workshops and courses designed to educate other land managers about the methods demonstrated at the refuge

• Publish research results in appropriate journals

• Develop educational materials, such as posters, videos, and publications, to explain pertinent land management techniques

❖ Objective 4.3 – Integration

Integrate the LMRD program and refuge operations, management programs and actions, and use adaptive management to respond to new research findings and apply new management techniques.

Rationale

All refuge staff will be well-versed in the specific mission of the LMRD at the Rachel Carson and Parker River refuges as well as its national context, to explain this new, intense endeavor to the public in both formal and informal settings. When LMRD programs are presented, the message of the National Wildlife Refuge System and the refuge will be included, along with the information about the LMRD program.

Because one goal of the LMRD is to demonstrate land management techniques for restoring and sustaining healthy estuarine ecosystems, refuge staff are likely to become involved in implementing cutting-edge management techniques on refuge property. Therefore, the staff’s understanding the nature, purpose, and importance of these activities is vital. That awareness will cultivate greater care in implementing the new techniques and improve communication with the LMRD biologist on project successes and difficulties.

Strategies

• Communicate the mission and basic activities of the LMRD program at both the refuge and national level to refuge staff, to keep them informed and involved in on-going projects as appropriate.

• Continue to provide material about LMRD projects to refuge staff for distribution at interpretive programs and in other outreach.

Goal 5. Increase appreciation and stewardship of coastal Maine wildlife and their habitats by providing positive wildlife-dependent experiences for refuge visitors.

❖ Background

The National Wildlife Refuge System Improvement Act of 1997 identifies six priority public uses to receive enhanced consideration in refuge planning: hunting, fishing, wildlife observation and photography, and environmental education and interpretation. Opportunities for visitors to engage in those activities should be provided to the extent they are compatible with the Refuge System mission and the purposes of the refuge.

❖ Objective 5.1 – Interpretation

Maintain opportunities for environmental interpretation on the refuge and provide interpretive materials to visitors at headquarters.
Rationale

Interpretation is one of the most important ways we can raise our visibility, convey our mission, and identify the significant contribution that the refuge makes to wildlife conservation. Interpretation is presently limited to a self-guided trail and, on a few divisions, several interpretive signs that talk about salt marsh restoration, shorebirds, waterfowl, wading birds, and wetlands. In the summer, interns conduct programs on the Carson Trail at the Wells Division, but those are very limited.

Strategies

- Provide interpretative materials at headquarters, including a general refuge leaflet, a Carson Trail guide, and lists of birds, mammals, reptiles and amphibians.

- Provide weekly interpretation programs in the summer

- Update the kiosk at the Carson trailhead

Objective 5.2 – Environmental Education

Continue to provide opportunities for partners to lead environmental education programs on refuge lands.

Rationale

Educating students fosters their appreciation of the important role the refuge plays in conserving wildlife and habitat. The refuge provides Service curricula to local teachers by request or as opportunities arise. The refuge website leads to numerous links for learning about wildlife and habitat.

We seek to meet the Service environmental education goals: a process designed to develop a citizenry that has the awareness, concern, knowledge, attitude, skill, motivation, and commitment to work toward solutions for current environmental problems and the prevention of new ones.

Strategies

- Annually provide Service curriculum to local schools by request and as opportunities arise

- Annually support regional environmental education programs, including the Envirothon

Objective 5.3 – Hunting

Continue to provide diverse opportunities to hunt on the refuge.

Rationale

We adjust the refuge hunt program annually to ensure public safety and good wildlife management. When the refuge acquires new lands that traditionally have been hunted, they will remain open at least until we have completed their public use planning. Unless we determine that biological or safety concerns would make hunting incompatible, they would remain open to hunting.

Brave Boat Harbor, Lower Wells, Upper Wells, Mousam River, Goose Rocks, Little River (bow hunting only), Goosefare Brook, and Spurwink divisions all have some areas open...
to hunting. The Moody Division is closed to hunting, because it is so close to residential development. Biddeford Pool is also closed to hunting.

**Strategies**

- Continue to coordinate our annual refuge hunt program with the Maine Department of Inland Fisheries and Wildlife
- Continue to adjust our hunt programs annually to ensure their safety and consistency with good wildlife and habitat management

**Objective 5.4 – Fishing**

Continue to provide recreational fishing opportunities on the refuge.

**Rationale**

The National Survey of Fishing, Hunting, and Wildlife-Associated Recreation (2001) indicates that 376,000 residents and non-residents participated in fishing in Maine in 2001. That group spent $250 million on activities and equipment related to fishing (USFWS 2002). All tidal waters of the refuge are open to fishing, and bank fishing is permitted in several areas; both are increasingly popular. We will continue to provide access for bank fishing at designated areas at the Brave Boat Harbor, Moody, Lower Wells, Upper Wells, Mousam River, and Spurwink divisions. Goosefare Brook Division offers saltwater fishing. All of the divisions allow fishing from boats in tidal waters.

**Strategies**

- Update the refuge fishing plan and fishing regulations
- Post and disseminate fishing information about the Spurwink, Mousam, Ogunquit, Merriland, and Webhannet rivers at refuge headquarters
- Require lead-free jigs and sinkers at refuge fishing sites

**Objective 5.5 – Wildlife Observation and Photography**

Maintain the current wildlife observation and photography opportunities provided on the refuge.

**Rationale**

The National Survey of Fishing, Hunting, and Wildlife-Associated Recreation (2001) indicates that 778,000 residents and non-residents participated in wildlife watching (i.e., observing, feeding, or photographing) in Maine that year. That group spent $345 million on wildlife watching and related activities and equipment (USFWS 2002).

Nearly 100,000 visitors used the 1-mile Carson Trail at the Wells headquarters, one of four developed trails on the refuge. The headquarters trail in Upper Wells is the only one with an informational kiosk. The 2-mile Cutts Island Trail in Brave Boat Harbor Division has trail signs, but no kiosk or restroom. Carry-in boat access is available on Chauncy Creek at the intersection of Cutts Island and Seapoint Roads, and on the Spurwink River Division by Route 77. Parking is available by verbal agreement with the Town of Kittery. The Goose Fare Brook Trail and its overlook offer parking, a short, stone-dust trail, and an interpreted observation platform with auto-focus binoculars. The Bridle Path and Atlantic Way and Ted Wells trails provide views of refuge habitat in Kennebunk, Saco and Old Orchard Beach.
Those trails are located on or near refuge property, and are maintained by municipal or private, non-profit organizations.

**Strategies**

- Provide trail information annually at kiosk(s)
- Invite participation periodically in photo contest(s)
- Continue to solicit high-quality wildlife photos of the refuge

**GOAL 6. Foster off-refuge cooperative actions and partnerships to promote wildlife conservation and further refuge goals.**

**Objective 6.1 – Landscape-Scale Conservation**

Provide expertise annually to at least one landscape- or watershed-scale project that benefits the coastal ecosystems in the Gulf of Maine watershed.

**Rationale**

The scientific and conservation communities have become increasingly aware of the influence of human land use practices on ecosystem function, and that native plants and animals require healthy, functioning ecosystems to survive. A larger, landscape perspective is needed to ensure the viability of those plants and animals and the habitats that they depend on. In addition to management actions on the refuge, conserving and managing land through landscape-scale partnerships is essential, to maintain large, unfragmented blocks of habitat and connectivity for wildlife travel and, to ensure the ecological health of upland, freshwater and marine environments.

**Strategies**

- Continue to take an active role with conservation partners such as the Mountain to the Sea Initiative, Saco Bay Partners, and Wells National Estuarine Research Reserve to further conservation goals.

**Objective 6.2 – Habitat Management**

Provide technical expertise on wildlife habitat management to private or public landowners, including individuals, towns, organizations and businesses.

**Rationale**

The refuge provides opportunities for visitors to observe environmentally sound wildlife and habitat management. That impacts how people view the role of management, restoration, and stewardship. The refuge supports critical habitats, yet it cannot provide all the habitat needs. In fact, nearly 70 percent of all fish and wildlife habitat in the United States is in private ownership. The refuge shares its expertise on wetland restoration, invasive species control, prescribed burning, and other techniques to interested landowners. That outreach to landowners helps protect refuge habitats and wildlife.

**Strategies**

- Continue to work with the Natural Resource Conservation Service (NRCS), Soil and Water Conservation Districts (SWCD), Maine Cooperative Extension, and other Service staff on landowner assistance.
- Collaborate with partners to identify grants and other funds for habitat management on off-refuge lands

Objective 6.3 – People

Increase public understanding and support for wildlife conservation, habitat management, and land and water stewardship in the 11-community region of the refuge.

Rationale

More than 75 million Americans enjoy watching wildlife and participating in wildlife-related recreation, yet few may understand how best to provide the habitats essential for maintaining our native wildlife diversity. The refuge helps people understand and value wildlife and habitats through workshops and public events in local communities.

Strategies

- Continue to co-sponsor natural resource workshops
- Continue to promote Rachel Carson’s legacy of outreach for conservation

Recreational Boating

All 10 refuge divisions encompass part of a tidal waterway popular for a wide variety of recreational boating, from canoes and kayaks to powerboats of various types and horsepower. In fiscal year 2004, an estimated 20,000 boat uses occurred within the refuge. Car-top boat launching is now available at specific sites on the Brave Boat Harbor and Spurwink River divisions. Either town or private landowners provide other boat access sites on all of the refuge divisions except Goosefare Brook and the Upper Wells divisions. No direct access is provided to the Upper Wells or Goosefare Brook waterways except by entering from the ocean.

Recreational boating on the refuge, especially by canoes and kayaks, continues to increase each year. In October 2004, the Round Gerrish Island Boat Race attracted more than 55 kayaks, canoes, and rowboats and more than 175 spectators. Held since the 1980s, the race typically courses through the Brave Boat Harbor Division. According to race coordinators, its participation has increased each year, drawing entrants from all over northern New England. The refuge has issued a special use permit since 2004, and will monitor this event annually for its impacts on refuge resources. We will also explore opportunities for environmental education and interpretation.

Powered watercraft use, especially of jet-skis, also continues to increase. All refuge waterways lie within the water safety zones defined by the State of Maine. Those prohibit more than headway speed within 200 feet of a shoreline. Despite that prohibition, most boaters either do not know of the law, or choose to ignore it and operate at more than headway speed. That increases wave action, which contributes to accelerated shoreline erosion of the refuge tidal salt marshes.

Refuge law enforcement officers have begun contacting boaters to inform them of the state law. We will seek to partner with the Marine Patrol in posting notices at boat ramps and, if feasible, at entrances to each of the waterways.

Other illegal activities associated with boating include the launching of boats, mostly canoes and kayaks, across refuge lands; the illegal anchoring of all types of boats; and their abandonment when they are no longer wanted. Some individuals seek short-cuts from their residences to the rivers by dragging their boats across the salt marsh, thus creating paths devoid of vegetation and disturbing wildlife in the area.

The refuge began a project in 2003 to develop a refuge guide to boating, and will seek to finish it by 2009.
Alternative B. Our Preferred Alternative

Introduction

This alternative includes an array of management actions that, in our professional judgment, works best toward achieving the refuge purposes, System mission, vision, and goals, and the goals of state and regional conservation plans. In our opinion, this alternative would most effectively address the major issues raised during the planning process. We judge it reasonable, feasible, and practical.

Alternative B will enhance the quality and sustainability of current biological and public use programs, promote and enhance partnerships, and protect habitats for species of management concern. Protecting coastal habitats, including salt marsh, tidal rivers, and beach-dune, will remain our top priority (goal 1). We will broaden our understanding and management of other critical habitats and the species of concern that use them. The refuge will continue to evaluate and use the most cost-effective and environmentally sound techniques to manage habitats and conserve wildlife and plants. In addition, we will strengthen our biological inventory and monitoring program to allow us to better evaluate our programs and arrive at more informed management decisions.

Alternative B will increase our land acquisition and cooperative land protection program, including acquisition of the 3,833 acres not yet acquired in our currently approved boundary and an expansion of 5,558 acres that includes a new division (York River). This action will provide increased management capability and habitat protection in the existing divisions. All of the lands proposed for acquisition support trust resources of concern in coastal Maine. Please note that although we know precisely the total amount of land we propose to add to the refuge, the exact breakdown into each habitat category cannot be precisely estimated. Of the 5,558 acres 4,318 are proposed as easements and the balance as fee title acquisitions. Clear opportunities for compatible public use activities will be offered on fee title lands, and there may be opportunities on select easement lands. That expansion also would encompass one more towns, bringing to 12 the number of communities in the refuge planning region. Alternative B also includes removing 101 parcels totaling 164 acres from the current approved boundary that are no longer suitable for Service acquisition.

In addition to Service acquisition, we will work with our land conservation partners to support our collective watershed protection. Appendix A, “Land Protection Plan” (LPP) depicts the proposed acquisition areas for each division. Alternative B also proposes to consolidate the Moody, Lower Wells, Upper Wells, and Mousam River divisions into one, the Wells Bay Division. Those four divisions are biologically and physically linked, and managing them as one will prove more efficient, and more effective in fulfilling our mission.

Alternative B will increase opportunities for priority wildlife-dependent public uses, largely with the help of partners. We will emphasize interpretation and wildlife observation and photography by expanding existing programs, and by adding new interpretive signs, kiosks, nature trails, and parking areas. Additionally, new land acquisitions will provide more fishing and hunting opportunities. Using partnerships, we will improve and provide new opportunities for environmental education. Maps 2–1 through 2–11 on pages 2-24 to 2-34 depict current and proposed public uses on each division.

We will permit cultural resource investigations and on-refuge research where it benefits the refuge through the Service’s special use permit system. We may grant permits for rights-of-way and, in cases of risk to human health, mosquito/fly control in accordance with Service policy. Rights-of-way and boat launch activities will be allowed only after we issue a special use permit. The specific decisions associated with rights-of-way or boat launches
may trigger the need for documentation of environmental analysis on a case-by-case basis under NEPA.

We will enhance our outreach and partnerships with local communities, expand the role and numbers of our Friends Group, and strengthen our relationships with our neighbors and elected officials to build support for our management priorities in surrounding communities.

Alternative B includes five new positions, and converts the maintenance worker (WG-9) in the current staffing chart (alternative A) to a facility manager (GS-11) to accomplish the objectives of each of the six goals described below (see staffing chart B in appendix G).

Crucial parts of the management proposed in alternative B are replacing the existing headquarters/visitor contact facility to accommodate existing, essential, and new permanent staff and seasonals and to gain public support; constructing a maintenance facility to improve the maintenance efficiency of refuge infrastructure and biological operations; and building a pole shed to protect vehicles and equipment from weather and vandalism. The facilities are integral in successfully achieving all of the objectives described below in each of these six goals.

GOAL 1. Perpetuate the biological integrity and diversity of coastal habitats to sustain native wildlife and plant communities, including species of conservation concern.

Background

Southern coastal Maine contains a greater diversity of upland plant and animal species than any other part of the state. Yet, this biologically rich area is the most densely populated part of Maine, and is experiencing continued, rapid growth (Trust for Public Land and USFWS 2001). The refuge, scattered along 50 miles of Maine’s southern coast, lies in the heart of that region.

The refuge and the Scarborough Marsh State Wildlife Management Area encompass about 85 percent of all salt marsh habitat in Maine. Residential and industrial development are encroaching on these areas and affecting their fragile integrity (Trust for Public Land and USFWS 2001). Habitat conversion to urban and suburban uses, agriculture, gravel pits and fragmentation from roads and suburbanization are the primary factors affecting biological diversity in southern Maine (Gawler et al. 1996).

Over 90 percent of the salt marshes in the Northeast were parallel-grid-ditched by 1938 for mosquito control (Bourn and Cottom 1950). On several divisions, the refuge has implemented salt marsh restoration since 1996, primarily plugging ditches to restore pools and salt pannes. Recent efforts have also included partnering on several projects to restore tidal flow, eradicate invasive plants and remove fill from impaired marshes.

Climate change currently threatens vital coastal marshes, where salt marsh accretion processes may not always keep pace with projected increases in sea level rise. This can lead to marshes becoming too flooded resulting in extensive plant mortality, peat erosion and loss of elevation. If erosion is significant the marsh may be converted to open water or mudflat.

In other instances where salt marshes accrete at the same pace as sea level rise but where there are not adjacent low lying upland areas marshes may be “squeezed out” between rising sea levels (loss due to flooding) and an inability of marsh vegetation to “jump” steep
elevation grades, particularly those posed by seawalls or other shoreline structures. A recent phenomenon, sudden wetland dieback, also is causing a decrease in salt marsh vegetation. The extent, cause and duration of this problem remain unknown. One such dieback area has been located within a Refuge salt marsh.

The refuge supports other coastal habitats in addition to salt marshes, including dune grassland, beach, subtidal and intertidal mudflat, marine open water, tidal river, maritime shrubland, and upland forest. Those habitats provide critical buffers for the salt marsh as well as critical habitat for many aquatic and upland species of conservation concern.

Thirty-six species of shorebirds have been reported using the Maine coast primarily as staging areas in long-distance migration. The numbers of migrant shorebirds peak between mid-May and early June and between mid-July and mid-September (Tudor 2000). Shorebirds using the Maine coast face potential impacts from recreational disturbances of foraging and nesting birds, oil spills, resource extraction affecting shorebird food supplies, habitat loss to development, predators, and contaminants (Clark and Niles 2000).

Objective 1.1 – Salt Marsh

Manage, protect, and restore the integrity of 3,844 acres of salt marsh, including a mix of high and low salt marsh vegetation comprised of less than 5% overall cover of invasive plants, and pool and panne habitat consistent with local reference sites, to ensure that the quality and natural function of the marsh are sustained and provide breeding, wintering and migration habitat for species of conservation concern including sharp-tailed sparrows, American black duck, marsh and wading birds, migratory shorebirds, and catadromous fish.

Rationale

The Spartina salt marsh and dune grassland along with several other natural communities form a coastal dune-salt marsh ecosystem in southern Maine. The Spartina salt marsh or salt hay is a community dominated by expanses of saltmeadow cordgrass (*Spartina patens*), smooth cordgrass (*S. alterniflora*), and black-grass (*Juncus gerardii*).

Salt marsh (*Ammodramus caudacutus*) and Nelson’s (*A. nelsoni*) sharp-tailed sparrows are species of highest conservation priority in PIF Area 9 and 28. Both sparrows are distributed throughout the salt marshes on the refuge. The two sparrows are different in song, morphology, and habitat, with some interbreeding and overlap in range. The salt marsh sharp-tailed sparrow occurs almost exclusively in salt marshes, while the Nelson’s also uses inland fresh and brackish marshes. The range overlap extends from Parker River, Massachusetts, north to Weskeag River, Maine (Hodgman et al. 2002).

Partners in Flight lists the salt marsh sharp-tailed sparrow as a “species of continental importance for the U.S. and Canada” and includes it in the top category of watch list species in need of immediate conservation action due to multiple causes for concern across its entire range. The U.S. and Canada population estimate is 250,000 individuals with a continental objective to increase the population by 100 percent (Rich et al. 2004). More than 90 percent of the salt marsh sharp-tailed sparrow global breeding population is in the northeastern U.S. (Dettmers and Rosenberg 2000). Nearly the entire range of the northeastern population of the Nelson’s sharp-tailed sparrow occurs in PIF Area 28. The BCR 14 population and habitat objectives for Nelson’s sharp-tailed sparrow are to maintain the current population at ~50,000 individuals and maintain existing amounts of salt marsh. Maine’s population is estimated at 10,000 individuals with 5,000 hectares (~12,355 acres) of suitable habitat needed to support that population size at an average density of 1.0 hectares (2.5 acres) per pair (Dettmers 2004).
Chapter 2. Alternatives, Including Our Service-Preferred Alternative
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Flooding, particularly new moon tides, is thought to be the primary cause of nest failure for both species, although predation may also be a factor. Shriver et al. (2002) discovered mercury contamination in sharp-tailed sparrows on the coast of Maine. Salt marsh sharp-tailed sparrows had 41 percent greater blood mercury levels than Nelson’s sharp-tailed sparrows. Of the five marshes studied, Popham Beach and Ogunquit had the highest blood mercury levels, York intermediate, and Scarborough and Weskeag the lowest consistently for both species (Shriver et al. 2002). More information is needed on the distribution and abundance of sharp-tailed sparrows on the refuge and the factors (e.g., habitat characteristics, environmental contaminants, predation) that affect their populations.

The American black duck (*Anas rubripes*) is a globally vulnerable watch list species and is considered one of the highest priority species of concern according to the Atlantic Coast and Eastern Habitat Joint Ventures and among the state and provincial agencies where it occurs. Coastal salt marshes provide breeding habitat for black ducks, and coastal marshes, estuaries, and sheltered coves are especially important to wintering black ducks for foraging and shelter (Dettmers 2004). During fall migration, modest numbers of black ducks appear in salt marshes and bays throughout the refuge (<200 at each site). The numbers of wintering waterfowl increase: aerial surveys detect more than 1,000 black ducks using marshes throughout the refuge. That usage tends to be moderate but consistent among the divisions.

Many other species of wading birds, waterfowl, and shorebirds forage in the salt marsh during migration and in the breeding season. During the summer of 2004 intensive fall shorebird surveys were conducted. Eight sites were surveyed weekly through the summer and into the fall. A total of 58 bird species were recorded; 26 were shorebird species. Average numbers of birds detected during one survey ranged from 278 at Biddeford Pool, 175 at Oxcart Lane, to a low of 9 off of Mile Road in Wells. The three most common species detected were semipalmated sandpiper, black-bellied plover and semipalmated plover.

The willet (*Catoptrophorus semipalmatus*) recently expanded its breeding range into southern and mid-coastal Maine (Tudor 2000). Willets typically nest in the high salt marsh and occasionally use fields, brushy areas, and sphagnum bogs. Willets are common throughout the refuge and nest in several divisions. Northern harriers (*Circus cyaneus*) are common foragers in the salt marsh during migration. Common mummichogs (*Fundulus heteroclitus*) and other small fish live entirely within estuaries, tolerating low oxygen, high water temperatures, and high salinity. Mummichogs in turn are important prey for birds and other fish (WNERR 2002).

Management issues include maintaining and restoring all salt marsh habitat on the refuge; monitoring focal species populations; protecting marshes from siltation, eutrophication, and other forms of pollution; preserving water quality and wetland function with adequate upland buffer; removing tidal restrictions; and minimizing human disturbance. Landscape/ ecosystem level threats include oil spills and other chemical contamination, sudden salt marsh dieback, effects of sea level rise, and invasive species.

**In addition to the strategies in alternative A**

**Within 5 years of implementing the CCP**

- By 2009, work with LMRD and others to develop criteria to identify and rank salt marsh restoration projects; begin implementation of the priority ranked projects
- Identify and protect high-priority salt marsh habitats and acquire from willing sellers approximately 344 acres of salt marsh in addition to acres approved under alternative A
### Invasive Species Management

Up to 46 percent of the plants and animals federally listed as endangered species have been negatively impacted by invasive species (Wilcove et al. 1998, National Invasive Species Council 2001). Northeast region Refuges initiated an effort to systematically identify, locate, and map invasive plant species occurring on Refuge lands leading to an effective integrated management plan. Refuges will use this information to guide the development of control, monitoring and evaluation projects.

Rachel Carson NWR will manage invasive species through means consistent with the Rachel Carson legacy. Carson campaigned against the indiscriminate use of chemicals, yet she recognized the need to use substances to maintain the health of natural and human communities. The Refuge will use science-based information to determine the best techniques for controlling invasive species, while avoiding unintended consequences of control efforts. The Refuge will promote alternative environmentally benign pest management strategies to encourage healthy, sustainable ecosystems. In some circumstances chemical control of invasive species may be necessary to maintain vital wildlife habitats or populations. In such circumstances, the Refuge will follow best management practices in recognition of our namesake’s message in *Silent Spring*.

- Hire a biologist (GS 9, RONS 02007)

**Within 5 to 10 years of implementing the CCP**

- Evaluate (extent and vegetation type) and maintain vegetative buffers around salt marshes to meet biological objectives

- Analyze current population trends of sharp-tailed sparrows based on research by Shriver (2003)

- Partner with others to conduct studies of mercury exposure pathways and other contaminants, such as polychlorinated biphenyls, and their effects on sharp-tailed sparrow productivity
- Evaluate the appropriate level (i.e., frequency, intensity) of surveys for monitoring waterfowl or identifying concentrations of waterfowl

- Seek opportunities to study turnover rates of migratory shorebirds on the refuge

- Develop a targeted monitoring program for high-priority bird species

Within 15 years of implementing the CCP

- Restore 2/3 of priority ranked salt marsh projects

Objective 1.2 – Dune Grassland, Beach, Rocky Shore, Subtidal and Intertidal

Protect 1,100 acres of naturally functioning dune grassland, beach, sand, rocky shore, and mudflat habitat comprised of >95% native vegetation or bare substrate, to benefit nesting, feeding and staging migratory birds and other marine flora and fauna.

Rationale

Dune grassland is dominated almost exclusively by dune grass (*Ammophila breviligulata*), the plant that anchors the highly exposed sand dune formations. Dune grass dies off if not stimulated to grow by shifting sand (Maine Natural Areas Program 2001a). Dune and fore dune are essential habitat for breeding piping plover (*Charadrius melodus*) and least tern (*Sternula antillarum*), provide staging areas for roseate tern (*S. dougallii*), and migratory habitat for shorebirds including semipalmated plover (*Charadrius semipalmatus*).

Plovers and other shorebirds forage in intertidal mudflats during migration. Twenty percent of Maine’s semipalmated plover population uses beach habitat during migration in southern Maine (Clark and Niles 2000): much of that on the refuge. Migrating shorebirds exhibit a high degree of site tenacity for staging areas and require minimal human and animal disturbance at roosting sites that include beaches and sand spits.

Coastal Maine provides critical habitat for fall migrating shorebirds. Shorebirds feed on the mudflats as they follow the tides in and out. Twice a day they spend high tide roosting on rocky shores or sand spits. The U.S. Shorebird Conservation Plan (USFWS 2004b) lists the U.S. and Canadian shorebird populations that are highly imperiled or of high conservation concern. Black ducks also follow the tide in, foraging on invertebrates in the intertidal rockweed and foraging on the mudflats as the tide recedes. Up to 60 different marine animals and plants use rockweed at low tide. As the tide comes in, tiny air bladders along the rockweed stem and branches cause the plant to rise and sway with the current, creating an undersea nursery for as many as 31 fish species. Juvenile herring, pollock, and winter flounder, among other fish species, use rockweed “forests” to escape from predators and feed on invertebrates. Common eiders use rockweed as brood-rearing habitat, feeding on amphipods and periwinkles among the wrack (Daigle and Dow 2000). Loss of habitat, rockweed harvesting, and potential impacts from oil spills are major management concerns for this ecosystem.

Submerged aquatic vegetation (SAV) habitat, located in subtidal areas serves as structure, cover, and forage for a variety of trust species (waterfowl, fish) and other vertebrates and invertebrates. In southern Maine, beds of eelgrass (*Zostera marina*) or widgeon grass (*Ruppia maritima*) are typically found in tidal channels, shallow coastal waters, and salt marsh pools. Submerged aquatic vegetation is threatened by the repercussions of watershed development including nutrient enrichment and sedimentation. Dredging also represents a direct impact to existing SAV beds. Past harvesting efforts have threatened macroalgae (e.g., rockweed, kelp) beds.
Management issues in this habitat type include disturbance to nesting, foraging and roosting birds from recreational and commercial activities, predation on nesting plovers and terns, loss of habitat, effects of resource extraction on prey availability, oil spills, contaminants, and flooding.

**Strategies**

- Annually provide information to beach goers, clammers, and other beach/dune users about environmentally sustainable use of these habitats
- The refuge will work with others to review dredging and beach nourishment projects

**Within 5 years of implementing the CCP**

- Inventory, identify, and protect shorebird roosting sites
- Restrict access to roost sites as needed to ensure protection
- Support water quality monitoring efforts by conservation partners to ensure high-quality subtidal and intertidal mudflats
- Assess the condition of dune grassland habitat to determine if active management is needed to maintain its ecological integrity
- Use voluntary agreements, conservation easements, and fee simple acquisition to protect 75 acres of these habitats in addition to acres approved under alternative A

**Objective 1.3 – Piping Plover**

Protect beach berm and associated dune edges, washovers, and intertidal areas for nesting, staging and feeding piping plovers to maintain a productivity level of at least 1.5 chicks per nesting pair over a five year period, consistent with regional population goals.

**Rationale**

The piping plover is federally threatened and state endangered in Maine. They nest above the high tide line on open sand, gravel or shell-covered beaches, especially on sand spits and blowout areas in dunes. The birds congregate later in summer to feed in the "splash zone" and in wrack piles at the high tide line. More than two-thirds of Maine’s 30 miles of beaches are lost as nesting habitat for piping plovers because of human development including houses, seawalls, and jetties. Even in the remaining suitable habitat, beach goers may crush nests or chicks or leave garbage that attracts predators. Piping plover nesting, feeding, and brood-rearing habitats were given additional legal protection in 1995, when Maine designated them as Essential Habitats (McCollough et al. 2003).

On average, approximately 30% of piping plovers within the State of Maine nest on lands owned or managed cooperatively by the Refuge. An additional 20-40% of the State’s nesting plovers occur on beaches which are adjacent to Refuge rivers and marshes, but are managed by the Towns of Wells and Ogunquit. Crescent Surf Beach is the premier plover beach the Refuge holds an easement on and manages, but plovers nest, on Goosefare Brook and Marshall Point beaches as well. Since 2000, the Refuge has assumed primary responsibilities for managing and monitoring plovers at four sites adjacent to Refuge lands. That involves cooperating with private landowners, the Maine Audubon Society, State partners, and the Wells National Estuarine Research Reserve to protect nesting plovers on their lands. Piping plover pairs managed by the refuge have ranged from a high of 18 in 2003 to a low of 6 in 1995. Recently, plovers have declined dramatically within the State.
In 2005, Rachel Carson had eight pairs of plovers nesting on beaches they manage. Six of the eight pairs nested on Refuge lands. The piping plover recovery plan has a recovery objective of 1.5 chicks per pair average over 5 years (USFWS 1996).

In 2003, productivity on beaches the refuge managed fell sharply due to crow predation. Productivity has not rebounded, although on average productivity is higher on Refuge managed beaches than in the remainder of the State. In 2005, 8 plover pairs nested, there were 5 successful nests, 18 chicks hatched, and 8 fledged. This is well below the 1.5 chicks per a pair necessary for population growth. Nesting success was particularly low at Crescent Surf Beach because of predation and heavy storm activity in May. The refuge uses several techniques to boost productivity, including control of predators such as crows and foxes, symbolic fencing and public outreach. Beach goers occasionally disturb nests, vandalize fencing or bring dogs onto Refuge lands. Refuge staff monitor beaches and educate the public about the protection necessary to meet piping plover recovery goals. They also work with willing landowners of beachfront to protect nesting plovers.

**In addition to the strategies in alternative A**

**Within 5 years of implementing the CCP**

- Recruit and train volunteer plover stewards
- Actively participate in statewide plover monitoring and conservation
- Provide information to beach goers, clammers, and other beach/dune users about piping plovers
- Use voluntary agreements, conservation easements, and acquisition to protect piping plover habitat
- Conduct on-site and off-site educational programs focused on piping plover conservation
- Hire a biologist (GS 9; same position as in objective 1.1)
- Hire a park ranger-law enforcement officer (GS 5/7; RONS 01008)
- Manipulate habitats by mechanical or prescribed fire to increase the area of sparsely vegetated habitats when nesting habitat is not provided by natural processes such as Nor’easters.
- Initiate management-oriented trapping patterned after the State’s Drakes Island deer hunt, when necessary, for the protection of plover and other threatened and endangered species.

**Objective 1.4 – Least Tern**

Protect beach berm and associated dune edges, washovers, and intertidal areas for nesting, staging and feeding least terns to maintain a productivity level of at least 0.5 chicks per nesting pair over a ten year period.

**Rationale**

The least tern is a state endangered species in Maine and is listed as a bird of high conservation concern for BCR 30. They arrive on the nesting grounds in late April/early May and build their nest on open sand, gravel, or shell-covered beaches above the high tide.
Least terns feed on small fish from shallow open water, stream and river outlets, tidal ponds, and salt marshes adjacent to nesting areas. By late July and early August, adults and juveniles are congregating and foraging in bays, estuaries, rivers, creeks, and salt marshes (McCollough et al. 2003).

Least terns are affected by the same habitat loss and human disturbance noted above for the piping plovers, but are more difficult to protect from predators and are more sensitive to disturbance by people and predators. Least tern nesting, feeding, and brood-rearing habitats were given legal protection in Maine by designating these areas as Essential Habitats in 1995. In Maine, the least tern population has fluctuated between 39 (in 1982) and 157 pairs (in 2003) (McCollough et al. 2003).

Crescent Surf beach is generally home to the State’s largest colony of least terns. The colony size at Crescent Surf has ranged from 157 pairs to 50 pairs in recent years. The Refuge manages the area specifically to benefit both least terns and piping plovers and provides key habitat for this species in Maine. Early season crow predation and late season owl and coyote predation depressed productivity in 2005. The refuge uses several techniques including hazing, fencing, trapping, and shooting to control diurnal predators such as crows and foxes. Least terns also nest at Laudholm Beach, Goose Rocks, Higgins, and Reid State Park.

**In addition to the strategies in alternative A**

Within 5 years of implementing the CCP

- Recruit and train volunteer tern stewards
- Use voluntary agreements, conservation easements, and acquisition to protect least tern habitat
- Hire a biologist (GS 9; same position as in objective 1.1)
- Hire a park ranger-law enforcement officer (GS 5/7; same position as in objective 1.3)

Within 5 to 10 years of implementing the CCP

- Develop a monitoring protocol for least tern productivity and population size
- Coordinate with partners to support and participate in statewide monitoring

**Objective 1.5 – Tidal River, Estuary, and Bay**

Through an active role in local and state partnerships, maintain water quality of open water habitat in tidal rivers, estuaries and bays to provide resting and foraging habitat for waterfowl, marsh and wading birds and other birds of regional conservation priority including the American black duck, common eider, common tern and roseate tern, and to sustain fish nurseries and native plant and invertebrate communities.

**Rationale**

The refuge was established around a series of tidal rivers and associated estuaries along Maine’s southern coast. These coastal habitats are teeming with wildlife throughout the year. Terns, waterfowl, and waterbirds forage in the tidal creeks. The tidal rivers of the refuge support several federal trust fish species that are in decline, including alewife (Alosa pseudoharengus), American eel (Anguilla rostrata), blueback herring (Alosa aestivalis),
rainbow smelt (*Osmerus mordax*), bluefish (*Pomatomus saltatrix*), and Atlantic menhaden (*Brevoortia tyrannus*).

Black duck, common eider, scoters, mallard, red-breasted merganser, bufflehead, and loons are the most common wintering water birds that forage in the open water areas of the bays and rivers. Management issues include habitat degradation through development of adjacent and upstream upland habitat, oil spills, stormwater discharge, and contaminants.

Protecting the water quality and ecological integrity of habitats in Maine’s tidal rivers and estuaries requires a partnership among government, civic groups, conservation organizations, and residents throughout the entire watershed. The Wells National Estuarine Research Reserve (WNERR) developed a series of watershed conservation strategy reports for seven watersheds in southern Maine, providing a baseline of existing information on these watersheds (WNERR 2003).

**In addition to the strategies in alternative A**

**Within 5 years of implementing the CCP**

- Enhance and support the collection of water quality and quantity data to establish baseline conditions and measure and track water quality and quantity trends
- Annually conduct waterfowl aerial and ground count surveys
- Acquire lands from interested landowners in the York River watershed
- Promote land conservation efforts with conservation partners to maintain the ecological integrity of coastal Maine watersheds
- Document in-stream flow for Refuge rivers; maintain adequate in-stream flows to support native biota
- Hire a biologist (GS-9; same position as in objective 1.1)
- Hire a refuge operations specialist (GS 5/7)

**Within 5 to 10 years of implementing the CCP**

- Establish regional partnerships and dedicate staff and time to maintain water quality in tidal rivers and estuaries
- Acquire more information on the ecology and condition of tidal rivers in the refuge to guide the management of anadromous and catadromous fish and other wildlife species of concern

**Within 10 to 15 years of implementing the CCP**

- Develop and distribute educational information on the ecology and wildlife use of tidal rivers, estuaries, and coastal watersheds
- Identify existing submerged aquatic vegetation (SAV) habitat within and immediately adjacent to refuge waters
- Draft a monitoring and restoration plan for SAV habitat
Objective 1.6 – Maritime Shrubland

Manage 135 acres of maritime shrubland dominated by shadbush, bayberry, elderberry, and other fruiting shrubs to provide nesting and migratory habitat for land birds of conservation concern including eastern towhee, wood thrush, other fruit-eating fall migrants, and New England cottontail.

Rationale

The loss and degradation of naturally maintained shrublands has been extensive throughout the region. Coastal states have the primary responsibility for most of the native shrubland habitat in the region (Dettmers 2003, Litvaitis 2003). Shrub-dominated communities persist the longest at high elevations and in areas exposed to marine salt spray (Latham 2003). Although fragmented by roads and development, coastal Maine supports persistent maritime shrublands, a thin band of vegetation that transitions to salt marsh.

The suite of birds associated with naturally occurring shrublands and early successional forests in the northeastern U.S. accounts for about 15 percent of the total species diversity of the breeding avifauna in the region. Shrubland-associated birds (e.g., brown thrasher, prairie warbler, willow flycatcher) consistently rank near the top of lists of species showing population declines. Vegetation structure, microhabitat conditions, and landscape context are the most important habitat features for birds, rather than specific plant species (Dettmers 2003).

During the breeding season, many migrant land birds shift from a largely insectivorous diet to a diet high in fruits. That shift is particularly well documented in thrushes, vireos, wood-warblers, mockingbirds and their relatives (Parrish 2000). Parrish captured red-eyed vireos, a highly frugivorous migrant, over 10 times more frequently in coastal maritime scrub than in old orchard habitat on Block Island. Observations of migrant land birds feeding on fruits show that they can spend less time and encounter more prey while foraging on fruit, an important implication for a bird’s energy budget (Parrish 2000).

Coastal habitats support large concentrations of migrating songbirds, including young of the year. The use of an area as a migratory stopover depends, in part, on its quality (e.g., presence of fruiting shrubs) and its location in relation to ecological barriers (such as large bodies of water). Habitat management and restoration for migrating songbirds may be most beneficial near ecological barriers where migrants are concentrated and may be competing for limited resources. Structurally diverse habitat types generally support greater numbers of migratory species than habitats with low vegetative complexity (Parrish 2000, Petit 2000).

Restoration and maintenance of naturally occurring shrublands is recommended as a priority for coastal states. Managing small patches (< 10ha) as shrubland habitat can be more effective for many of the shrubland breeding birds than managing such relatively small patches for other habitat types such as grassland or forest because of the relatively low patch size sensitivity exhibited by many shrubland birds compared to some of the grassland and forest birds. Consolidating and clustering patches and maintaining some large patches of shrubland habitat will provide habitat for a range of wildlife, including migratory songbirds, American woodcock, and New England cottontail (Dettmers 2003, Litvaitis 2003). Creating a “checkerboard” of small habitat patches should be avoided where possible (Petit 2000).

For further discussion of habitat needs of the New England cottontail see objective 3.1. Maritime and dry shrubland habitats contain invasive species of shrubs including honeysuckles, buckthorn, and others that bear fruit and provide cover. Removing these
invasive shrubs could reduce the habitat suitability for some species in the short term. An assessment is needed prior to removal to determine the short and long term effects of removal and options for restoring native shrubs.

**Strategies**

**Within 5 years of implementing the CCP**

- Assess current extent of maritime shrubland habitats as current mapping technologies are not able to quantify
- Identify areas and methods for shrubland restoration and management
- Expand bird monitoring to include new survey points in maritime shrubland during the breeding season and fall migration
- Continue to work with partners to protect and enhance maritime shrub lands for the benefit of species of conservation concern

**Within 5 to 10 years of implementing the CCP**

- Develop plans for invasive species control including options for restoring native shrubs and maintaining habitat suitability for species of concern
- Determine important areas on the refuge for spring and fall migrating land birds
- Acquire from willing sellers 35 acres of maritime shrubland

❖ **Objective 1.7 – Nearshore and Marine Open Water**

Protect nearshore and offshore marine waters and identify key sites for the benefit of wintering, migratory and breeding waterfowl and waterbirds, and anadromous fish.

**Rationale**

Although the Service will not be the lead agency, in 2000 President Clinton signed an Executive Order 13158 on marine protected areas with a goal to strengthen the protection of oceans and coastal resources. The Order requires the Department of the Interior and the Department of Commerce to develop “a scientifically-based, comprehensive national system of Marine Protected Areas (MPA) representing diverse marine ecosystems, and the Nation’s natural and cultural resources.” An inventory of potential MPAs was completed, and the refuge, due in part to its co-location with the Wells National Estuarine Research reserve, is on that list.

The Pew Oceans Commission, an independent panel, released a seminal report in 2003 calling for a new vision in the stewardship of our oceans (see side bar). There are many jurisdictions and sometimes competing national interests in the marine environment. States have jurisdiction over submerged lands and overlying waters from the shoreline out to the 3-mile limit. Federal territorial sovereignty extends 12 miles offshore, and the federal government controls ocean resources out 200 miles and more. More than 140 federal laws apply to oceans and marine resources (Pew Oceans Commission 2003).

The threats to the oceans include nonpoint source pollution (i.e., oil runoff from streets and driveways and nitrogen release), point source pollution (i.e., waste from feedlots and passenger cruise ships), invasive species, aquaculture (i.e., accidental escape of fish, nitrogen, phosphorus and fecal matter discharge), coastal development, overfishing,
“Oceans are in Crisis”

The Pew Oceans Commission, an independent panel, reports that “oceans are in crisis” and they call for a fundamental change in how we value the oceans (Pew Oceans Commission 2003). They note three major problems with how oceans are currently used and managed: 1) a focus on exploitation with little regard for environmental consequences, 2) a focus on individual species and not on the larger ecosystems, and 3) a fragmented and overlapping governmental and regulatory framework.

“The fundamental conclusion of the Pew Oceans Commission is that this nation needs to ensure healthy, productive, and resilient marine ecosystems for present and future generations. In the long term, economic sustainability depends on ecological sustainability. To achieve and maintain healthy ecosystems requires that we change our perspective and extend an ethic of stewardship and responsibility toward the oceans. Most importantly, we must treat our oceans as a public trust. The oceans are a vast public domain that is vitally important to our environmental and economic security as a nation. The public has entrusted the government with the stewardship of our oceans, and the government should exercise its authority with a broad sense of responsibility toward all citizens and their long-term interests” (Pew Oceans Commission 2003).

Several species of conservation concern occur in the nearshore and marine open waters of the refuge. Common and roseate terns \((\textit{Sterna hirundo} \text{ and } \textit{S. dougallii})\) forage on herring, hake, and sand lance in these waters in the breeding season and when staging during fall migration. Common eiders \((\textit{Somateria mollissima})\) occur year-round, while common loons \((\textit{Gavia immer})\) and red-breasted mergansers \((\textit{Mergus serrator})\) winter here. Alewife, American eel, blueback herring, and rainbow smelt, in decline in the Gulf of Maine, are in the nearshore waters.

**Strategies**

Within 10 to 15 years of implementing the CCP

- Evaluate the level of refuge involvement and train staff as appropriate in oil spill response
- Work collaboratively with conservation partners on watershed management initiatives
- Work with partners to address and control invasive aquatic species
- Identify key sites for feeding, wintering, and breeding waterbirds
- Identify and protect, in collaboration with conservation partners, habitat critical for the functioning of coastal ecosystems
- Develop and deliver educational materials and programs on marine ecosystems
- Identify and protect important spawning, nursery, and feeding areas for trust fish species
- Initiate at least annual communication with the Coast Guard’s Oil Spill Response Team to ensure information on trust resources and issues important to the refuge are incorporated in the oil spill response plan and are addressed in an oil spill response
• Participate, as appropriate, in establishment and development of the Rachel Carson Marine Protected Area

❖ Objective 1.8 – Biodiversity (Coastal)

Conserve and maintain the refuge’s coastal native biodiversity to protect plants, animals, and natural communities of conservation concern.

Rationale

Southern coastal Maine is home to many unique animals and plants not found in other areas of the state. Some of these species are globally rare, while others are reaching the northern limit of their range. Southern Maine is a particularly diverse area, largely due the meeting of two distinct ecosystems, the oak-pine ecosystems of the north Atlantic coast, and the more northern softwood dominated ecosystems of the boreal forest. The refuge lies in that transition zone, creating a unique environment onto itself. Conservation targets from both ecosystems occur on the refuge; some of these species, such as salt marsh and Nelson’s sharp-tailed sparrows co-occur here and hybridize.

The Maine Natural Areas Program (MNAP) and the MDIFW identified and mapped several rare, exemplary, or unique natural communities and rare plants or animals at or near the refuge. Within the coastal ecosystems, these include maritime forests, salt-hay salt marsh, and coastal dune-marsh ecosystems.

Maritime forest ecosystems as described by MNAP as narrow bands of forests with stunted trees with contorted branches. Maritime forests occur along the immediate coast or adjacent to salt marsh. Remnant maritime forests are scattered throughout the refuge with good examples occurring on the Goose Rocks, Wells, and Little River divisions. The critically imperiled pitch pine bog community occurs on the refuge, although their size and condition is unknown. These are sparsely forested peatlands with pitch pine (Pinus rigida) as the dominant tree species. Sphagnum covers the ground and evergreen shrubs, such as huckleberry (Gaylussacia sp.), are common (MNAP 1999).

The Wells and Ogunquit marsh complex comprises the second largest salt marsh complex in the state. It is home to many declining plant and animal species and was identified as a focus area by the MNAP. This focus area extends from the Ogunquit marshes to just north of the Mousam River and includes the forested areas between the ocean and Route One. Several areas support large concentrations of sharp-tailed sparrows, pitch pine woodlands, pocket wetlands, bogs and high-quality beach habitat.

Strategies

Within 5 years of implementing the CCP

• Work with partners to conduct a comprehensive baseline botanical survey of refuge lands

• Coordinate with MDIFW and the MNAP to implement surveys for state-listed plants, animals and invertebrates that occur on refuge lands.

• Identify, protect and manage rare natural community features where they occur on refuge lands

• Control non-native, invasive species that degrade habitat function
Focus on efforts to identify and map locations of maritime forest ecosystems and other rare plant communities

Build on working relationship in consultation with the MNAP on suitable management strategies to maintain these natural communities

Within 5 to 10 years of implementing the CCP

Sponsor “bioblitz” event to document as many species as possible that occur on the refuge

Identify and evaluate the size and condition of pitch pine bog communities

Conduct a fauna and flora inventory of pitch pine bogs

Identify, inventory, and evaluate existing pitch pine communities for health and long term viability

Designate appropriate units to be managed for pitch pine communities

Work with private landowners to help maintain barrier beach pitch pine communities

GOAL 2. Perpetuate the biological integrity and diversity of freshwater habitats to sustain native wildlife and plant communities, including species of conservation concern.

Background

Impacts on wetlands, including filling for development, are regulated and restricted by local, state, and federal laws. However, laws to protect the uplands surrounding wetlands, or to protect forested wetlands, are minimal. Freshwater wetlands are biologically diverse and important for many migratory birds. Yet, despite their ecological significance, they are underrepresented on the refuge. Not only are upland areas around wetlands vital for sustaining the health of a freshwater wetlands system, but also, contiguous freshwater wetlands and sufficient uplands are vital for wildlife and the health of downstream, salt marsh ecosystems.

Rivers, streams, emergent wetlands, vernal pools, and other freshwater wetlands on the refuge contribute to the biological diversity of coastal Maine watersheds. Maintaining the health and function of those wetlands systems requires partnerships among the refuge and its neighboring landowners and communities. Protecting water quantity and quality to maintain habitats for wildlife species of concern requires a watershed-wide effort.

Objective 2.1 – Freshwater Rivers and Streams

Protect over 25 river and stream habitats including floodplain forests, to maintain or improve current water quantity and quality and riparian habitat for the benefit of freshwater and anadromous fish, breeding and migratory birds, and downstream estuarine habitats.

Rationale

Freshwater rivers and streams in the refuge provide habitat for a range of aquatic and semi-aquatic organisms. Riparian areas along the waterways also provide habitat, as well
as protecting water quality downstream. Young American eels are common in the streams of the refuge. Concerned about possible declines due to commercial harvesting, variations in ocean currents, contaminants, exotic diseases and parasites, and river passage (Haro et al 2000), the American eel was petitioned for listing under the Endangered Species Act in 2004. The Service completed the 90 day review in July of 2005 and found listing may be warranted. Currently, the Service is in the process of hosting expert panel workshops to determine status of the population, threats to the population and uncertainty focusing around existing data.

Other species common in the freshwater rivers of the refuge include brown trout (Salmo trutta), brook trout (Salvelinus fontinalis), pollock (Pollachius virens), winter flounder (Pseudopleuronectes americanus) and bluegill (Lepomis gibbosus). Those species use the combination of freshwater streams and estuarine channels present on the refuge to meet their lifecycle needs.

Riparian habitats are areas adjacent to rivers, streams, or other water bodies, and are often areas of high species richness with dynamic and complex biophysical processes. Riparian areas provide important structural components, including large nest and perch trees for raptors and cavity trees for wood ducks and songbirds. Many vernal pools lie in these habitats. Without forested shorelines, stream banks are more susceptible to erosion. Riparian areas help control erosion and sediment loading into rivers and streams.

Southern Maine is rapidly developing, and demands on its water resources continue to soar. Residential development, golf courses, and water bottling plants all pose a threat to our

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Stormwater Pollution

Stormwater is the water that runs along the ground or through pipes. As this water moves across lawns, driveways, roofs, roads, and parking lots it collects sediment, bacteria, chemicals, debris, and more, until it finally discharges into fresh water and salt water habitats. The Casco Bay Estuary Project finds that stormwater may be the single greatest contributor of contaminants to the bay. Nationwide, stormwater is one of the leading causes of water pollution.

The two primary sources of contaminated stormwater are point and non-point. Point sources carry stormwater through direct, identifiable means such as pipes. Non-point sources include runoff from land or groundwater seepage that enters rivers and estuaries from paved areas, malfunctioning septic systems, and other sources. National studies estimate that non-point source pollution contributes up to 60 percent of stormwater pollutants.

The most common sources of pollution from stormwater runoff throughout the refuge include residential development, construction, and roadways. Industrial, commercial, and agricultural sites contribute to stormwater runoff near some of its divisions.

Stormwater runoff can contain excessive nutrients and bacteria, causing algal blooms that deplete oxygen levels and kill fish carry animal waste with fecal coliform that can contaminate clam flats act as a source of mercury, other heavy metals, oil and contaminants in salt marshes that may become available in the food chain to sharp-tailed sparrows and other species of wildlife including waterfowl, shorebirds, and wading birds. transport the seeds of invasive species to downstream habitats.

In February 2004, the Maine DEP submitted a report to the Maine Legislature titled “Improving the Effectiveness of Stormwater Management in Maine.” That report was the result of a legislative mandate to provide recommendations for improving stormwater management in the state. Appendix 3 of that report lists proposed “Most at Risk” streams in the state, including the Goosefare Brook in Saco that flows through the Goosefare Brook Division.

The refuge must play an active role in the coastal communities and work with the state to encourage and implement best management practices and new technology for stormwater management near the refuge. In doing so, the refuge will reduce the adverse impacts on refuge resources and improve recreational programs for shellfishing and fin-fishing. Alternatively, more waterways on other refuge divisions will appear on “Most at Risk” stream lists.
aquatic resources. The lands of several water companies in York, Wells, Kennebunkport, and Kennebunk protect water quality and quantity. However, their current technologies are not projected to be able to meet all of the future water needs of our area. In the Kennebunk, Kennebunkport and Wells Water District (KKWD), current demand at its summertime peak is 7 million gallons per day (MGD). In droughts, approximately 3 MGD can be supplied from Branch Brook, and another 3 MGD is available from other neighboring districts. To meet longer term demands, the KKWD may need to explore other options, such as ground water withdrawal, or supply from Saco River, Sebago Lake, or the Atlantic Ocean (KKWD 2005).

The state is moving toward creating and implementing “Sustainable Water Use Policies.” The Department of Environmental Protection establishes water use standards for maintaining instream flows and lake or pond water levels that protect aquatic life and other uses and establish criteria for designating watersheds most at risk from cumulative water use. Water supply in refuge rivers and streams is critical in protecting our trust resources and ensuring healthy, functioning ecosystems. The refuge will work to establish baseline flow rates in refuge rivers and streams to ensure we can protect its aquatic resources.

**Strategies**

**Within 5 years of implementing the CCP**

- Work with municipalities on educating landowners about shoreland protection
- Provide comments on stormwater discharge management actions
- Work with partners on BMPs for stormwater management
- Partner with Maine Inland Fisheries and Wildlife or local universities to evaluate and map the distribution of wood turtles on the refuge
- Hire a refuge operations specialist (GS 5/7; the same position as in objective 1.5)

**Within 5 to 10 years of implementing the CCP**

- Document baseline in-stream flow for major refuge streams
- Work with partners to protect water quality on waterways that flow through the refuge
- Strengthen partnerships between the refuge and water companies to identify areas where we can work together to protect our aquatic resources
- Evaluate the effects of invasive species carried by stormwater runoff into rivers and streams, and implement invasive species control measures
- Survey for Louisiana waterthrush on the refuge
- Partner with Maine Inland Fisheries and Wildlife or local universities to evaluate and map the distribution of wood turtles on the refuge

**Objective 2.2 – Emergent Marsh, Forested and Scrub-Shrub Wetland, Vernal Pool**

Maintain 1,445 acres of emergent marsh, scrub-shrub, forested wetland, and vernal pool habitats to sustain populations of species of conservation concern including veery and
willow flycatcher, Blanding's and spotted turtles, obligate amphibians, and rare dragonflies, and to perpetuate native plant communities.

**Rationale**

The undeveloped forests and wetlands in the eastern Biddeford and northern Kennebunkport region contain high concentrations of pocket swamps and vernal pools, habitats that are becoming increasingly rare in Maine. Vernal pools offer critical breeding habitat for some species of amphibians and invertebrates, including wood frog (*Rana sylvatica*), spotted and blue-spotted salamanders (*Ambystoma maculatum* and *A. laterale*), and fairy shrimp (*Eubranchipus*). Several rare species also use these wetlands, including the state-listed endangered Blanding's turtle (*Emydoidea blandingii*), state-listed threatened spotted turtle (*Clemmys guttata*), and state-listed endangered ringed bog haunter dragonfly (*Williamsonia lintneri*) (Maine Natural Areas Program 2001b).

Most of those species require a large area of relatively undisturbed upland habitat for nesting, foraging, and dispersal. Wood frog juveniles migrate up to 3,800 feet from the vernal pool where they hatched, while adults move up to 1,500 feet from the pool (Tracy Tarr, personal communication). Blanding’s turtles may travel more than 1 mile between wetlands (Hunter et al. 1999).

The Blanding’s turtle (*Emydoidea blandingii*) is one of the rarest turtles in the Northeast. It is believed to be declining throughout its range, and was listed as a candidate (Category 2) for federal listing throughout its range in the 1980s and early 1990s. The Northeast populations are believed to be highly vulnerable. Threats include the loss of small wetlands, habitat loss and fragmentation, road mortality, and increased nest predation in an increasingly developed landscape. The Blanding’s turtle is state-listed as threatened in New York and Massachusetts, endangered in Maine, and a species of special concern in New Hampshire. The Service considers the Blanding’s turtle a species of conservation concern, and recently increased support under Endangered Species Act Section 6 to states for research and surveys. Radio-telemetry projects showed that Blanding’s turtles use vernal pool complexes and small wetlands in the Northeast, and make significant overland movements between wetlands. Those studies emphasize the importance of conserving wetlands in a matrix of intact, upland forest. If habitat fragmentation increases, the viability of the Northeast population is at serious risk (USFWS unpublished data).

In Maine, Blanding’s turtles occur most frequently in complexes of small, acidic wetlands and vernal pools in large blocks of forested habitat (>500 acres). Blanding’s turtles are found within 1 mile of refuge lands, and likely occur on several of its divisions. These turtles spend most of their time in the water. Uplands are crucial for nesting, basking, aestivating, and for traveling overland between wetlands. Blanding’s turtles have slow reproduction, and therefore, are vulnerable to any source of mortality (McCullough et al. 2003).

This region has a high responsibility for the veery (*Catharus fuscescens*) and willow flycatcher (*Empidonax traillii*), two species of concern, as indicated by their declining population trends. The willow flycatcher prefers open habitat with scattered shrubs or forest edges, including willow thickets along streams, scrub-shrub wetlands, and brushy fields. The veery prefers moist, deciduous forest, including forested wetland with a dense understory of ferns, shrubs, and saplings.

**Strategies**

**Within 5 years of implementing the CCP**

- Participate in the development of a regional conservation plan for Blanding’s turtle with state and federal partners
Follow vernal pool best management practices

Assess Blanding’s turtle habitat on the refuge

Identify and survey all vernal pools on refuge lands

Survey vernal pools before active forest management occurs and exceed vernal pool best management practices established for Maine by harvesting when ground is dry or frozen, maintaining a minimum of 75% canopy cover of trees of over 20-30 ft tall within 100 feet of the pool, and maintaining coarse woody debris. For areas within 100-400 feet of the vernal pool maintain a minimum of 50% canopy cover.

Protect nesting habitat for songbirds by controlling the population of white tailed deer through an active hunt program and keeping herd <16 deer per a square mile.

Within 5 to 10 years of implementing the CCP

Evaluate the current distribution of Blanding’s turtles on the refuge

Develop protection and management techniques to maintain Blanding’s turtles on the refuge

Acquire from willing sellers 995 acres of freshwater wetlands in addition to the acreage approved under alternative A

Evaluate the effects of invasive species carried by stormwater runoff into freshwater wetlands, and implement invasive species control measures

Hire a biologist (GS 9; the same position as in objective 1.1)

Objective 2.3 – Biodiversity (Freshwater)

Conserve and maintain refuge native freshwater biodiversity to protect plants, animals, and natural communities of conservation concern.

Rationale

The refuge hosts a diverse array of freshwater habitats, home to many common and uncommon species in streams, bogs, swales, vernal pools, and forested wetlands throughout the refuge. The MNAP and MDIFW have identified and mapped several rare, exemplary, or unique freshwater natural communities and rare plants or animals at or near the refuge. Those include Blanding’s and spotted turtles and unusual bogs that support rare invertebrates and plants. In 2004, one of the vernal pools documented on the refuge contained more than 160 spotted salamander egg masses. In 2005, the refuge documented egg masses of blue-spotted salamanders. Scrub-shrub wetlands with high-bush blueberry, winterberry, and swamp rose provide fruits for fall migrating land birds.

Strategies

Within 5 to 10 years of implementing the CCP

Work with partners to conduct a comprehensive baseline botanical survey on refuge lands

Coordinate with the MNAP and MDIFW to implement surveys for state-listed plants, animals and invertebrates that may occur on refuge lands.
- Identify, protect and manage rare natural community types where they occur on refuge lands
- Control non-native, invasive plants that threaten the integrity of refuge lands
- Share data from vernal pool surveys to support local and national tracking of changes in amphibian communities

Within 5 to 10 years of implementing the CCP
- Participate in state efforts to survey dragonflies and damselflies
- Sponsor an event such as a “bioblitz”, where volunteers survey refuge lands to document as many different species as possible

GOAL 3. Perpetuate the biological integrity and diversity of upland habitats to sustain native wildlife and plant communities, including species of conservation concern.

❖ Background

Presettlement land surveys of New England from 1620 to the early 1800s provide a historical picture of the distribution of forest types. Cogbill et al. (2002) describe the presettlement forest as a regional north-to-south gradient of spruce-beech-pine-oak. Beech was dominant in northern New England, while oak dominated the forests of southern New England. Oak-pine forests with minor components of hemlock, maples, beech, and birches grew in southern coastal Maine. White oak (Quercus alba) and pitch pine (Pinus rigida) were the dominant tree species in these coastal forests (Cogbill et al. 2002).

Development has eliminated, fragmented, or degraded large areas of upland habitat in coastal Maine. Lands conserved by the refuge, Wells Reserve, and other conservation groups, towns, and landowners are critical for maintaining suitable habitat for wildlife and plants, connectivity across the landscape for animal travel and migration, and enough critical terrestrial habitat to protect the health of salt marsh, freshwater, and marine ecosystems and the trust resources they support.

The refuge also contains important transitional habitats, including maritime shrubland, dry shrubland and early successional forest. The proportion of those habitats in presettlement times is uncertain. However, coastal regions are recognized as important areas for maintaining them, particularly the more stable maritime shrublands. Many species of concern are associated with shrublands and young forests. According to the Service’s Biological Integrity, Diversity, Environmental Health policy (601 FW 3), refuges should “favor management that restores or mimics natural ecosystem processes or function...” Therefore, we combined the shrubland and grassland objectives in this alternative to provide greater management capability for shrublands. Although grasslands were likely not present historically in northern New England, we will manage for a small percentage since they are recognized as providing an aspect of diversity to the region.

❖ Objective 3.1 – Early Successional (Shrubland-Grassland)

Manage 1,715 acres of early successional habitat, with over 85 percent consisting of shrublands with a moderate-to-high density of shrubs or trees (>10,000 stems/ha), and no more than 15 percent consisting of grasslands, to sustain Maine’s New England cottontail population, to provide nesting and feeding habitat for birds of conservation concern,
including eastern towhee, blue winged warbler, prairie warbler, willow flycatcher, and American woodcock, and to provide migratory habitat for land birds.

**Rationale**

A range of habitat types are included under shrubland/early successional habitat (collectively called “thicket” habitat) ranging from brushy old field conditions to regenerating forests to more naturally maintained, relatively stable shrublands associated with frost pockets, poor soils, swamps, bogs, or coastal plains. Coastal states have the primary responsibility for most of the native shrubland habitat, where thicket-dependent species likely occurred historically in their highest densities. The loss and degradation of naturally maintained shrublands has been extensive throughout the region. Many of the historic conditions which perpetuated shrublands (pre-historic grazing animals, native American burning, large beaver colonies creating beaver meadows, fires, older, mature forests, small scale agriculture and insect outbreaks) are now either non-existent or tightly controlled (Askins 1998).

The suite of birds associated with naturally occurring shrublands and early successional forests in the northeastern United States accounts for about 15 percent of the total species diversity of the breeding avifauna in the region. Shrubland-associated birds consistently rank near the top of lists of species showing population declines. Partners in Flight (PIF) identified 15 shrubland birds as species of conservation responsibility in the northeast (Dettmers 2003). The refuge lies in the breeding range of several of those species, which include eastern towhee, prairie warbler, and willow flycatcher. Shrubland-associated (and forest-associates) birds have a relatively high percentage of the species, with ≥10 percent of their total breeding population in the northeastern United States.

**New England Cottontail—Petition for Listing on the Federal Endangered Species List**

In response to a petition to list the New England cottontail as threatened or endangered, the Service published a “substantial” 90-day finding in the “Federal Register” in June 2004. Whenever the Service publishes a substantial 90-day finding, it initiates a status review of the species to determine whether listing the species is warranted. As noted in the 90-day finding, the Service opened a 60-day public comment period, soliciting information and data on the New England cottontail. That period closed on August 30, 2004.

Region 5 of the Service has recently completed its status review on the cottontail and has forwarded a recommendation that the species be placed on the national candidate species list. That recommendation however, is still under review, so the species is not yet an official candidate, nor has it been proposed for listing at this time.

The New England cottontail (*Sylvilagus transitionalis*) has declined significantly in the past 40 years. In 1989, the Service listed this species as a category 2 candidate species and the Northeast Nongame Technical Committee lists the New England cottontail as a high conservation priority. Currently, cottontails occur as metapopulations in a variety of habitats including shrub-dominated wetlands, idle farm fields, powerline corridors, and other patches of early successional forest. Historically it occupied shrublands associated with rocky outcrops, stream corridors, shrub-dominated wetlands, and forests regenerating after disturbances (Litvaitis et al 2003a).

Although greatly reduced in their geographic range, New England cottontails still occur along the Maine coast from the New Hampshire border to the greater Portland area. Litvaitis et al. (2003b) searched suitable sites (about 10,000 stems or more/ha) on the refuge for New England cottontails in 2003. The remnant populations in Maine use patches that are larger, have a greater density of understory vegetation, and are more frequently associated with idle farmlands than vacant patches. This cottontail species depends on dense understory vegetation to avoid predation (Litvaitis et al. 2003a).

New England cottontails were found on 5 of 29 sites inventoried on the refuge (see Litvaitis 2003b for site numbers). Those included:

- Spurwink River (site 32): a 1-ha dense scrub-shrub wetland bordered by mid-successional forest in Cape Elizabeth just beyond the refuge boundary; likely too small to support cottontails in the long term.
- Spurwink River (site 35): a >2-ha patch of mixed scrub-shrub wetland and early successional forest interspersed with mid-successional forest; understory stem density exceeded 35,000 stems/ha; good long-term cottontail site

- Wells (site 49): 8 ha dominated by dense scrub-shrub and early successional forest in Wells; understory stem density exceeds 14,000 stems/ha; management is needed to maintain and expand early successional habitat; only a portion of the site is on the refuge; good long-term site, with appropriate management

- Wells (site 50): a 1.5-ha patch of moderately dense (16,000 stems/ha) scrub-shrub habitat in Wells; expansion of site is needed to sustain population

- Spurwink River (site 83): a 0.3-ha patch dominated by a moderate understory (13,000 stems/ha) of autumn olive and surrounded by grasslands at Libby Field; although too small for the long term, other suitable patches lie nearby

The New England cottontail populations associated with the Spurwink River (sites 32, 35, and 83) may be part of a metapopulation in a region south of Portland. Libby Field (site 83) has the potential to support a large, sustainable population of New England cottontails if grasslands are allowed to succeed to shrubland habitat (Litvaitis et al. 2003b). Litvaitis et al. (2003b) recommend establishing and maintaining moderate-to-large patches (>10 ha) to serve as core habitats for cottontails. Smaller patches may help a local cottontail metapopulation, but small patches won’t sustain it. In addition to the Spurwink River area as a core habitat, the other area that could also serve that role is near Drakes Island and the Wells National Estuarine Research Reserve (sites 49 and 50), in collaboration with private landowners (Litvaitis et al. 2003b). It is likely that other small populations of NEC inhabit the refuge. We have unconfirmed reports of them at the Goose Rocks and Goosefare Brook divisions.

The number of displaying male American woodcock was unchanged from 2002 to 2003 in the eastern United States, according to singing-ground surveys. Longer trends show a decline of 1.3 percent per year from 1993 to 2003, and 2.3 percent per year from 1968 to 2003. Between 2002 and 2003, Maine reported an increase in the breeding population, yet the overall trend in Maine since 1968 remains negative. Recruitment rates (the number of immatures per adult female) in recent years are 18 percent below the long-term regional average. The major causes for these declines are thought to be the loss and degradation of habitat on the breeding and wintering grounds, resulting from forest succession and changes in land use (Kelley 2003).

The restoration and maintenance of shrublands is recommended as a priority for coastal states. Managing small patches (<10 ha) as shrubland habitat can be more effective for many of the shrubland birds than managing such relatively small patches for other habitat types, such as grassland or forest, because of the relatively low patch size sensitivity exhibited by many shrubland birds compared to some of the grassland and forest birds. Consolidating and clustering patches and maintaining some large patches of shrubland habitat will provide habitat for a range of wildlife, including birds, insects, cottontails, and racers (Dettmers 2003; Litvaitis 2003).

Populations of grassland birds are declining as grassland habitats and other agricultural conditions diminish. Norment (2002) provides an eloquent commentary on the need to approach grassland bird conservation in the Northeast with “particular wisdom and care.” He notes that, despite the relatively recent (last 200 years) rise and fall of grassland habitats and associated birds in New England, the region may still be important for those species, given their continental decline and habitat loss in the core of their ranges in the Midwest.
Most of the grassland bird species (e.g., grasshopper, vesper, and savannah sparrows, and eastern meadowlark) that have declined in the region require 20 acres or more of contiguous grassland habitat (Jones and Vickery 1997). Only the bobolink (*Dolichonyx oryzivorus*) occupies areas less than 10 acres, although a viable population would require a larger grassland area. Small grasslands surrounded by forest or shrubland and isolated from each other are unlikely to provide quality nesting and feeding habitat for those birds (Laura Mitchell, personal communication). Grasslands should be fields of at least 10 acres with mixed grass 8 to 12 inches high to benefit nesting bobolink and other grassland birds. Smaller grassland areas managed for viewsheds, terms of easements, public use or biodiversity will total less than 100 acres.

We recognize the need to evaluate grassland habitat management in light of other conservation priorities and assess the resources and strategies required to maintain that habitat.

**Strategies**

Within 5 years of implementing the CCP

- Increase work with partners to secure and expand existing New England cottontail populations around the Spurwink River and Scarborough Marsh

- Intensify efforts to monitor New England cottontail populations by conducting surveys at known and potential sites on the refuge and other suitable habitats

- Identify additional areas on the refuge and on neighboring lands suitable (small, isolated areas, where mid-successional forest patches may occur, but not replacing rare habitats or intact mature (>75 years) forests or old field habitats) for shrubland management

- By 2008, determine management actions to get appropriate habitat and landscape linkages for shrubland species

- Develop early successional management tools, including prescribed fire, mechanical cutting, forest cutting, mowing, and hydroaxing

- Hire a biologist (GS 9; same position as in objective 1.1)

- Hire a refuge operations specialist (GS 5/7; the same position as in objective 1.5)

Within 5 to 10 years of implementing the CCP

- Acquire from willing sellers about 1,110 acres of early successional grassland/shrubland habitat in addition to the acres approved under alternative A

- Evaluate newly acquired grasslands to optimize the configuration (size and shape) of designated grassland units to benefit area-sensitive birds or determine if they should be managed as a different covertype to contribute more to other wildlife priority species.

- By 2010, in the core habitats identified by Litvaitis et al. (2003b), restore and maintain moderate (>10 ha) to large (>25 ha) shrubland/early successional patches for New England cottontail and other habitat associates

- By 2015, establish a NEC population on at least two new sites on the refuge or partner-owned lands
- Evaluate the role of invasive shrub species in providing cottontail habitat and determine the feasibility of replacing invasive plants with native shrub species

**Objective 3.2 – Deciduous Evergreen, and Mixed Forest**

Maintain approximately 6,700 acres of mature, deciduous, evergreen and mixed forest habitat in a gradient of dry to moist conditions, with a long term goal of the majority of trees reaching >12 inches dbh (where site capacity enables), consisting of a well-developed understory, abundant dead wood, and a multi-layered canopy to provide breeding habitat for landbirds of highest conservation concern, including wood thrush, scarlet tanager, rose-breasted grosbeak, and black-billed cuckoo.

**Rationale**

Northern hardwood and mixed forests are the most widely distributed habitat type in the PIF 9 planning region. Bird species associated with that habitat occur throughout the region, yet some show declining population trends. The North American Landbird Conservation Plan identifies wood thrush (*Hylocichla mustelina*) as a species of continental importance, and calls for a 50-percent increase in the continental population (Rich et al. 2004).

The refuge is approximately 35 percent tidal, 10 percent freshwater wetlands and 55 percent uplands. Most of the upland forests consist of mixed oak and pine forest; however, hemlock, spruce and pitch pine stands occur as well as hickory and maple forests. Viburnums, winterberry, blueberry, serviceberry, Virginia rose and male berry compose much of the shrub understory. Habitats are quite diverse, containing elements from the more southern oak-pine forests and the softwood forests of the north. Southern Maine is where those two community types blend, and create a wealth of biodiversity.

The wood thrush prefers mature, moist, closed-canopy forest with a shrub-subcanopy understory, moist soil, and leaf litter (DeGraaf and Yamasaki 2001). Other birds of conservation concern in BCR 30 associated with this habitat type include black-and-white warbler (*Mniotilta varia*), rose-breasted grosbeak (*Pheucticus ludovicianus*), scarlet tanager (*Piranga olivacea*), purple finch (*Carpodacus purpureus*), Baltimore oriole (*Icterus galbula*), black-billed cuckoo (*Coccyzus erythropthalmus*), and Louisiana waterthrush (*Seiurus motacilla*) (Rich et al. 2004). A diverse forest structure will benefit a range of species that inhabit mixed forest. Wood thrushes forage in the leaf litter and understory vegetation, while scarlet tanagers forage in the forest canopy.

**Strategies**

**Within 5 to 10 years of implementing the CCP**

- Designate large forest blocks to benefit BCR 30 priority nesting and migratory birds
- Continue to work with the Maine Forest Service and other partners on maintaining forest health, including the control of invasive plants and forest pests, such as hemlock wooly adelgid and glossy buckthorn
- Evaluate the health of these forested stands to determine whether active management is needed to enhance their condition and ensure longevity. Develop stand prescriptions, including the consideration of regeneration to maintain desired species composition and stand structure. Also, evaluate the plant species composition in the understory and forest floor; a vital component of the overall habitat quality for many species of conservation concern
• Acquire from willing sellers 2,991 acres of mixed forest, in addition to the acres approved under alternative A

• Protect nesting habitat for songbirds by controlling the population of white tailed deer through an active hunt program and keeping herd below 16 deer per a square mile

❖ **Objective 3.3 – Biodiversity (Uplands)**

Conserve and maintain refuge upland native biodiversity to protect plants, animals, and natural communities of conservation concern.

**Rationale**

Upland forests in southern Maine typically are mixed hardwood pine communities. However, species typical of more northern and southern climates (e.g., pitch pine, hemlock, spruce, sassafras, and black tupelo) also occur on the refuge, creating a diverse upland habitat community. Upland thicket, shrubland, and sandplain grassland add to that habitat diversity and support many declining species, such as black racers and rare invertebrates. The MNAP and MDIFW identified and mapped several rare, exemplary, or unique natural communities and rare plants or animals at or near the refuge. Rare plants in upland habitats include black tupelo, sassafras, white wood aster, pale green orchis, and wild coffee. Uncommon animals include ribbon snake and Blanding’s turtle. Those natural communities, plants and animals, common and rare, provide a unique and important contribution to the ecological diversity of the area.

**Strategies**

**Within 5 years of implementing the CCP**

• Work with partners to conduct a comprehensive baseline botanical survey on refuge lands

• Coordinate with MNAP and MDIFW to implement surveys for state-listed plants, animals and invertebrates that occur on refuge lands.

• Control non-native, invasive plants that threaten the integrity of refuge lands

• Seek appropriate opportunities to participate in the New England Wildflower Society/ MNAP rare plant monitoring program

• Hire a refuge operations specialist (GS 5/7; the same position as in objective 1.5)

**Within 5 to 10 years of implementing the CCP**

• Inventory bat populations

• Participate in the State of Maine sampling of owl populations

• Sponsor an event such as a “bioblitz”, where volunteers survey refuge lands to document as many different species as possible
GOAL 4. Develop the Rachel Carson National Wildlife Refuge as an outstanding center for research and demonstration emphasizing land management techniques for restoring and sustaining healthy estuarine ecosystems in concert with the National Land Management Research and Demonstration (LMRD) program.

Objective 4.1 – Research

Identify high-priority estuarine ecosystem management research needs, develop research proposals, and facilitate and implement research projects.

Rationale

The techniques used in land and habitat management are constantly changing and being fine-tuned as our knowledge of species’ requirements increases and technology advances. For the LMRD sites to function as premier examples of habitat-based land management, experimenting with new management techniques is essential. Likewise, the techniques used at these sites must be validated and proven effective before they will be fully implemented by other land managers. That is best accomplished through an active, diverse research program.

Salt marsh ecosystems along the Atlantic coast have been altered and manipulated for nearly 400 years since the arrival of European settlers. Since 1600, coastal states from Virginia to Maine have lost between 9 percent and 74 percent of their wetlands. Salt marshes in the mid-Atlantic states (NJ, NY, CT, MA) and elsewhere along the Atlantic coast were extensively ditched and drained before the 1940s for mosquito abatement and for salt marsh haying operations. For example, by 1934, more than 3,000 miles of ditches had been dug in Massachusetts, of which approximately 1,000 were located between Gloucester and Salisbury. By the time ditching halted in World War II, 9 of every 10 acres of salt marsh in New England had been drained. Nationwide, an estimated 105 million acres of wetlands remain, of which only 5 million acres are salt marsh. The potential and need for research into improved management and restoration is high. Research in estuarine ecosystems at this LMRD refuge will benefit many federal trust resources, including waterfowl, shorebirds, marsh and wading birds, terns, loons, anadromous and inter-jurisdictional fish and other aquatic resources.

As of 2005, we do not know the extent of SAV and macroalgae beds at the refuge. Through the LMRD, we can locate and evaluate the health of existing SAV habitat and identify potential restoration sites, applying new techniques and advancing the science and practice of managing and restoring SAV. This habitat is a resource we need to identify more clearly on the refuge, in order to protect it for use by trust species.

The work of a number of organizations relates to salt marshes and estuarine habitats. Partnering with them benefits the organizations involved (including the Rachel Carson/Parker River LMRD), salt marsh and estuarine habitats, and restoration and land management science. Present partnerships include the National Park Service, Natural Resource Conservation Service, Environmental Protection Agency, National Oceanic and Atmospheric Agency, Wells National Estuarine Research Reserve, University of New Hampshire, University of Rhode Island, University of Connecticut, University of New England, and Ducks Unlimited. These partnerships are often project-specific and very fluid. Our aim is to make them more long-term, to promote the advantages of working with the LMRD areas of the Rachel Carson and Parker River refuges.
**In addition to the strategies in alternative A**

**Within 5 years of implementing the CCP**

- Develop a methodology for evaluating the condition and restoration potential of salt marsh and ranking a list of areas to be restored
- Identify restoration methods and best management practices for areas on that ranked list
- Obtain funding to support a graduate student through such programs as the National Fish and Wildlife Foundation scholarship program
- Test and develop new habitat management techniques, and ensure that findings are documented, subjected to peer review, and published in appropriate journals
- By 2006, identify and incorporate into the design of a new administrative office building the needs of our facility to support field and laboratory research, including housing for visiting researchers

**Within 5 to 10 years of implementing the CCP**

- Expand further partnerships to advance research in restoring, managing, and conserving estuarine ecosystems
- Expand collaborations that provide financial support of research projects
- Identify existing SAV and macroalgae sites and evaluate their restoration potential

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**Land Management Research Demonstration (LMRD)**

In 1999, *Fulfilling the Promise* Recommendation WH 18 launched the nationwide Land Management Research and Demonstration (LMRD) Program so that state-of-the-art land management techniques aimed at providing healthy habitats for fish, wildlife, and plants could be developed and implemented at participating national wildlife refuges (USFWS 1999). The LMRD program also seeks to bring those techniques to key audiences outside and inside the Service, through a variety of outreach methods, including tours, workshops, collaborative research projects and publications. Although the ultimate goal is to establish two LMRD programs in each region, only five existed in the country in 2005. Therefore, the Rachel Carson—Parker River LMRD program is in a leadership position to craft the future shape of the program as well as specific innovations in estuarine habitat management and restoration.

Each LMRD program was enacted on a competitive basis. Given the national concern about the threats to and importance of salt marsh, the Rachel Carson-Parker River LMRD proposal, with its focus on salt marsh and associated estuarine habitat, ranked first among 14 applications from around the nation. Rachel Carson NWR salt marshes occur south of Portland, Maine and include the Webhannet/Ogunquit system, the second largest salt marsh complex in the state. Associated estuarine waters run from tidal freshwater streams and rivers to small coastal embayments.

These areas have been degraded by human alteration including increasing development (see goal 1). Nevertheless, the salt marshes and associated waters support large numbers of the Refuge’s trust species including salt marsh and Nelson’s sharp-tailed sparrows, willet, black duck and other waterfowl, shorebirds, and wading birds. Trust fish species include American eel and anadromous fish such as alewife, blueback herring and menhaden.
Objective 4.2 – Demonstration (Internal and External Audiences)

Demonstrate advances in habitat management techniques to other refuges and land managers, the scientific community, and the general public, to promote the wider application of estuarine ecosystem restoration and sustainable management.

Rationale

The essential purpose of the Salt Marsh/Estuary LMRD program is to effectively communicate sound salt marsh management techniques, enabling visiting land managers to understand, evaluate, and duplicate our models. The inter-jurisdictional nature of salt marshes extends that outreach component to an enormous audience. Millions of people live within a short drive of the refuges.

Target audiences primarily include land managers, particularly at all coastal national wildlife refuges. Other agencies, such as the National Park Service, permitting agencies such as the Army Corps of Engineers and Environmental Protection Agency, Massachusetts and Maine state parks and wildlife areas, planning commissions and other conservation organizations will also benefit.

The refuge has already established relationships with its 11 neighboring coastal municipalities in Maine, and would include them in its outreach. In Massachusetts, the Parker River refuge is working on a similar plan with nearby Newbury, Newburyport, Ipswich, Rowley, and other municipalities.

Interpreting our work to landowners is essential in our outreach strategies. We are now producing interpretive signs about salt marshes to complement our current salt marsh management. We will place them where visitors can learn about restoration, including the new refuge contact station that enables us to interpret the Salt Marsh/Estuary LMRD site for 260,000 people who visit the refuge.

In addition to the strategies in alternative A

Within 5 years of implementing the CCP

- Demonstrate at least one salt marsh restoration project every 2 years by restoring tidal flow, removing fill, creating pools, plugging ditches, or restoring tidal creeks on refuge- or partner-owned lands

- By 2006, incorporate management assessment and adaptive management options in all projects using new field techniques, in order to determine their long-term effects and potential, unintended consequences. That will serve both the research and demonstration functions of the LMRD.

- By 2007, use the Internet to disseminate relevant habitat management information

- By 2008, establish library materials accessible to resource practitioners and researchers

- Hire a biologist (GS 9; RONS 02007)

Within 5 to 10 years of implementing the CCP

- Monitor the health and integrity of salt marsh habitat, including changes in marsh elevation in relation to sea-level rise or sudden salt marsh dieback
Objective 4.3 – Integration

Integrate the LMRD program with refuge operations, management programs and actions, and use adaptive management in responding to new research findings or applied management techniques.

Rationale

All staff will be well versed in the specific missions of the LMRDs at both Rachel Carson and Parker River refuges, as well as the national context of this new, intense program, in order to explain them to the public in both formal and informal settings. For that to succeed, we anticipate that staff at both stations will provide input on the production of audience-specific outreach tools. Integrating the results of the LMRD program with refuge outreach programs is ideal. However, will also require short- and long-term planning with existing and proposed staff. When they present the program, they will integrate with it the message of the Refuge System and the refuges.

Because one goal of the LMRD is to demonstrate land management techniques for restoring and sustaining healthy estuarine ecosystems, refuge staff will be involved in implementing cutting-edge management techniques on refuge lands. That refuge staff understand the nature, purpose, and importance of those activities is vital. Their awareness will enable them to implement the new techniques and improve communication with the LMRD biologist on project successes and difficulties.

In addition to the strategies in alternative A

Within 5 years of implementing the CCP

- Integrate new or refined estuarine management techniques with on-going management efforts (e.g., advances should be adopted by the refuge as part of best management practices and to demonstrate the mission of the LMRD)
- Direct LMRD staff to seek external funding for outreach, to complement assistance from outreach staff
- By 2006, include LMRD information on the refuge website

GOAL 5. Increase appreciation and stewardship of coastal Maine wildlife and their habitats by providing positive wildlife-dependent experiences for refuge visitors.

Background

The refuge offers countless wildlife-related experiences. However, more visitors bring more human impacts, and we need to implement ways to minimize their potentially damaging effects on habitat and wildlife. We and our grandchildren can use and enjoy these natural treasures by following the wilderness principles of “Leave No Trace,” modified here for the refuge.

- Plan Ahead and Prepare
- Travel on Durable Surfaces
- Dispose of Waste Properly
- Leave What You Find
- Be Careful with Fire
- Respect Wildlife
- Be Considerate of Other Visitors

Recreational uses also require the maintenance, replacement, or repair of trails, observation platforms, parking areas, directional and interpretive or other signs, and printing brochures, trail guides, and maps. Visitation is expected to grow beyond its present level of 300,000 and, concurrently, the requests it brings for recreational services.

The refuge will institute a pilot program to charge a user fee for refuge trails. Our trial fee program will be established under the Federal Lands Recreation Enhancement Act (REA), 16 U.S.C. 6803(c), Consolidated Appropriations Act (PL 108-447). This law grants the Secretary authority to collect recreation fee revenues for public recreation. REA replaces the Recreation Fee Demonstration Program and authorizes the Recreation Fee Program (Fee Program) for 10 years (through 2014). At least 80% of the funds raised from user fees on a particular refuge in this region stay at the refuge. That money is reinvested back into the refuge to enhance visitor services and reduce the backlog of maintenance needs for recreation facilities such as trail maintenance, toilet facilities, boat ramps, hunting blinds, and interpretive signs and programs. Recreation fees may not be used to pay for biological monitoring of threatened and endangered species. The other 20% is sent to the region to be distributed to other refuges. In previous years, Rachel Carson refuge has received money from these regional funds for public use facilities.

The REA instructs the Service, along with other federal land management agencies, to develop the America the Beautiful Pass, which covers the entrance fee and standard amenity fee for federal recreational lands. The new pass replaces the current Golden Eagle, Golden Age, and Golden Access Passports, as well as the National Parks Pass and will let visitors gain entrance to federal lands managed by the five participating bureaus or agencies that are open to recreation. Existing National Park passes, Golden Eagle, Golden Age, and Golden Access Passports will be grandfathered in under their existing benefits and will remain valid until expired. These passes will continue to be sold until the new pass is available. Details of the America the Beautiful Pass still need to be determined and the pass will not be available until 2007. Site specific and regional passes, such as the Federal Duck Stamp, will remain valid and will continue to be available under this Act.

The following fee program would be initiated at the fee areas of the refuge:

- A single trail user fee will be charged per person. Our proposed fee would be $1 per day.
- An annual pass for the Carson Trail at Headquarters in Wells and the Cutts Island trail in Brave Boat Harbor Division would be available for $12.
- A 5-year Refuge Wide Pass would be available for $250.00. This special use permit will allow access to all but the most sensitive areas of the refuge year-round. Pass holders must comply with refuge rules and will be issued maps showing access areas.
- Daily entrance fees will be collected at self-service fee collection stations.
- Self-service fee collection stations will likely consist of a secure box with envelopes to register and pay the daily or annual fee.
The following Fishing Permit Fee Program will be implemented in conjunction with the fishing program. We will charge an annual fee of $10 for a refuge fishing permit. This permit will be valid for all bank access areas open on the refuge. Anglers must possess a valid fishing license and comply with State regulations. There may be a need to limit fishing during certain seasons or conditions to ensure a safe, high-quality program. Details of these restrictions and any application requirements will be outlined in the Fishing Management Plan. Based upon these restrictions, purchase of a permit does not guarantee the ability to fish all refuge access sites during all seasons.

We realize that the new fee program will require an adjustment period. Our plan for instituting the fee includes: an educational period, a warning period, and finally a transition to full enforcement. We will post a notice at the collection site informing the public of the use or anticipated use of recreation fees collected during the previous year. We may adjust fees periodically to reflect changes in administrative costs or management goals.

Objective 5.1 – Interpretation

Starting in 2015, at least 90 percent of refuge visitors will be exposed to interpretive information about the refuge and its significance for wildlife conservation. They will be introduced to at least one action that benefits refuge habitat types, migratory birds and other trust resources.

Rationale

Interpretation is one of the most important ways we can raise our visibility, convey our mission, and identify the significant contributions of the Refuge System and this refuge to wildlife conservation. Public understanding of the Service and its activities in the State of Maine is now very low. Refuge visitors often confuse our agency with the Maine Department of Inland Fisheries and Wildlife. Many are unaware of the Refuge System and its scope, and most do not understand the importance of the refuge in the conservation of migratory birds and other wildlife and their habitats.

A refuge named for Rachel Carson has a special responsibility to the interconnectedness of all living things. Through an expanded interpretive program, visitors will gain a better understanding of its unique, important contribution to local, regional, and national wildlife conservation. That greater awareness will lead to more support for wildlife conservation on and off the refuge. Our proposed future programs will achieve our objectives by increasing visitor contacts, on-site programs, and a new, improved infrastructure. To accomplish that critical link in our refuge mission effectively, we will build and staff a new visitor contact station and refuge headquarters.

In addition to the strategies in alternative A

Within 5 years of implementing the CCP

- Install interpretive signs or kiosks along roadsides at each of the 11 divisions
- Interpret trust resources and refuge management actions on all trails.
- Develop interpretive programs that incorporate information from regional conservation plans (e.g., Bird Conservation Regions) and refuge documents (e.g., Habitat Management Plan)
- Develop interpretative signs at Cutts Island Trail
- By 2007, host summer interpretive programs, and expand them once the new contact station is built
- Maintain and expand the refuge internship program
- Explore cost-sharing staff positions, such as a shared volunteer coordinator, with the Wells National Estuarine Research Reserve
- Continue to host non-residential Youth Conservation Corps camps to build trails, control invasive species, and achieve maintenance standards
- Hire a Park Ranger/Law Enforcement (GS 5/7; same position as in objective 1.5)

Within 5 to 10 years of implementing the CCP

- Develop trails on newly acquired land, using Hart Road in Upper Wells Division, the trolley line in Brave Boat Harbor, and the woods trails in Little River Division and Greenbelt in the Spurwink Division.
- Link northwest and southeast Kennebunkport by extending the Conservation Trust trail through Goose Rocks Division
- Provide water access on York River Division, explore municipal open space plans and, where possible, link trails and wildlife conservation messages with conservation partners

Objective 5.2 – Environmental Education

Within 10 years of completing this plan, and by working with our neighbors and the schools in the 12 towns near the refuge, 50 percent of all 4th to 6th graders, landowners, and elected officials in those communities will perceive (1) the refuge as a local and national treasure, (2) the refuge as a place where wildlife comes first, and (3) the refuge as part of a national system, the world’s largest collection of land and water managed specifically for wildlife.

Rationale

Over 1 million visitors arrive in southern Maine each year, adding to the combined 500,000 permanent residents of York and Cumberland Counties. Rachel Carson NWR currently receives over 250,000 visitors annually. Each year, these visitors come from almost every state in the US, province in Canada, and from all corners of the world. Most are drawn by the name, Rachel Carson, named by Time magazine as one of the 100 most influential people of the 20th Century. In fact, Rachel Carson the former Editor-in-Chief of the Fish and Wildlife Service, is credited with starting the modern environmental movement after publishing her book Silent Spring.

The Rachel Carson refuge is in a unique position among other refuges within the northeast region, and nationally, to take advantage of the refuge namesake and draw thousands of visitors to the refuge and educate them about man’s affect on the environment and wildlife conservation in general. An environmental education program at the Refuge will introduce, and expose visitors and residents alike to the work of the Fish and Wildlife Service, National Wildlife Refuge System, and the refuge. They will come away with a greater awareness and understanding of how important work such as wetland protection and restoration, invasive species control, fish passage, endangered species management, and water quality are and what they can do to support those and other programs.
Educating students will foster their appreciation of the important role the refuge plays in wildlife and habitat conservation. Our goal is to inspire students to make responsible environmental decisions now and in the future. To achieve that, we will work with the communities, increase outreach to teachers, and assure high-quality supplements for Maine elementary and secondary curricula.

Benefiting from the generosity of the private sector, the refuge will receive a parcel of land in the Wildwood section of Saco, Maine. Private-sector contributors will build a structure to Service specifications. Our Division of Engineering will provide plans of environmentally friendly buildings and other input necessary to build a structure suitable for accommodating the needs of approximately 30 students of on-site environmental education. That structure will meet all applicable codes; provide lavatory facilities and sufficient space for tools, equipment, and the supplies associated with environmental education.

The refuge will enter into a partnership with University of New England and other institutions of higher learning to provide environmental education instructors in the Wildwood building and for field trips in the immediate area. The curriculum will be based on wildlife science and the refuge. We will refine that content by working with local schools to meet Maine learning needs, and offset our costs with Nature of Learning Grant, National Fish and Wildlife Foundation grants or similar programs.

**In addition to the strategies in alternative A**

**Within 5 years of implementing the CCP**

- Maintain and establish new partnerships with organizations who will lead environmental education programs on refuge lands
- Use the conference room in the new administrative facility for public meetings and educational programs
- Meet annually with decision-makers in the 12-town region and statewide to review and discuss current natural resource issues affecting the refuge and the region
- Establish a corps of volunteers through the Friends Group or by other means to assist in environmental education and other programs
- Utilize the Youth Conservation Corps Program
- Support and sponsor annual, regional, environmental education programs, including an Envirothon

**Within 5 to 10 years of implementing the CCP**

- Integrate refuge-specific lessons into school curriculums in collaboration with local teachers for their use in schools or at the refuge
- Reach out to and interact with teachers to ensure that refuge-related lessons meet Maine Learning Results and teacher needs

**Within 10 to 15 years of implementing the CCP**

- Provide outdoor classroom study guides on species of concern and their habitats
- Use the environmental education facility, proposed for donation at the Goosefare Brook Division, for refuge education programs
Objective 5.3 – Hunting

Provide high-quality hunting opportunities that minimize conflicts with neighbors and refuge programs and ensure that at least 90 percent of the hunters have a positive experience.

Rationale

The refuge adopts state regulations for deer, migratory bird, and upland bird (grouse, pheasant, quail) hunting; although in some cases the Service is more restrictive. The refuge permits hunting in compliance with a hunt program that is annually adjusted to ensure safety and good wildlife management. In addition, the refuge manager will expand the review process for the annual hunt plan to include the evaluation of lands that are now closed but may have the potential to accommodate safe hunting. This alternative will open additional lands to hunting that can biologically, ecologically, and safely accommodate hunting within state guidelines. New lands acquired by the refuge that traditionally have been hunted will remain open until we have completed their public use planning. If newly acquired lands need to be closed, we will complete a separate public review process. The park ranger will oversee hunters in the field, to ensure compliance with refuge and other hunting regulations.

Approximately 400 people applied for hunting permits on the refuge in 2003. The National Survey of Fishing, Hunting, and Wildlife-Associated Recreation (2001) indicates that 164,000 residents and non-residents participated in hunting in Maine that year. They spent $162 million on related activities and equipment (USFWS 2002). We recognize hunting as a healthy, traditional, outdoor pastime that is deeply rooted in American heritage and, when managed appropriately, can instill a unique understanding and appreciation of wildlife, their behavior, and their habitat needs. Hunting is a priority public use on national wildlife refuges, where compatible.

According to the draft policy on hunting on national wildlife refuges, issued in the January 16, 2001 Federal Register, a quality hunting experience is one that

1. maximizes safety for hunters and other visitors;
2. encourages the highest standards of ethical behavior in taking or attempting to take wildlife;
3. is available to a broad spectrum of the hunting public;
4. contributes positively to or has no adverse effect on population management of resident or migratory species;
5. reflects positively on the individual refuge, the System, and the Service;
6. provides hunters un-crowded conditions by minimizing conflicts and competition among hunters;
7. provides reasonable challenges and opportunities for taking targeted species under the described harvest objective established by the hunting program;
8. minimizes the reliance on motorized vehicles and technology designed to increase the advantage of the hunter over wildlife;
9. minimizes habitat impacts;
10. creates minimal conflict with other priority wildlife-dependent recreational uses or refuge complex operations; and

11. incorporates a message of stewardship and conservation in hunting opportunities.

**In addition to the strategies in alternative A**

Within 5 years of implementing the CCP

- Carry on with annual refuge hunt program with the MDIFW
- Adaptively manage hunt programs annually to ensure safety and consistency with good wildlife and habitat management

Within 5 to 10 years of implementing the CCP

- Seek opportunities to provide hunting experiences for disabled and youth hunters
- By 2010, open all lands that can biologically, ecologically, and safely accommodate hunting within state guidelines
- By 2010, evaluate feasibility of offering other hunting opportunities (such as wild turkey) in accordance with our biological, ecological, and safety criteria
- By 2011, in partnership with the state and local groups, host a hunter education class annually
- By 2010, coordinate with the MDIFW to participate in local hunter education program annually
- Hire a Park Ranger/Law Enforcement (GS 5/7; same position as in objective 1.3)
- Hire a refuge operations specialist (GS 5/7; the same position as in objective 1.5)

**Objective 5.4 – Fishing**

Provide high-quality sport fishing opportunities that minimize conflicts with neighbors and refuge programs and ensures that at least 90 percent of the anglers have a positive experience.

**Rationale**

All tidal waters of the refuge are open to fishing, and bank fishing is permitted in several areas; both are increasingly popular. We will continue to provide fishing access sites and will improve the access and interpretive signs at the nine areas now available to anglers. A new refuge fishing brochure with maps, facts, rules, and helpful hints will help anglers enjoy this wildlife-dependent recreation. We will work with the sport fishing community to review potential fishing sites throughout the refuge, and determine the feasibility of providing bank fishing at three additional sites where it can be biologically, ecologically, and safely accommodated. The park ranger will oversee anglers in the field, to ensure compliance with Maine fishing regulations, the use of non-lead jigs and sinkers to prevent waterbird poisoning, fishing from dawn until dusk, and other conditions. Refuge areas will be open for fishing using criteria identified in the step-down management plan.
The National Survey of Fishing, Hunting, and Wildlife-Associated Recreation (2001) indicates that 376,000 residents and non-residents participated in fishing in Maine that year. They spent $250 million on related activities and equipment (USFWS 2002).

In addition to the strategies in alternative A

Within 5 years of implementing the CCP

- By 2007, post and disseminate fishing information for the Spurwink, Mousam, Ogunquit, Merriland, and Webhannet Rivers at refuge headquarters
- By 2008, build a universally accessible fishing pier with interpretive features where Route 77 crosses the Spurwink River, upstream on the Scarborough side
- By 2008, build and maintain a partnership with the state and local recreational fishing groups to promote and identify refuge fishing opportunities and maintain related facilities
- By 2010, update the refuge fishing plan and fishing regulations
- By 2010, analyze the feasibility of providing bank fishing at three additional sites where it can be biologically, ecologically, and safely accommodated
- Hire a Park Ranger/Law Enforcement (GS 5/7; same position as in objective 1.3)
- Hire a refuge operations specialist (GS 5/7; the same position as in objective 1.5)

Within 5 to 10 years of implementing the CCP

- By 2013, host a second fishing event annually in partnership with the state and other groups

Objective 5.5 – Wildlife Observation and Photography

Create and enhance opportunities for high-quality wildlife observation and photography on the refuge, while ensuring that at least 90 percent of our visitors have a positive experience.

Rationale

The National Survey of Fishing, Hunting, and Wildlife-Associated Recreation (2001) indicates that 778,000 residents and non-residents participated in wildlife watching (e.g., observing, feeding, or photographing) in Maine that year. They spent $345 million on related activities and equipment (USFWS 2002).

We can enhance the existing opportunities for wildlife-watchers on the refuge by adding carry-in, non-motorized boat launches, improving and adding trails, information kiosks, and other visitor facilities such as restrooms. Nearly 100,000 visitors walked the 1-mile Carson Trail at the Wells headquarters, one of the four developed trails on the refuge. Its parking lot is full or overflowing many times in the summer and fall. In the winter, snowshoeing and skiing provide a popular, compatible method to use refuge trails for wildlife observation and photography. The headquarters trail in Upper Wells is presently the only one with an information kiosk. The 2-mile Cutts Island Trail in Brave Boat Harbor Division has trail signs, but no kiosk nor restroom. Carry-in boat access is available on Chauncy Creek at the intersection of Cutts Island and Seapoint Roads, and on the Spurwink Division at Route 77. Parking is available by verbal agreement with Town of Kittery. The Goose Fare Brook Trail and overlook offers parking, a short, stone-dust trail, and an interpreted observation...
platform with auto-focus binoculars. The Bridle Path and Atlantic Way and Ted Wells Trails provide views of refuge habitat in Kennebunk, Saco and Old Orchard Beach. Those trails are located on or near refuge property, and are maintained by municipal or private non-profit organizations.

For many years, portable toilets have been the only bathroom facilities available at the Carson Trail. The contract for two portalets (one accessible for disabled visitors) has become increasingly expensive. Also, they are designed to accommodate fewer visitors than the refuge attracts, which sometimes leads to long lines and unsanitary conditions. Many visitors opt not to use them for these and other reasons, or complain that the portalets were an unpleasant aspect of their visit. No public facilities are available anywhere near the Brave Boat Harbor trailhead.

In addition to the strategies in alternative A

Within 5 years of implementing the CCP

- By 2007, install long-needed, year-round, public rest rooms at the Upper Wells Division, which receives high public use
- By 2007, begin installing interpretive structures (kiosks or signs) at the Mousam River, Lower Wells, Little River, and Moody divisions
- By 2007, promote refuge wildlife viewing and photography by regular media press releases and participating in the Watchable Wildlife Program
- By 2008, improve the tread and interpretative signs on Cutts Island Trail at the Brave Boat Harbor Division
- By 2010, build an observation platform and small parking area at Marshall Point at the Goose Rocks Division
- By 2010, partner with others to install an interpretive panel and wildlife viewing area at Biddeford Pool

Within 5 to 10 years of implementing the CCP

- By 2013, build a photography blind and interpretive trail at the Upper Wells Division

**Objective 5.6 – Furbearer Management**

In conjunction with the state, review existing furbearer trapping opportunities within the new expansion areas and, when compatible, establish a furbearer management program within these areas.

**Rationale**

Trapping is a technique that can be used to assist in achieving habitat and population management objectives. In some instances, trapping may be contracted to achieve very specific goals or objectives while in others there could be greater flexibility that would allow for the consideration of a recreational program. This alternative will establish a process, working with the state, to evaluate the proposed expansion areas for the possibility of establishing a furbearer management/trapping program. If the evaluation results in the identification of expansion areas that can biologically, ecologically, and safely accommodate trapping within state guidelines, then a program may be established. New lands acquired by the refuge that traditionally have been trapped will remain open until we have
completed their planning. If newly acquired lands need to be closed, we will complete a separate public review process. The park ranger will oversee trappers in the field, to ensure compliance with refuge and other trapping regulations.

**Strategies**

**Within 5 years of implementing the CCP**

- With the state, evaluate feasibility of establishing a furbearer management trapping program on proposed expansion areas that can biologically, economically and safely accommodate trapping within state guidelines

- Hire a Park Ranger/Law Enforcement (GS 5/7; same position as in objective 1.3)

- Hire a refuge operations specialist (GS 5/7; the same position as in objective 1.5)

**GOAL 6. Foster off-refuge cooperative actions and partnerships to promote wildlife conservation and further refuge goals.**

**Background**

The landmark National Wildlife Refuge System Improvement Act of 1997 prepared a renewed vision for the future of the Refuge System, where

- wildlife comes first
- refuges are anchors for biodiversity and ecosystem-level conservation
- lands and waters of the System are biologically healthy
- refuges are national and international leaders in habitat management and wildlife conservation.

Meeting the wildlife conservation challenges of the 21st century and fulfilling the System mission and vision requires planning and partnerships. The need for partnerships is especially relevant for the refuge. In the heart of the Gulf of Maine watershed, and in a region of great biological diversity in Maine, the refuge sits at a critical place in that increasingly developed and fragmented region. To fulfill its promise to preserve wildlife and habitat for its own sake and for the benefit of the American people, the refuge must collaborate with its neighbors, local communities, landowners, and conservation partners.

**Objective 6.1 – Landscape-Scale Conservation**

Provide expertise annually to at least two landscape- or watershed-scale projects that benefit the coastal ecosystems of the Gulf of Maine watershed

**Rationale**

The scientific and conservation communities have become increasingly aware of the influence of human land use practices on ecosystem function, and that native plants and animals require healthy, functioning ecosystems to survive. Since natural resources do not organize themselves according to political boundaries, a larger landscape perspective is needed to ensure the viability of the plants and animals and the habitats on which they depend. In addition to management actions on the refuge, conserving and managing land through landscape-scale partnerships is essential, to maintain large unfragmented habitat
blocks and connectivity for wildlife travel and ensure the ecological health of upland, freshwater and marine environments.

Refuge staff are involved in the Mount Agamenticus to the Sea Conservation Initiative centered around the York River and environs in southern Maine. That collaboration helps the refuge and its partners identify and protect the most significant ecological features. The refuge is also a close partner with the Wells National Estuarine Research Reserve in their watershed-based initiatives.

In addition to the strategies in alternative A

Within 5 years of implementing the CCP

- Continue to participate with conservation organizations such as the Mountain to the Sea Initiative, Saco Bay Partners, and Wells National Estuarine Research Reserve to achieve conservation goals
- Partner with other conservation organizations, such as land trusts and NGOs, for land conservation

Within 5 to 10 years of implementing the CCP

- By 2013, facilitate watershed-wide or multi-town management efforts, such as purple loosestrife control using beetles or the management of federal-listed threatened or endangered species

Objective 6.2 – Habitat Management

Provide technical expertise on wildlife habitat management annually to private or public landowners, including individuals, towns, organizations and businesses in each of the 12 communities of the refuge.

Rationale

The refuge provides opportunities for visitors to observe environmentally sound wildlife and habitat management. That makes an important impact on how people view the role of management, restoration, and stewardship. The refuge supports critical habitats, yet it cannot provide all the habitat needs. In fact, nearly 70 percent of all available fish and wildlife habitat in the United States is in private ownership. The refuge can extend its expertise on wetland restoration, invasive species control, prescribed burning, and other techniques to other public and private landowners. That outreach will help in protecting refuge lands as well as maintaining the habitats, linkages, and corridors necessary to sustain native biological diversity across the landscape.

Surveys show that landowners have a great interest in protecting wildlife and their habitats. Landowners can aid in preserving habitat for New England cottontails, work with refuge staff on protecting nesting piping plovers on their beach, control invasive species on their lands, and much more. Many land trusts are active in southern Maine, and when they acquire lands, they look to the refuge for guidance on managing them.

The refuge lies in both York and Cumberland counties, which encompass approximately 1,826 of Maine’s 30,862 square miles. One coordinator provides technical assistance for all private lands throughout the state of Maine. Covering such a large area limits the scope of work this important program can achieve.
We propose implementing the Private Lands Program in southern Maine which would cover both York and Cumberland counties. The private lands biologist we propose for the refuge would lead in implementing our Private Lands Program (Partners for Fish and Wildlife) in that area. Working closely with landowners and our state coordinator would greatly expand our ability to conduct more projects and provide more assistance to landowners and partners, thus providing benefits to trust resources as well as the refuge.

We modeled our district concept on the Private Lands Program in Wisconsin and Minnesota, where the local Service offices coordinate the program. This proposal has already won the support of our private lands coordinator for the State of Maine.

In addition to the strategies in alternative A

- By 2011, implement the Private Lands Program in southern Maine
- By 2010, work with the Natural Resource Conservation Service (NRCS), Soil and Water Conservation Districts (SWCD), University of Maine Cooperative Extension, and other Service staff on a coordinated landowner assistance program
- By 2010, collaborate with partners in identifying grants and other funds for habitat management on off-refuge lands, including Partners for Wildlife, Wildlife Habitat Incentive Program (WHIP), and other programs.
- Partner with local land trusts to encourage the management of lands to benefit species of conservation concern
- Restore a minimum of 50 acres of freshwater wetland, scrub-shrub, grassland, or forested habitats annually
- Hire a private lands habitat biologist (GS 9/11; RONS 03002)

Objective 6.3 – People

Increase public understanding and support of wildlife conservation, habitat management, and land and water stewardship in the 12-community region of the refuge.

Rationale

More than 75 million Americans enjoy watching wildlife and participating in wildlife-related recreation, yet few may understand how best to provide the habitats essential for maintaining our native wildlife diversity. The refuge can help people understand and value the wildlife and habitats of their community. As they begin to value those places and the role of land conservation and management in protecting the wildlife they like to watch, they are more apt to take action to support our efforts.

Visitors are attracted to the refuge for its wildlife experiences and for its solitude. However, many people, even local residents, often are unaware that they have a refuge in their community. To enhance those connections and draw people into the refuge and its mission, refuge staff can reach out by participating in workshops with partners, joining in community celebrations, and creating exhibits for events.

In addition to the strategies in alternative A

Within 5 years of implementing the CCP

- Co-sponsor natural resource workshops
• Host one local or statewide annual contest, such as a Junior Duck Stamp or Photo Contest

• Develop and host an annual Rachel Carson Festival with a launch in 2007, the 100th birth anniversary of Rachel Carson

**Within 5 to 10 years of implementing the CCP**

• Coordinate volunteers to develop and staff exhibits annually at four or more local events, such as Kittery’s Septemberfest, York’s Harvestfest, Portland’s Old Fort fest, Market Square Days in Portsmouth, the PunkinFiddle and Laudholm Craft Fair, or WNERR Earth Day.

• Coordinate volunteers to develop and staff exhibits annually with other Maine refuge staff at two major statewide events, such as the Fryeburg and Common Ground Fairs.

• Train volunteers to provide an educational program or materials annually to at least one school per town

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**Valuable Wildlife Habitat**

35,000 acres in southern Maine

Our Gulf of Maine Program mapped valuable habitats for federally listed endangered and threatened species, declining migratory songbirds, shorebirds, waterfowl, and anadromous fishes in southern Maine and throughout the U.S. portion of the Gulf of Maine watershed (USFWS 2001). In southern Maine, those lands with highest value for wildlife encompass about 35,000 acres. That analysis guided the proposed expansion of the acquisition boundary for the Rachel Carson refuge. The 5,558-acre and 11,397-acre expansions proposed in alternatives B and C, are part of the 35,000 acres the Service identified. We selected the top 25 percent of lands proposed for acquisition based on their highest aggregate habitat values (e.g., ecological diversity) and the conservation potential of specific parcel sizes.
Alternative C

Introduction

Alternative C expands on alternative B, under the premise that more funding and staffing would allow us to implement more extensive biological programs, more than double the land in the approved acquisition boundary, and appreciably increase the number and quality of our priority public use programs. Its objectives under each goal resemble those in alternative B. They differ, in that alternative C would protect and manage more acres of most habitat types, and the strategies involve a greater commitment of resources, allowing us to reach our goals and objectives sooner and more comprehensively. Alternative C also uses technology and remote sensing more extensively to aid in achieving our goals more effectively.

The protection of coastal habitats will remain a top priority. As in alternative B, we will broaden our understanding and management of other critical habitats and species of concern that use them, and the refuge will continue to evaluate and use the most cost-effective and environmentally sound techniques to manage habitats and conserve wildlife and plants. In particular, alternative C greatly expands the protection of contiguous upland habitat. Our biological inventory and monitoring program would expand even beyond the one we propose in alternative B.

Alternative C will increase our land acquisition and cooperative land protection program, including the 3,833 acres privately owned within the approved acquisition boundary, the expansion of the refuge by 5,558 acres, as described in alternative B, and by an additional 5,839 acres that protects more land in the proposed York River Division and offers greater protection around the existing divisions. In addition to Service acquisition, we will expand our assistance to conservation partners to support collective efforts in watershed protection.

Alternative C would notably increase opportunities for priority, wildlife-dependent public uses, especially in wildlife observation and photography, environmental education and interpretation, and hunting. It would also create more interpretive signs and kiosks, nature trails, and parking areas.

Alternative C would provide more focused attention, guidance, and encouragement to the Friends Group and local communities.

In addition to filling the essential staff positions identified in alternative A (p. 11) and the positions identified in alternative B, alternative C adds nine new staff to meet the expanded opportunities described under each of its six goals.

Critical parts of the management proposed in alternative C include replacing the existing headquarters/visitor contact facility to accommodate present and essential new staff and seasonal staff, constructing a maintenance facility to improve our efficiency in maintaining the refuge infrastructure and biological operations, and building a pole shed to protect vehicles and equipment. This alternative also includes a visitor center. Its facilities are integral in successfully achieving all of the objectives described below. Because alternative C primarily builds on the goals and objectives in alternative B, our descriptions below highlight the differences among them to minimize redundancy.
GOAL 1 Perpetuate the biological integrity and diversity of coastal habitats to sustain native wildlife and plant communities, including species of conservation concern.

Objective 1.1 – Salt Marsh
Same as alternative B, except we increase this objective to 4,044 acres.

In addition to alternative B strategies
- Inventory all salt marsh nesting birds
- Survey all salt marshes for shorebirds, and enroll all areas in ISS
- Complete aerial flights to identify and protect shorebird roost sites
- Acquire from willing sellers an additional 200 acres of salt marsh
- Hire a wildlife biologist to conduct shorebird studies and surveys (GS 7/9)
- Hire a secretary (GS 3/4)

Objective 1.2 – Dune Grassland, Beach, Rocky Shore, Subtidal and Intertidal
Same as alternative B, except we increase this objective to 1,200 acres

In addition to alternative B strategies
- Acquire from willing sellers an additional 100 acres of this habitat

Objective 1.3 – Piping Plover
Same as alternative B

In addition to alternative B strategies
- Hire additional technicians to support piping plover and tern management on three more private beaches

Objective 1.4 – Least Tern
Same as alternative B

In addition to alternative B strategies
- Develop multi-state least tern monitoring network for New England
- Conduct banding studies to determine where Maine fledged birds return to nest

Objective 1.5 – Tidal River, Estuary, and Bay
Same as alternative B
In addition to alternative B strategies

- Identify key areas used as nurseries for trust fishery resources and commercially important fish (shell and fin) species and implement monitoring of those areas.

- Conduct fish surveys of all waters every 5-10 years to assess use by trust and commercially important species.

Objective 1.6 – Maritime Shrubland

Same as alternative B, except we modify the acreage in this objective to 435 acres.

In addition to alternative B strategies

- Examine nest productivity in relation to shrubland size and shape to determine optimal shrubland management strategies.

- Acquire from willing sellers an additional 250 acres of maritime shrubland.

Objective 1.7 – Nearshore and Marine Open Water

Same as alternative B.

In addition to alternative B strategies

- Expand the scope of the Rachel Carson MPA beyond refuge boundaries.

- Promote and participate in the creation of a system of interconnected Marine Protected Areas in the Gulf of Maine to enhance and protect marine bird and fish trust resources.

Objective 1.8 – Biodiversity (Coastal)

Same as alternative B.

GOAL 2. Perpetuate the biological integrity and diversity of freshwater habitats to sustain native wildlife and plant communities, including species of conservation concern.

Objective 2.1 – Freshwater Rivers and Streams

Same as alternative B.

In addition to alternative B strategies

- Evaluate dams and fish passages on rivers and streams and work with state partners to enhance fish passage where it is blocked or hampered.

- Evaluate culverts, dams, recreational boating, waste discharge, and other impacts to all rivers and streams in the refuge to identify areas of degradation and work with partners to implement remediation.

- Work with partners to influence upstream land uses that degrade water quality.
• Advance locally supported watershed management that identifies nonpoint source pollution sources and promotes best management practices (BMPs) and other actions to conserve and restore water quality

• Identify and remediate fish and eel passage impediments on and off refuge lands

• Hire a refuge operations specialist (GS 7/9)

❖ Objective 2.2 – Emergent Marsh, Forested and Scrub Shrub Wetland, Vernal Pool

Same as alternative B, except we modify this objective to 1,945 acres

In addition to alternative B strategies

• Work with towns to enhance turtle and other wildlife crossings to reduce wildlife road mortality

• Identify and survey all vernal pools on refuge and establish long term monitoring surveys.

• Acquire from willing sellers an additional 400 acres of this habitat

• Hire a refuge operations specialist (GS 7/9; the same position as in objective 2.1)

• Hire a secretary (GS 3/4; the same position as in objective 1.1)

• Hire a maintenance worker (WG 5)

❖ Objective 2.3 – Biodiversity (Freshwater)

Same as alternative B

GOAL 3. Perpetuate the biological integrity and diversity of upland habitats to sustain native wildlife and plant communities, including species of conservation concern.

❖ Objective 3.1 – Early Successional (Shrubland)

Same as alternative B, except we modify this objective to 1,215 acres

In addition to alternative B strategies

• Start research on the productivity of shrubland nesting birds in relation to shrubland size and quality

• Establish a nursery for propagating native shrubs and other plants including collecting native seed sources and raising seedlings

• Establish 4 additional core habitats for New England cottontail management

• Acquire from willing sellers an additional 500 acres of shrubland habitat

• Hire a refuge operations specialist (GS 7/9; the same position as in objective 2.1)
• Hire a secretary (GS 3/4; the same position as in objective 1.1)
• Hire a maintenance worker (WG 5; the same position as in objective 2.2)

Objective 3.2 – Deciduous and Mixed Forest
Same as alternative B, except we modify this objective to 10,691 acres

In addition to alternative B strategies
• Hire a forester to evaluate the health of these forested stands to determine whether active management is needed to enhance their condition and ensure longevity. Develop stand prescriptions, including the consideration of regeneration to maintain desired species composition and stand structure. Also, evaluate the plant species composition in the understory and forest floor, a vital component of the overall quality of habitat for many species of conservation concern.
• Acquire from willing sellers an additional 4,189 acres of this habitat
• Remove all invasive species from this habitat
• Monitor all hemlock stands on the refuge for hemlock wooly adelgid

Objective 3.3 – Grassland
Same as alternative B, except we modify this objective to 1,218 acres

In addition to alternative B strategies
• Work with private landowners to survey and monitor grassland bird nesting activity and productivity.
• Restore grasslands through active plantings of native grasses.
• Begin trials to see if native warm season grasslands could be restored in areas with appropriate droughty soils.
• Acquire from willing sellers an additional 200 acres of grassland habitat.

Objective 3.4 – Biodiversity
Same as alternative B

In addition to alternative B strategies
• Restore former pitch pine habitats lost to forest succession since the fire of 1947
• Survey invertebrates and develop management plans for rare species
• Hire a refuge operations specialist (GS 7/9; the same position as in objective 2.1)
GOAL 4. Develop the Rachel Carson National Wildlife Refuge as an outstanding center for research and demonstration emphasizing land management techniques for restoring and sustaining healthy estuarine ecosystems in concert with the national Land Management and Research Demonstration (LMRD) program.

Objective 4.1 – Research

Same as alternative B

In addition to alternative B strategies

- Pursue funding to sponsor two graduate students and one post-doctoral student
- Establish a research laboratory capable of nutrient and organic analysis
- Develop and implement long-term, automated, remote monitoring for salt marsh/estuarine vital signs
- Hire a resource specialist (GS 5/7) to assist in field studies, collect samples, manage the laboratory, perform sample analysis, coordinate and assist use by visiting scientists
- Hire a biologist/GIS specialist (GS 9) to manage and analyze geographic data, assist in report preparation, and assist in field research for this and all goals

Objective 4.2 – Demonstration (Internal and External Audiences)

Same as alternative B

In addition to alternative B strategies

- Develop an interactive web page for salt marsh ecology and restoration
- Acquire distance learning capabilities with video opportunities
- Develop and maintain a research-caliber library for salt marsh and estuarine LMRD topics
- Develop and implement an interagency restoration team to identify, evaluate, rank, and seek funding for salt marsh/estuarine restoration projects in Maine and New Hampshire (such teams exist for Massachusetts and Rhode Island)
- Export that interagency team system to other geographic areas

Objective 4.3 – Integration

Same as alternative B

In addition to alternative B strategies

- Invite staff members from this and other refuges and other Service offices to serve on details in this LMRD program
- Establish a mentoring program to cultivate and train the next generation of estuarine restoration professionals and LMRD biologists
GOAL 5.  Increase appreciation and stewardship of coastal Maine wildlife and their habitats by providing positive wildlife-dependent experiences for refuge visitors.

Objective 5.1 – Interpretation

Same as alternative B

In addition to alternative B strategies

- Install interactive touch-screen displays about refuge wildlife in the visitor center
- Develop interpretative brochures or signs for all trails
- Provide interpretative panels at all overlooks, waysides
- Make all interpretative materials available at the refuge website
- Build a refuge visitor center
- Hire one additional visitor services specialist/recreational aide
- Help partners with wildlife and habitat interpretation needs
- Develop interpretive materials on marsh management and restoration, federal trust resources, and riparian habitat values, among other subjects
- Hire a secretary (GS 3/4; the same position as in objective 1.1)

Objective 5.2 – Environmental Education

Same as alternative B

In addition to alternative B strategies

- Expand environmental education classes to increase the pace in reaching local 4th to 6th graders
- Arrange continuing education credit for teachers using the Service curriculum
- Develop an educational curriculum for additional grade levels
- Work with schools annually to promote the Refuge System
- Subsidize Leave No Trace courses

Objective 5.3 – Hunting

Same as alternative B

In addition to alternative B strategies

- Expand hunting program to allow all state seasons and methods that are safe and biologically and ecologically sound
• Continue traditional hunting programs on newly acquired lands that are safe, biologically and ecologically sound
• Hire a third park ranger/law enforcement officer
• Develop and provide information on the condition and numbers of the deer herd to hunters
• Build permanent stands and blinds for permitted users
• Teach hunter education classes
• Teach archery and Bowhunter Landowner Incentive Program courses
• Administer hunts on partner-owned properties to provide recreational opportunities and manage species numbers

❖ Objective 5.4 – Fishing

Same as alternative B

In addition to alternative B strategies
• Sponsor fishing workshops
• Provide hard surfaces at fishing access sites to minimize negative environmental impacts
• Subsidize Leave No Trace courses tailored for anglers
• Provide information on tides and conditions for anglers
• Expand fishing access to include all refuge lands where it is biologically and ecologically sound

❖ Objective 5.5 – Wildlife Observation and Photography

Same as alternative B

In addition to alternative B strategies
• Teach wildlife photography classes
• Permit photo excursions to various habitats
• Publish the refuge story in photographs
• Display award-winning refuge photos
• Provide additional materials on wildlife observation
• Collect the definitive, published works on wildlife in our area for a refuge reference library
• Open all refuge lands to wildlife observation that is biologically and ecologically sound
• Provide photography blinds at refuge locations to provide opportunities to photograph rare or secretive wildlife

• Provide observation platforms at refuge locations to provide opportunities to view rare or secretive wildlife

GOAL 6. Foster off-refuge cooperative actions and partnerships to promote wildlife conservation and further refuge goals.

❖ Objective 6.1 – Landscape-Scale Conservation

Provide expertise annually to all landscape-scale projects or watershed-scale projects that benefit the ecosystems in York and Cumberland counties of the Gulf of Maine watershed.

Strategies
• Participate as a member of the board or steering committee for all watershed projects in York and Cumberland counties

• Coordinate and provide assistance to the Southern Maine Regional Planning Office

❖ Objective 6.2 – Habitat Management

Provide technical expertise and assistance on wildlife habitat management to private or public landowners, including individuals, towns, organizations and businesses at the local, state and federal levels.

Strategies
• Hire a second private lands habitat biologist to provide technical assistance to landowners on wildlife habitat management

• Work with the Natural Resource Conservation Service (NRCS), Soil and Water Conservation Districts (SWCD), Maine Cooperative Extension, and other federal, state, and local Service staff on a coordinated landowner assistance program

• Collaborate with partners to identify grants and other funds for habitat management on off-refuge lands, including Partners for Wildlife, Wildlife Habitat Incentive Program (WHIP), and other programs.

• Establish and provide funds to landowners for habitat management and restoration

• Restore a minimum of 100 acres of freshwater wetland, scrub-shrub, grassland, or forested habitats annually.

❖ Objective 6.3 – People

Increase public understanding and support for wildlife conservation, habitat management, and land and water stewardship in the York and Cumberland counties region of the refuge.

Strategies
• Develop or sponsor natural resource workshops with others

• Host at least one annual natural resource workshop
• Develop and staff exhibits annually at 10 or more local events, such as Kittery’s Septemberfest, York’s Harvestfest, Portland’s Old Fort fest, Market Square Days in Portsmouth, PunkinFiddle and Laudholm Craft Fair, and WNERR Earth Day.

• Develop and staff exhibits annually with other Maine refuge staff at major statewide events, including the Fryeburg and Common Ground fairs.
Table 2.1. Comparison of Management Actions by Alternative for Issues Identified During the Planning Process

<table>
<thead>
<tr>
<th>Issue 1. How will we provide habitat to protect trust species?</th>
<th>Alternative A</th>
<th>Alternative B</th>
<th>Alternative C</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquire the 3,833 acres remaining within the refuge’s approved acquisition boundary to permanently protect those lands from development and provide a total of 9,126 acres of habitat for trust species and other native wildlife.</td>
<td>Acquire the 3,833 acres remaining within the refuge’s approved acquisition boundary and an additional 5,558 acres beyond that boundary, for a total of 14,684 acres of habitat for trust species and other native wildlife.</td>
<td>Acquire the 3,833 acres remaining within the refuge’s approved acquisition boundary and an additional 11,397 acres, for a total of 20,523 acres of habitat for trust species and other native wildlife.</td>
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Issue 2. How will we manage fish and wildlife populations and habitats?

<table>
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<th>Alternative A</th>
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<tr>
<td>Manage maritime shrubland/forest and upland shrublands through land protection, the control of invasive non-native species, mowing, burning, hydro-axing, brush hogging and by limiting access to sensitive habitats. Manage invasive plants, animals or diseases by an Integrated Pest Management Plan, with either cultural, biological mechanical or chemical control methods. Invasive plant control methods to include mowing, burning, the use of galerucella beetles, hand pulling, covering, chipping or chemicals. Manage grassland habitat by mowing, burning or haying and treatment of invasive plant species through the development of an Integrated Pest Management Plan. Manage forested habitat by controlling white-tailed deer populations, burning, silvicultural techniques, and controlling invasive plant, insect and animal species and invasive non-native disease. Manage the pitch pine bog community and rare plant sites by monitoring the health, managing vegetation and removing non-native invasive plants. (continued on next page)</td>
<td>In addition to alternative A, Acquire uplands adjacent to salt marsh and hydrologically connected areas by such measures as conservation easements and purchase. Conduct outreach to adjacent homeowners regarding critical edge zone management. Evaluate the condition and restoration potential of salt marsh and rank a list of areas to be restored; monitor the health and integrity of salt marsh habitat, including changes in marsh elevation in relation to rises in sea level. Protection and management actions for sandy beach habitat include the monitoring of endangered species, protecting nesting habitat and limiting access to sensitive areas. Conduct on- and off-site educational programs focused on piping plover and least tern conservation. Evaluate the health of forested stands to determine whether active management is needed to enhance their condition and ensure longevity. Develop stand prescriptions, including the consideration of regeneration to maintain desired species composition and stand structure. Also, evaluate the plant species composition of the understory and forest floor, a vital component of the overall habitat quality for many species of conservation concern. Determine which early successional habitats to maintain as shrubland and which are of a condition and size to benefit grassland birds. (continued on next page)</td>
<td>In addition to alternative B, Inventory all salt marsh nesting birds, survey all salt marshes for shorebirds, and complete aerial flights to identify shorebird roost sites. Expand off-refuge assistance to landowners to protect additional piping plover and least tern nests, and hire additional technicians to support plover and tern management on three more private beaches. Identify and survey all vernal pools on the refuge and establish long-term monitoring surveys. Begin research on the productivity of shrubland-nesting birds in relation to shrubland size and quality, and establish a nursery for propagating native shrubs and other plants, including collecting native seed sources and raising seedlings. Restore grasslands through active plantings of native cool season grasses and begin trials to see if native warm season grasslands could be restored in areas with appropriate droughty soils. Conduct surveys of rare plants and exemplary communities; restore former pitch pine habitats; and conduct surveys of invertebrates and develop management plans for rare species. (continued on next page)</td>
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### Issue 2. How will we manage fish and wildlife populations and habitats? (continued)

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<th>Alternative A</th>
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Monitor populations of nesting piping plover and least tern populations. Cooperate with landowners and beach users to protect nest sites from human and animal disturbance. Survey and monitor other species of conservation concern including New England cottontail, sharp-tailed sparrow, migrating shorebirds, water birds and waterfowl, and Blanding’s turtle.

Continue the implementation of the Land Management Research Demonstration (LMRD) program, emphasizing management techniques for restoring and sustaining healthy estuarine ecosystems.

Work with partners in a comprehensive baseline botanical survey and implement surveys for state-listed plants, animals and invertebrates that occur on the refuge.

Continue and expand partnerships to further research in estuarine ecosystem restoration, management and conservation as part of the LMRD program.

### Issue 3. How will we ensure the integrity of water quality and quantity to protect aquatic-dependent species?

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Manage freshwater wetland (emergent marsh, scrub-shrub wetland, bog, vernal pool, forested wetland) and freshwater mudflats/open water habitat by protecting land and limiting access to sensitive areas, monitoring, protecting, enforcing a no-wake zone, promoting vegetative critical edge, controlling stormwater discharge and supporting water quality monitoring.

In addition to alternative A,

Adopt best management practices for high-value vernal pools and limit access to sensitive areas; monitor, protect, and enforce a no-wake zone along waterways; promote vegetative critical edge, control stormwater discharge, and support water quality monitoring efforts. Invasive species are to be controlled using the techniques included in an Integrated Pest Management Plan.

Enhance and support the collection of water quality data to establish baseline conditions and measure and track water quality trends.

Acquire more information on the ecology and condition of tidal rivers in the refuge to guide the management of anadromous and catadromous fish and other wildlife species of concern.

Initiate at least annual communication with the Coast Guard Oil Spill Response Team to ensure information on trust resources and issues important to the refuge are incorporated in the oil spill response plan and are addressed in an oil spill response.

Work with municipalities on educating landowners about shoreland protection.

In addition to alternative B,

Identify key nurseries for trust fishery resources and commercially important shellfish and fin fish species, and monitor those areas.

Conduct fish surveys of all waters every 5 to 10 years to assess their use by trust species and commercially important species.

Promote and participate in the creation of a system of interconnected Marine Protected Areas in the Gulf of Maine to enhance and protect marine bird and fish trust resources.

Evaluate dams and fish passages on rivers and streams, and work with state partners to enhance fish passage where it is blocked or hampered.

Evaluate culverts, dams, recreational boating, waste discharge, and other impacts on all rivers and streams in the refuge to identify areas of degradation, and work with partners to implement remediation.

Work with partners to influence upstream land uses that degrade water quality.

Remote: Continue communication with the Coast Guard Oil Spill Response Team to ensure information on trust resources and issues important to the refuge are incorporated in the oil spill response plan and are addressed in an oil spill response.

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## Chapter 2. Alternatives, Including Our Service-Preferred Alternative

### Comparison of Management Actions by Alternative for Issues Identified During the Planning Process

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#### Issue 3. How will we ensure the integrity of water quality and quantity to protect aquatic-dependent species? (continued)

**Alternative A**
- Current Management

**Alternative B**
- Our Preferred Alternative

**Alternative C**
- Advance locally supported watershed management that identifies nonpoint source pollution and promotes best management practices and other actions to conserve and restore water quality.
- Identify and remediate fish and eel passage impediments on and off refuge lands.

#### Issue 4. How will we build community partnerships to protect and manage coastal wildlife habitats?

**Maintain strong partnerships with the MDIFW, WNERR, local land trusts, communities, private landowners, and other federal agencies.**

**Continue to be an active member of the Board or other Steering Committee for the Mountain to the Sea Initiative, Saco Bay Partners, and Wells National Estuarine Research Reserve.**

**Continue to work with the Natural Resource Conservation Service (NRCS), Soil and Water Conservation Districts (SWCD), Maine Cooperative Extension, and other Service staff on landowner assistance for habitat management on off-refuge lands.**

**In addition to alternative A,**
- Collaborate with conservation partners on watershed management initiatives.
- Annually meet with decision-makers in the 12-town region and statewide to review and discuss current natural resource issues affecting the refuge and the region.
- Facilitate watershed-wide or multi-town management efforts such as purple loosestrife control using beetles or management of federally threatened and endangered species.
- Establish the Rachel Carson Private Lands District, and work with the Natural Resource Conservation Service (NRCS), Soil and Water Conservation Districts (SWCD), University of Maine Cooperative Extension, and other Service staff on a coordinated, landowner assistance program.

**In addition to alternative B,**
- Work with towns to enhance turtle and other wildlife crossings to reduce wildlife road mortality.
- Participate as a member of the board or steering committee for all watershed projects in York and Cumberland Counties.
- Coordinate and provide assistance to the Southern Maine Regional Planning Office.

#### Issue 5. How will we provide and maintain high-quality programs for the six priority public uses (hunting, fishing, wildlife observation and photography, and environmental education and interpretation)?

**Provide interpretive materials at headquarters for the Carson Trail and provide Service curricula to local schools. Conduct volunteer-led summer programs at the Carson Trail.**

**Continue to coordinate annual refuge hunt program with the Maine Department of Inland Fisheries and Wildlife and adjust hunt programs annually to ensure their safety and consistency with good wildlife and habitat management.**

**In addition to alternative A,**
- Where compatible: Install interpretive signs or kiosks along roadsides at each of the refuge divisions.
- Host summer interpretive programs and expand them once the new contact station is built.

**In addition to alternative B,**
- Where compatible: Install interactive touch-screen displays about refuge wildlife; develop interpretative brochures or signs for all trails; provide interpretive panels at all overlooks, waysides; and make all interpretive materials available at our refuge website.

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### Issue 5. How will we provide and maintain high-quality programs for the six priority public uses (hunting, fishing, wildlife observation and photography, and environmental education and interpretation)?  

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<tr>
<td>Post and disseminate fishing information for the Spurwink, Mousam, Ogunquit, Merriland, and Webhannet rivers at refuge headquarters.</td>
<td>Develop trails on newly acquired land utilizing Hart Road in Upper Wells Division, the trolley line in Brave Boat Harbor; and woods trails in Little River Division and Greenbelt in Spurwink Division; link northwest and southeast Kennebunkport by extending the Conservation Trust trail through Goose Rocks Division; and provide water access on York River Division, explore municipal open space plans and, where possible, link trails and wildlife conservation messages with conservation partners.</td>
<td>In addition to alternative B, where compatible: Install interactive touch-screen displays about refuge wildlife; develop interpretative brochures or signs for all trails; provide interpretive panels at all overlooks, waysides; and make all interpretive materials available at our refuge website. Expand environmental education classes to increase pace of reaching local 4th – 6th graders and develop educational curriculum for additional grade levels. Expand the hunting program to allow all state seasons and methods that are safe and biologically and ecologically sound; build permanent stands and blinds for permitted hunters; teach hunter education, archery and Bowhunter Landowner Incentive Program courses; and administer hunts on our partners’ properties to provide recreational opportunities and manage species numbers. Expand fishing access to include all refuge lands that is biologically and ecologically sound. Open all refuge lands to wildlife observation that is biologically and ecologically sound, and provide photography blinds at refuge locations to provide opportunities to photograph rare or secretive wildlife.</td>
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<tr>
<td>Build a new headquarters/visitor center to handle visitor services demands.</td>
<td>Seek opportunities to provide hunting experiences for disabled and youth hunters; open additional lands that can safely, biologically and ecologically accommodate hunting within state guidelines; and, in partnership with the state and local groups, host a hunter education class annually.</td>
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Comparison of Management Actions by Alternative for Issues Identified During the Planning Process

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<td>Same as alternative B</td>
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**Issue 6. How will we build and maintain an active volunteer program?**

- **Current Management:** Continue to support and encourage the Friends of Rachel Carson National Wildlife Refuge.
- **Our Preferred Alternative:** In addition to alternative A,
  - Work with Friends of Rachel Carson National Wildlife Refuge to expand their membership and the scope of their volunteer efforts.
  - Establish a corps of volunteers through the Friends Group or by other means to assist with environmental education and other programs.
  - Explore cost-sharing staff positions with the Wells National Estuarine Research reserve, such as a shared volunteer coordinator position.
- **Our Preferred Alternative:** Same as alternative B

**Issue 7. How will we manage non-native, invasive species on refuge lands?**

Under all three alternatives, the refuge will manage invasive species through means consistent with the Rachel Carson legacy. Carson campaigned against the indiscriminate use of chemicals, yet she recognized the need to use substances to maintain the health of natural and human communities. The refuge will use science-based information to determine the best techniques for controlling invasive species, while avoiding unintended consequences of that control. The refuge will promote alternative, environmentally benign pest management strategies to encourage healthy, sustainable ecosystems. In some circumstances, the chemical control of invasive plants or animals may be necessary to maintain vital wildlife habitats or populations. In such circumstances, the refuge will follow best management practices in recognition of our namesake's message in “Silent Spring.”

The refuge surveyed and mapped invasive plant species on the refuge from 2002 to 2004. Table 3.5 lists all the invasive plants found on each refuge division. The refuge will manage invasive species according to an Integrated Best Management Plan. Invasive plant control will include cultural, mechanical, biological and, where necessary, chemical techniques. Specific mechanical control methods include mowing, burning, hand pulling, covering, and chipping.